



INTERNATIONAL HOLDING COMPANY PJSC

DIRECTORS' REPORT AND CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

International Holding Company PJSC

DIRECTORS' REPORT

31 DECEMBER 2022

International Holding Company PJSC

DIRECTORS' REPORT

31 December 2022

Dear Shareholders,

On behalf of the Board of Directors, I am pleased to present our report along with the audited consolidated financial statements of International Holding Company PJSC (the "Company" or "IHC") and its subsidiaries (collectively referred to as the "Group") for the year ended 31 December 2022.

IHC achieved another record performance in 2022, highlighting solid growth, while demonstrating the strength of our core businesses, with achievements that are in line with our long-term strategy. The Group's performance during 2022 reflected the clear strategy adopted of enhancing the Group's portfolio through acquisitions, strategic investments, restructuring and diversification.

Below is a summary of the main strategic business acquisitions performed during the year (other acquisitions are included in note 6.1(a) and 6.2(b) to the accompanying audited consolidated financial statements):

- Aldar Properties PJSC and its subsidiaries
- Reem Investments PJSC and its subsidiaries
- Arena Events Group Limited and its subsidiaries
- Abu Dhabi Health Services Company PJSC ("SEHA") and its subsidiaries
- Daman Health Insurance Company (Daman) PJSC and its subsidiaries
- Emircom LLC and its subsidiaries

Below is a summary of the main strategic investment in associates entered into during the year:

- Kalyon Enerjij Yatirimlari A.S
- Burjeel Holding PLC
- Lulo Bank S.A Bayanat AI PLC
- Invictus Investment Company PLC
- Bayanat AI PLC

Financial highlights

Strategic investments and decision makings have resulted in IHC achieving a record-breaking financial performance in the financial year 31 December 2022, earning **revenues of AED 50,946,133 thousand** and achieving a **net profit of AED 32,571,200 thousand** for the financial year ended 31 December 2022. Following is a snapshot of the key financial highlights for the year ended 31 December 2022.

| | | | |
|-----------------------------------|---|-------------------------------------|---|
| AED 50.9 Bn Revenue | AED 31.4 Bn EBITDA | AED 32.6 Bn Net Profit | AED 6.81 EPS |
| AED 228 Bn Total Assets | AED 98.7 Bn Total Liabilities | AED 129.4 Bn Total Equity | AED 37.2 Bn Cash & Bank Balance |

International Holding Company PJSC

DIRECTORS' REPORT continued
31 December 2021

Board of Directors

The Directors of the Company are:

| | |
|---------------|---|
| Chairman | H.H. Shk Tahnoon Bin Zayed Al Nahyan |
| Vice chairman | Dr. Somar Ajalyaqin |
| Members | Mr. Syed Basar Shueb |
| | Ms. Sofia Lasky |
| | Mr. Mohammed Nasser Saif Howaiden Al Shamsi |

To the best of our knowledge, the financial information included in these consolidated financial statements fairly presents in all material respects the financial condition, results of operation and cash flows of the Group as of, and for, the periods presented therein. The consolidated financial statements were approved by the Board of Directors and authorised for issue on 10 March 2023.

Auditors

A resolution proposing the reappointment of Ernst & Young as auditors of the Group for the year ending 31 December 2023 will be put to the shareholders at Annual General Meeting.

On behalf of Board of Directors



Chairman
10 March 2023

International Holding Company PJSC

CONSOLIDATED FINANCIAL STATEMENTS

31 DECEMBER 2022



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INDEPENDENT AUDITOR'S REPORT

TO THE SHAREHOLDERS OF INTERNATIONAL HOLDING COMPANY PJSC

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of International Holding Company PJSC (the "Company") and its subsidiaries (collectively referred to as the "Group"), which comprise the consolidated statement of financial position as at 31 December 2022, and the consolidated statement of profit or loss, consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at 31 December 2022 and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRSs).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the Group in accordance with the *International Code of Ethics for Professional Accountants (including International Independence Standards)* (IESBA Code) together with the ethical requirements that are relevant to our audit of the consolidated financial statements in the United Arab Emirates, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current year. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying consolidated financial statements.

INDEPENDENT AUDITOR'S REPORT

TO THE SHAREHOLDERS OF INTERNATIONAL HOLDING COMPANY PJSC continued

Report on the Audit of the Consolidated Financial Statements continued

Revenue recognition

Revenue recognition is considered to be a key area of focus given there are multiple revenue streams associated with the Group which come from various decentralised operational locations. In addition, there are a number of different IT systems and applications in place for the recording of revenue transactions. The Group has a variety of customer contracts and revenue arrangements that require careful consideration and judgement to determine the appropriate revenue recognition. Further, revenue is also a key performance indicator for the Group's performance. During the year ended 31 December 2022, total revenue of the Group amounted to AED 50,946 million (2021: AED 28,562 million) (note 30).

We reviewed the revenue recognition policies applied by the Group to assess their compliance with IFRS requirements. For each material operational location with significant revenue streams, we performed, or involved component auditors in the performance of procedures to obtain understanding of the design and operating effectiveness of the controls relating to the revenue recognition process for certain subsidiaries, substantive audit procedures which included overall analytical procedures at the Group and subsidiary level, and testing on transactions throughout the year, to assess whether revenues were properly recognised.

Business combination of entities under common control

During the year, the Group acquired control over entities under common control as disclosed in note 6.1. The acquisitions are excluded from the scope of IFRS 3, as these represented business combination of entities under common control, given that the Company and the acquired entities are controlled by the same ultimate shareholder before and after the acquisitions. This has been identified as a key audit matter as it significantly affects the composition of the Group's businesses and its financial position and performance. The acquisitions have been accounted for in the consolidated financial statements using the pooling of interest method, which reflects the economic substance of the transaction and have resulted in a merger reserve of AED 721,939 thousand during 2022.

We performed, or involved component auditors to perform, the following procedures:

- held discussions with the Group's management and those charged with governance to obtain an understanding of the transaction details;
- obtained and reviewed the share purchase agreements and assessed if the acquisitions fulfilled the requirements of business combination under common control by inspecting evidence of ownership and reviewing the ownership structures before and after the acquisitions, and determining the appropriateness of the amounts recognised as merger reserve in the consolidated statement of equity;
- assessed if the pooling of interest method was consistently applied in accordance with the Group's accounting policy; and
- assessed the adequacy of disclosures in line with the requirements of the IFRSs.

INDEPENDENT AUDITOR'S REPORT

TO THE SHAREHOLDERS OF INTERNATIONAL HOLDING COMPANY PJSC continued

Report on the Audit of the Consolidated Financial Statements continued

Business combinations within the scope of IFRS 3

During the year, the Group acquired control over the entities disclosed in note 6.2 which were determined to be business combinations as defined by IFRS 3. External valuation specialists were engaged by the Group to perform the purchase price allocation exercise, and fair valuation and identification of acquired assets and liabilities. The acquisition of businesses is a key audit matter as these are significant transactions during the year which require significant judgement and estimation regarding the allocation of the purchase price to the assets and liabilities acquired and adjustments made to align accounting policies of the newly acquired assets / businesses with those of the Group.

We performed, or involved component auditors to perform, the following procedures:

- Reviewed the share purchase agreements to assess if the acquisitions fulfilled the requirements of business combination under IFRS 3. Additionally, we reviewed the ownership structures before and after the acquisitions to ensure the entities are not under common control;
- obtained the provisional purchase price allocation reports for material acquisitions prepared by the external valuers engaged by the Group;
- involved our, or the components auditor's, internal valuation specialists in reviewing the reports. The review included discussions with management and consideration of the reasonableness of the assumptions and valuations in line with our expectations. These key assumptions included cash flow projections based on revenues and earnings before interest and tax ('EBIT'), growth rates and discount rates;
- assessed the independence, qualification and expertise of external valuation specialists engaged by the Group and read the terms of their engagement to determine whether there were any matters that might have affected their objectivity or may have imposed scope limitations upon their work; and
- assessed the adequacy of disclosures in line with the requirements of the IFRSs.

Fair value of investment properties

Investment properties amounting to AED 29,602 million (2021: AED 7,927 million) as at 31 December 2022 (note 9) are stated at cost less accumulated depreciation and impairment. The Group estimates the fair value of its investment properties for disclosure purposes and to assess the existence of any impairment. The valuation of investment properties is a key audit matter given the degree of complexity in valuation and the significance of the judgements and estimates made by management.

The valuations were undertaken by internal management specialists and external valuers (the "Valuers"). In determining property valuations, the Valuers apply different valuation techniques including investment and comparable methods. The Valuers take into account property-specific information such as the current tenancy agreements and apply assumptions for discount rates and estimated market rent, which are influenced by prevailing market yields and consider comparable market transactions, to arrive at the valuation.

We involved component auditors in reviewing the property valuation reports and assessed that the valuation approach for each was in accordance with the established standards for valuation of properties and suitable for use in determining the fair value of properties.

INDEPENDENT AUDITOR'S REPORT

TO THE SHAREHOLDERS OF INTERNATIONAL HOLDING COMPANY PJSC continued

Report on the Audit of the Consolidated Financial Statements continued

Fair value of investment properties continued

We involved component auditors in assessing the external valuers independence, qualification and expertise and read the terms of their engagement to determine whether there were any matters that might have affected their objectivity or may have imposed scope limitations upon their work.

The component auditors involved their internal valuation specialists in reviewing the valuation of properties. The review included discussions with management, and consideration of reasonableness of the significant assumptions.

We assessed the adequacy of disclosures in line with the requirements of the IFRSs.

Impairment assessment of goodwill

The Group has recognised goodwill amounting to AED 5,216 million arising from the acquisition of subsidiaries operating in multiple segments under business combinations within the scope of IFRS 3 (note 8).

Management carries out impairment assessments of goodwill annually. Goodwill impairment testing is considered a key audit area given the significant estimates and assumptions involved in determining the value in use of the respective cash generating units. Assumptions used relate to future cash flows, revenue growth rates, expected inflation rates and discount rates.

As part of our audit procedures, we performed, or involved component auditors to perform, the following:

- tested, with involvement of internal valuation specialists, the methodologies and inputs used by the Group in the discounted cash flow models for impairment testing including key assumptions relating to growth rates, inflation rates and discount rates;
- analyzed the sensitivity of available headroom in the respective CGUs to changes in certain assumptions;
- compared actual performance of cash generating units to the assumptions applied in discounted cash flow models to assess the historical accuracy of management's estimates; and
- assessed the adequacy of disclosure in line with the requirements of the IFRSs.

Other information

Other information consists of the information included in the Directors' Report and Annual Report other than the consolidated financial statements and our auditor's report thereon. We obtained the Directors' report prior to the date of our audit report and we expect the Annual Report to be made available to us after the date of this auditor's report. Management is responsible for the other information.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

INDEPENDENT AUDITOR'S REPORT

TO THE SHAREHOLDERS OF INTERNATIONAL HOLDING COMPANY PJSC continued

Report on the Audit of the Consolidated Financial Statements continued

Other information continued

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we read the Annual Report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Responsibilities of management and those charged with governance for the consolidated financial statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRSs and in compliance with the applicable provisions of the Articles of Association of the Company and the UAE Federal Law No. (32) of 2021, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISA will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

INDEPENDENT AUDITOR'S REPORT

TO THE SHAREHOLDERS OF INTERNATIONAL HOLDING COMPANY PJSC continued

Report on the Audit of the Consolidated Financial Statements continued

Auditor's responsibilities for the audit of the consolidated financial statements continued

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats, or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

INDEPENDENT AUDITOR'S REPORT

TO THE SHAREHOLDERS OF INTERNATIONAL HOLDING COMPANY PJSC continued

Report on Other Legal and Regulatory Requirements

Further, as required by the UAE Federal Law No. (32) of 2021, we report that for the year ended 31 December 2022:

- i) we have obtained all the information and explanations we considered necessary for the purposes of our audit;
- ii) the consolidated financial statements have been prepared and comply, in all material respects, with the applicable provisions of the UAE Federal Law No. (32) of 2021, the Articles of Association of the Company;
- iii) the Group has maintained proper books of account;
- iv) the consolidated financial information included in the Directors' report is consistent with the books of account and records of the Group;
- v) investments in shares and stocks are included in notes 6, 10 and 11 to the consolidated financial statements and include purchases and investments made by the Group during the year ended 31 December 2022;
- vi) note 35 reflects the disclosures relating to material related party transactions and the terms under which they were conducted;
- vii) based on the information that has been made available to us nothing has come to our attention which causes us to believe that the Company has contravened, during the financial year ended 31 December 2022, any of the applicable provisions of the UAE Federal Law No. (32) of 2021 or of its Articles of Association which would materially affect its activities or its consolidated financial position as at 31 December 2022; and
- viii) the Group made social contributions of AED 32,189 thousand (2021: AED 8,651 thousand).



Signed by:
Anthony O'Sullivan
Partner
Ernst & Young
Registration No 687

10 March 2023
Abu Dhabi

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At 31 December 2022

| | <i>Notes</i> | <i>2022</i> <i>AED '000</i> | <i>2021</i> <i>AED '000</i> |
|---|--------------|--------------------------------|--------------------------------|
| ASSETS | | | |
| Non-current assets | | | |
| Property, plant and equipment | 7 | 19,502,124 | 9,333,751 |
| Intangible assets and goodwill | 8 | 11,616,475 | 2,442,712 |
| Right-of-use assets | 29 | 2,954,791 | 970,813 |
| Investment properties | 9 | 29,602,126 | 7,926,902 |
| Investment in associates and joint ventures | 10 | 7,654,312 | 12,103,106 |
| Investments in financial assets | 11 | 26,615,304 | 1,143,972 |
| Derivative financial instruments | 26 | 207,045 | - |
| Contract assets | 17 | - | 659,938 |
| Trade and other receivables | 14 | 2,674,851 | 200,411 |
| Biological assets | 15 | 27,008 | 25,273 |
| Due from related parties | 35 | 951 | 951 |
| Loan to a related party | 35 | - | 20,000 |
| Deferred tax assets | 39 | <u>106,357</u> | <u>16,938</u> |
| | | <u>100,961,344</u> | <u>34,844,767</u> |
| Current assets | | | |
| Inventories | 13 | 13,001,371 | 899,351 |
| Development work-in-progress | 16 | 6,367,548 | 1,349,824 |
| Biological assets | 15 | 57,913 | 5,363 |
| Investment in financial assets | 11 | 32,176,907 | 9,096,931 |
| Derivative financial instruments | 26 | 41,747 | 6,403 |
| Due from related parties | 35 | 1,988,332 | 1,896,162 |
| Loan to related parties | 35 | 1,200 | 6,200 |
| Contract assets | 17 | 8,128,256 | 5,201,530 |
| Trade and other receivables | 14 | 26,139,983 | 11,210,396 |
| Cash and bank balances | 18 | <u>37,230,142</u> | <u>20,246,582</u> |
| | | 125,133,399 | 49,918,742 |
| Assets held for sale | 19 | <u>1,939,751</u> | <u>4,216,639</u> |
| | | <u>127,073,150</u> | <u>54,135,381</u> |
| TOTAL ASSETS | | <u>228,034,494</u> | <u>88,980,148</u> |
| EQUITY AND LIABILITIES | | | |
| Equity | | | |
| Share capital | 20 | 2,193,540 | 1,821,429 |
| Share premium | 20 | 151,188,827 | - |
| Merger, acquisition and other reserves | 20 | (109,900,410) | 16,668,311 |
| Statutory reserve | 21 | 1,096,770 | 910,715 |
| Contributed capital | | 940,015 | - |
| Cumulative changes on revaluation of investments | | (146,055) | 360,372 |
| Currency translation reserve | | (236,526) | 2,038 |
| Hedging reserve | | 22,619 | 1,627 |
| Retained earnings | | <u>22,701,803</u> | <u>7,329,169</u> |
| Equity attributable to owners of the Company | | 67,860,583 | 27,093,661 |
| Hybrid equity instruments | 22 | 1,815,646 | - |
| Non-controlling interests | | <u>59,687,880</u> | <u>28,938,365</u> |
| Total equity | | <u>129,364,109</u> | <u>56,032,026</u> |

The attached notes 1 to 47 form part of these consolidated financial statements.

CONSOLIDATED STATEMENT OF FINANCIAL POSITION continued

At 31 December 2022


| | Notes | 2022 AED'000 | 2021 AED'000 |
|---|-------|--------------------|-------------------|
| EQUITY AND LIABILITIES continued | | | |
| Non-current liabilities | | | |
| Employees' end of service benefits | 23 | 2,771,254 | 809,804 |
| Lease liabilities | 29 | 2,814,243 | 876,906 |
| Borrowings | 24 | 33,829,725 | 6,749,087 |
| Non-convertible sukuk | 25 | 3,644,812 | - |
| Trade and other payables | 27 | 3,334,080 | 65,201 |
| Contract liabilities | 28 | - | 83,663 |
| Loans from related parties | 35 | 43,007 | 57,232 |
| Derivative financial instruments | 26 | - | 19,559 |
| Due to related parties | 35 | 3,133 | 19,663 |
| Deferred tax liabilities | 39 | 65,148 | 1,885 |
| | | <u>46,505,402</u> | <u>8,683,000</u> |
| Current liabilities | | | |
| Due to related parties | 35 | 4,340,517 | 2,141,128 |
| Loans from related parties | 35 | 50,466 | 1,011,764 |
| Lease liabilities | 29 | 258,202 | 117,629 |
| Borrowings | 24 | 2,436,992 | 1,658,850 |
| Non-convertible sukuk | 25 | 37,104 | - |
| Derivative financial instruments | 26 | 50,171 | 26,005 |
| Contract liabilities | 28 | 12,023,027 | 2,762,752 |
| Trade and other payables | 27 | 32,960,489 | 14,350,562 |
| | | <u>52,156,968</u> | <u>22,068,690</u> |
| Liabilities directly associated with assets held for sale | 19 | 8,015 | 2,196,432 |
| | | <u>52,164,983</u> | <u>24,265,122</u> |
| Total liabilities | | <u>98,670,385</u> | <u>32,948,122</u> |
| TOTAL EQUITY AND LIABILITIES | | <u>228,034,494</u> | <u>88,980,148</u> |



Chief Financial Officer



Managing Director



Chairman

The attached notes 1 to 47 form part of these consolidated financial statements.

CONSOLIDATED STATEMENT OF PROFIT OR LOSS

For the year ended 31 December 2022

| | <i>Notes</i> | <i>2022</i> <i>AED'000</i> | <i>2021</i> <i>AED'000</i> |
|---|--------------|-------------------------------|-------------------------------|
| Revenue | 30 | 50,946,133 | 28,562,490 |
| Cost of revenue | 31 | (39,268,845) | (18,386,863) |
| Gross profit | | 11,677,288 | 10,175,627 |
| General and administrative expenses | 32 | (7,633,803) | (2,233,712) |
| Selling and distribution expenses | 33 | (591,186) | (139,465) |
| Share of profit from investment in associates and joint ventures | 10 | 423,551 | 672,186 |
| Investment and other income | 34 | 24,793,442 | 3,217,400 |
| Fair value gain on revaluation of previously held equity interest | 10 | 2,848,679 | 40,988 |
| Gain on acquisition of subsidiaries | 6.2 | 2,183,284 | 8,808 |
| Gain (loss) on disposal of investment in associates and joint ventures | | 63,111 | (6,659) |
| Share of other comprehensive loss of a joint venture reclassified to profit or loss on disposal | | (7,077) | - |
| Gain on disposal of subsidiaries | 6.4 | 91,044 | 43,854 |
| Finance costs | 38 | (1,188,259) | (189,051) |
| Profit before tax | | 32,660,074 | 11,589,976 |
| Taxation | 39 | (88,874) | (12,620) |
| Profit for the year | | <u>32,571,200</u> | <u>11,577,356</u> |
| Attributable to: | | | |
| Owners of the Company | | 12,652,578 | 7,338,660 |
| Non-controlling interests | | <u>19,918,622</u> | <u>4,238,696</u> |
| Profit for the year | | <u>32,571,200</u> | <u>11,577,356</u> |
| Basic and diluted earnings per share (AED) | 36 | <u>6.81</u> | <u>4.03</u> |

The attached notes 1 to 47 form part of these consolidated financial statements.

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31 December 2022

| | <i>Notes</i> | <i>2022</i> <i>AED'000</i> | <i>2021</i> <i>AED'000</i> |
|---|--------------|-------------------------------|-------------------------------|
| Profit for the year | | 32,571,200 | 11,577,356 |
| Other comprehensive (loss) income: | | | |
| <i>Items that may be reclassified subsequently to profit or loss:</i> | | | |
| Foreign exchange difference on translation of foreign operations | | (905,452) | 9,241 |
| Change in fair value of hedging instruments | | 120,226 | 5,523 |
| Change in the fair value of financial assets carried at fair value through other comprehensive income | 11.1 | 3,592 | (4,253) |
| Share of other comprehensive loss of a joint venture reclassified to profit or loss on disposal | 10 | 7,077 | - |
| Share of other comprehensive loss of associates and joint ventures | 10 | (23,587) | - |
| <i>Items that will not be reclassified subsequently to profit or loss:</i> | | | |
| Change in the fair value of financial assets carried at fair value through other comprehensive income | 11.1 | (483,862) | 774,020 |
| Remeasurement loss on defined benefits plans | 23 | (35,748) | - |
| Total other comprehensive (loss) income | | <u>(1,317,754)</u> | <u>784,531</u> |
| Total comprehensive income for the year | | <u>31,253,446</u> | <u>12,361,887</u> |
| Attributable to: | | | |
| Owners of the Company | | 11,923,621 | 7,909,833 |
| Non-controlling interests | | <u>19,329,825</u> | <u>4,452,054</u> |
| | | <u>31,253,446</u> | <u>12,361,887</u> |

The attached notes 1 to 47 form part of these consolidated financial statements.

International Holding Company PJSC

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2022

| | Attributable to equity holders of the Company | | | | | | | | | | | | |
|--|---|---------------------------|---|----------------------------------|------------------------------------|---|--|--------------------------------|----------------------------------|-------------------|---|--|-----------------------------|
| | Share Capital AED '000 | Share Premium AED '000 | Merger, acquisition and other reserves AED '000 | Statutory reserve AED '000 | Contributed capital AED '000 | Cumulative changes on revaluation of investments AED '000 | Currency translation reserve AED '000 | Hedging reserve AED '000 | Retained earnings AED '000 | Total AED '000 | Hybrid equity instruments AED '000 | Non controlling- interests AED '000 | Total equity AED '000 |
| Balance at 1 January 2021 | 1,821,429 | - | 2,119,615 | 332,085 | - | 49,322 | 969 | - | 3,145,427 | 7,468,847 | - | 353,086 | 7,821,933 |
| Profit for the year | - | - | - | - | - | - | - | - | 7,338,660 | 7,338,660 | - | 4,238,696 | 11,577,356 |
| Other comprehensive income for the year | - | - | - | - | - | 568,864 | 682 | 1,627 | - | 571,173 | - | 213,358 | 784,531 |
| Total comprehensive income for the year | - | - | - | - | - | 568,864 | 682 | 1,627 | 7,338,660 | 7,909,833 | - | 4,452,054 | 12,361,887 |
| Transfer to statutory reserve | - | - | - | 578,630 | - | - | - | - | (578,630) | - | - | - | - |
| Disposal of investments carried at fair value through other comprehensive income | - | - | - | - | - | (257,814) | - | - | 257,814 | - | - | - | - |
| Business combination of entities under common control (note 6.1(b)) | - | - | 7,259,776 | - | - | - | - | - | - | 7,259,776 | - | 12,667,139 | 19,926,915 |
| Acquisition of subsidiaries (note 6.2(b)) | - | - | - | - | - | - | - | - | - | - | - | 107,830 | 107,830 |
| Additional non-controlling interest from acquisitions of subsidiaries at the Group level | - | - | - | - | - | - | - | - | (228,383) | (228,383) | - | 228,383 | - |
| Consideration settled by the Ultimate Parent (note 6.2(b)) | - | - | 382,154 | - | - | - | - | - | - | 382,154 | - | 951,253 | 1,333,407 |
| Acquisition of investment in financial assets carried at fair value through profit and loss (note 11.2) | - | - | 4,976,271 | - | - | - | - | - | - | 4,976,271 | - | - | 4,976,271 |
| Acquisition of assets from entities under common control (note 6.3(b)) | - | - | 2,590,198 | - | - | - | - | - | - | 2,590,198 | - | 3,113,407 | 5,703,605 |
| Dividend paid to non-controlling interest (note 45) | - | - | - | - | - | - | - | - | - | - | - | (1,451,522) | (1,451,522) |
| Share based payments (note 6.5(b)) | - | - | - | - | - | - | - | - | - | - | - | 52,000 | 52,000 |
| Acquisition of non-controlling interest (note 6.6(b)) | - | - | 244,538 | - | - | - | - | - | (4,278,064) | (4,033,526) | - | (478,335) | (4,511,861) |
| Disposal of partial interest in subsidiaries (note 6.5(b)) | - | - | (904,241) | - | - | - | - | - | 1,672,345 | 768,104 | - | 5,849,288 | 6,617,392 |
| Disposal of subsidiaries (note 6.4(b)) | - | - | - | - | - | - | 387 | - | - | 387 | - | (21,281) | (20,894) |
| Repayment to non-controlling interests of contributed capital | - | - | - | - | - | - | - | - | - | - | - | (20,000) | (20,000) |
| Capital injection by non-controlling interest | - | - | - | - | - | - | - | - | - | - | - | 3,135,063 | 3,135,063 |
| Balance at 31 December 2021 | <u>1,821,429</u> | <u>-</u> | <u>16,668,311</u> | <u>910,715</u> | <u>-</u> | <u>360,372</u> | <u>2,038</u> | <u>1,627</u> | <u>7,329,169</u> | <u>27,093,661</u> | <u>-</u> | <u>28,938,365</u> | <u>56,032,026</u> |
| Balance at 1 January 2022 | 1,821,429 | - | 16,668,311 | 910,715 | - | 360,372 | 2,038 | 1,627 | 7,329,169 | 27,093,661 | - | 28,938,365 | 56,032,026 |
| Profit for the year | - | - | - | - | - | - | - | - | 12,652,578 | 12,652,578 | - | 19,918,622 | 32,571,200 |
| Other comprehensive income for the year | - | - | - | - | - | (499,037) | (238,564) | 20,992 | (12,348) | (728,957) | - | (588,797) | (1,317,754) |
| Total comprehensive income for the year | - | - | - | - | - | (499,037) | (238,564) | 20,992 | 12,640,230 | 11,923,621 | - | 19,329,825 | 31,253,446 |
| Transfer to statutory reserve | - | - | - | 186,055 | - | - | - | - | (186,055) | - | - | - | - |
| Disposal of investments carried at fair value through other comprehensive income | - | - | - | - | - | (7,390) | - | - | 7,390 | - | - | - | - |
| Business combination of entities under common control (note 6.1(a)) | - | - | 721,939 | - | - | - | - | - | - | 721,939 | - | 749,965 | 1,471,904 |
| Acquisition of subsidiaries (note 6.2(a)) | - | - | - | - | - | - | - | - | - | - | 1,126,639 | 24,420,250 | 25,546,889 |
| Non-controlling interest arising from acquisition of assets (note 6.3(a)) | - | - | - | - | - | - | - | - | - | - | - | 192,600 | 192,600 |
| Capital contributed (note 35.1) | - | - | - | - | 940,015 | - | - | - | - | 940,015 | - | 67,057 | 1,007,072 |
| Acquisition of assets from entities under common control (note 10(iv & vii)) | - | - | 783,364 | - | - | - | - | - | - | 783,364 | - | - | 783,364 |
| Hybrid equity instruments issued during the period (note 22) | - | - | - | - | - | - | - | - | - | - | 689,007 | - | 689,007 |
| Coupon paid on hybrid equity instrument (note 22) | - | - | - | - | - | - | - | - | (51,645) | (51,645) | - | - | (51,645) |
| Dividend paid to non-controlling interest (note 45) | - | - | - | - | - | - | - | - | - | - | - | (1,849,124) | (1,849,124) |
| Acquisition of non-controlling interest (note 6.6(a) & 20) | 372,111 | 151,188,827 | (127,999,543) | - | - | - | - | - | - | 23,561,395 | - | (27,158,192) | (3,596,797) |
| Disposal of partial interest in subsidiaries (note 6.5(a)) | - | - | 2,677,257 | - | - | - | - | - | - | 2,677,257 | - | 6,518,225 | 9,195,482 |
| Non-controlling interest share of newly issued shares (note 6.2(a)) | - | - | - | - | - | - | - | - | - | - | - | 8,600,277 | 8,600,277 |
| Disposal of subsidiaries (note 6.4(a)) | - | - | - | - | - | - | - | - | - | - | - | (217,248) | (217,248) |
| Repayment to non-controlling interests of contributed capital | - | - | - | - | - | - | - | - | - | - | - | (20,000) | (20,000) |
| Capital injection by non-controlling interest | - | - | - | - | - | - | - | - | - | - | - | 327,136 | 327,136 |
| Other equity movement | - | - | (2,751,738) | - | - | - | - | - | - | 2,962,714 | - | (211,256) | (280) |
| Balance at 31 December 2022 | <u>2,193,540</u> | <u>151,188,827</u> | <u>(109,900,410)</u> | <u>1,096,770</u> | <u>940,015</u> | <u>(146,055)</u> | <u>(236,526)</u> | <u>22,619</u> | <u>22,701,803</u> | <u>67,860,583</u> | <u>1,815,646</u> | <u>59,687,880</u> | <u>129,364,109</u> |

The attached notes 1 to 47 form part of these consolidated financial statements.

CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 December 2022

| | Notes | 2022 AED'000 | 2021 AED'000 |
|---|-----------|---------------------------|-------------------|
| OPERATING ACTIVITIES | | | |
| Profit before tax | | 32,660,074 | 11,589,976 |
| Adjustments for: | | | |
| Depreciation of property, plant and equipment | 7 | 1,464,229 | 634,931 |
| Amortisation of intangible assets | 8 | 302,300 | 122,972 |
| Depreciation of investment properties | 9 | 687,205 | 64,819 |
| Depreciation of right-of-use assets | 29 | 224,463 | 74,689 |
| Amortisation of biological asset | 15 | 5,870 | 6,870 |
| Net impairment loss on non-financial assets | 31 | 1,120,849 | 55,249 |
| Impairment loss on investment in associates and joint ventures | 10 | 177,731 | - |
| Loss on termination of leases | 29 | 2,498 | - |
| Gain on elimination of a lease as a result of business combination | 29 | (8,390) | - |
| Investment properties written off | 9 | - | 104 |
| Property, plant and equipment written off | | 23,677 | - |
| Intangible assets written off | 8 | 6,441 | - |
| Share of profit from investment in associates and joint ventures | 10 | (423,551) | (672,186) |
| Gain on disposal of property, plant and equipment | 34 | (326,871) | (8,477) |
| Gain on disposal of investment properties | 34 | (27,952) | - |
| Covid-19 rent concession | 34 | (386) | (3,848) |
| (Gain) loss on disposal of associates and joint ventures | | (63,111) | 6,659 |
| Gain on acquisition of subsidiaries | 6.2 | (2,183,284) | (8,808) |
| Gain on disposal of subsidiaries | 6.4 | (91,044) | (43,854) |
| Change in fair value of biological assets | 15 | (29,332) | (5,630) |
| Loss on sale of biological assets | 15 | 1,054 | - |
| Allowance for slow moving inventories | 13 | 21,117 | 188,710 |
| Allowance for expected credit losses | 32 | 450,628 | 462,159 |
| Reversal of ECL on investments carried at amortised cost | 11.3 | (20) | - |
| Interest and dividend income | 34 | (840,492) | (203,759) |
| Fair value gain on revaluation of previously held property, plant and equipment | 34 | (116,430) | - |
| Unwinding of discounting of long-term receivables | 34 | (47,808) | (27,986) |
| Share base payments | 40 | - | 46,000 |
| Change in the fair value of financial assets carried at fair value through profit or loss | 11.2 & 34 | (22,029,776) | (2,271,629) |
| Reversal of bad debts written off | 34 | (71,496) | (518,685) |
| Fair value gain on revaluation of previously held equity interest | 10 | (2,848,679) | (40,988) |
| Foreign exchange loss (gain) | 34 | 819,291 | (17,899) |
| Provision for employees' end of service benefit | 23 | 303,005 | 162,101 |
| Finance costs | 38 | <u>1,188,259</u> | <u>189,051</u> |
| Operating cash flows before changes in working capital | | 10,350,069 | 9,780,541 |
| Working capital changes: | | | |
| Decrease in inventories | | 892,876 | 45,610 |
| Increase in biological assets | | (7,691) | (27,118) |
| (Increase) decrease in due from related parties | | (12,520) | 1,503,042 |
| Decrease (increase) in loan to a related party | | 25,000 | (25,000) |
| Increase in trade and other receivables, including contract assets | | (799,576) | (959) |
| Increase in development work in progress | | (846,970) | (24,326) |
| Decrease in assets held for sales | | 53,372 | 236,106 |
| Decrease in liabilities associated with assets held for sale | | (154,877) | - |
| Increase (decrease) in due to related parties | | 1,219,962 | (1,044,029) |
| Increase in loan from related parties | | 31,549 | 910,939 |
| Increase in trade and other payables, including contract liabilities | | <u>8,105,590</u> | <u>1,663,940</u> |
| Cash generated from operations | | 18,856,784 | 13,018,746 |
| Employees' end of service benefit paid | 23 | (191,528) | (159,993) |
| Tax paid | | (126,257) | (15,439) |
| Finance costs paid | | <u>(1,098,768)</u> | <u>(157,747)</u> |
| Net cash generated from operating activities | | <u>17,440,231</u> | <u>12,685,567</u> |

CONSOLIDATED STATEMENT OF CASH FLOWS continued

For the year ended 31 December 2022

| | <i>Notes</i> | <i>2022</i> <i>AED'000</i> | <i>2021</i> <i>AED'000</i> |
|--|--------------|-------------------------------|-------------------------------|
| INVESTING ACTIVITIES | | | |
| Movement in term deposits and margin accounts with an original maturity more than three months | | (3,210,534) | (708,402) |
| Addition to property, plant and equipment | 7 | (5,360,766) | (932,018) |
| Addition to intangible assets | 8 | (92,169) | (28,041) |
| Proceeds from sale of property, plant and equipment | | 434,620 | 26,668 |
| Purchase of investment properties | 9 | (5,200,853) | (84,700) |
| Proceeds from sale of investment properties | | 182,444 | - |
| Purchase of investment in associates and joint ventures | 10 | (5,710,252) | (1,451,681) |
| Proceeds from disposal and partial disposals of associates and joint ventures | | 983,763 | 18,800 |
| Cash acquired on business combination of entities under common control | 6.1 | 92,316 | 4,637,951 |
| Cash acquired on acquisition of assets from entities under common control | 6.3(b) | - | 371,776 |
| Net cash acquired on acquisition of subsidiaries | 6.2 | 11,786,551 | 141,428 |
| Proceed from disposal of subsidiaries, net of cash disposed | 6.4 | 686,639 | 322,979 |
| Proceeds from disposal of shares of subsidiaries | 6.5 | 3,520,099 | 1,998,100 |
| Movement in derivative financial instruments | | (277,442) | - |
| Movement in clients' deposits | | (2,203,800) | (1,821,601) |
| Movement in restricted cash | | (5,502,339) | - |
| Cash paid on acquisition of non-controlling interest | 6.6 | (821,397) | (757,339) |
| Dividend received from associates and joint ventures | 10 | 526,393 | 553,890 |
| Purchase of investment in financial assets | 11 | (26,126,265) | (2,127,285) |
| Proceed from sale of investment in financial assets | 11 | 1,963,693 | 313,230 |
| Interest and dividend received | 34 | 840,492 | 203,759 |
| Net cash (used in) generated from investing activities | | <u>(33,488,807)</u> | <u>677,514</u> |
| FINANCING ACTIVITIES | | | |
| Net proceeds (repayment) of borrowings | | 22,405,707 | (1,230,758) |
| Proceeds from share-based payments | 40 | - | 6,000 |
| Capital injection by non-controlling interest | | 327,136 | 3,135,063 |
| Dividend paid to non-controlling interest | 45 | (1,849,124) | (1,451,522) |
| Coupon paid on hybrid equity instrument | 22 | (51,645) | - |
| Hybrid equity instruments issued during the year | 22 | 689,007 | - |
| Non-convertible sukuk | | (50,465) | - |
| Repayment to non-controlling interests towards contributed capital | | (20,000) | (20,000) |
| Repayment of lease liabilities | 29 | (228,178) | (80,883) |
| Net cash generated from financing activities | | <u>21,222,438</u> | <u>357,900</u> |
| NET INCREASE IN CASH AND CASH EQUIVALENTS DURING THE YEAR | | | |
| | | 5,173,862 | 13,720,981 |
| Cash and cash equivalents at beginning of the year | | 16,478,118 | 2,744,746 |
| Effect of foreign exchange rate changes | | 991,205 | 12,391 |
| CASH AND CASH EQUIVALENTS AT END OF THE YEAR | 18 | <u>22,643,185</u> | <u>16,478,118</u> |

Significant non-cash transactions are disclosed in note 6, 10 and 11 to the consolidated financial statements.

The attached notes 1 to 47 form part of these consolidated financial statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

1 GENERAL INFORMATION

International Holding Company PJSC (the “Company” or “IHC”) is a Public Shareholding Company incorporated in Abu Dhabi by an Emiri Decree No.15 issued by His Highness the Ruler of Abu Dhabi on 23 November 1998. The registered office of the Company is P.O. Box 32619, Abu Dhabi, United Arab Emirates. Royal Group Holding LLC is the Ultimate Parent of the Company.

These consolidated financial statements include the results of operations and financial position of the Company and its subsidiaries (together referred to as the “Group”). The main activities of the Group are:

- management services and investing in diversified projects;
- trading and importing of food items, including fresh consumables, canned, preserved and frozen foods, providing catering, re-packaging and wrapping services;
- rearing, hatching, feed processing and sale of poultry products and providing other farming and livestock related services;
- sport enterprises investment, institution, management services;
- management of cinema shows;
- installation, repair and maintenance of district cooling and air conditioning;
- buying, selling, leasing and other management & development related services of plots and real estate;
- performing technical, commercial and contracting services related to marine works;
- importing, maintaining, trading and other services relating to spare parts, industrial machineries and equipment;
- medical and health care services including hospitalization, management of testing laboratories with their related logistics, operating medical laboratories, distributing medical supplies and devices and management of hospitals and medical clinics;
- wholesale and trading of cosmetics, personal care and other grooming related services;
- motorcycle trading, repairing and rentals;
- engineering and construction contracting relating to all types of buildings, infrastructure development, earth and civil works;
- engineering, procurement and dredging contracts and associated land reclamation works in the territorial waters of different countries;
- oil and gas transmission engineering consultancy oil and gas productions facilities operations and management services;
- Islamic banking and financial services including shariah compliant loans and deposits;
- tourism related investments, development and management;
- forestry and natural vegetation management including farming, agricultural related investments and management;
- manufacturing and supply of concrete and other industrial products including installation and fabrication of aluminium and glass panels;
- organisation and event management, newspaper advertisement and other services related to advertisement designing and production;
- coaching and training of motor vehicle drivers and management of driving license issuance related services;
- clinkers and hydraulic cements manufacturing, whole sale of cement products trading;
- development, sales, construction, leasing, management and associated services in real estate;
- development, construction, management and operations of hotels, schools, marinas, restaurants, beach clubs and golf courses;
- information and communication technology services including data centres and cyber security services; and
- health insurance services.

The consolidated financial statements for the year ended 31 December 2022 were authorised for issue in accordance with a resolution of the Board of Directors on 10 March 2023.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

2 BASIS OF PREPARATION**2.1 Statement of compliance**

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (“IFRSs”) as issued by International Accounting Standards Board (IASB), and the applicable requirements of the UAE Federal Law No. (32) of 2021.

2.2 Basis of measurement

The consolidated financial statements have been prepared on historical cost basis, except for investments in financial assets, biological assets and derivative financial instruments which are stated fair value.

2.3 Functional and presentation currency

The consolidated financial statements are presented in UAE Dirham (“AED”), which is the presentation currency of the Group and the functional currency of the Company. All the values are rounded to the nearest thousand (AED ‘000) except when otherwise indicated.

2.4 Basis for consolidation

The consolidated financial statements of the Group comprise the financial information of the Company and its subsidiaries.

Control is achieved when the Group:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

When the Group has less than a majority of the voting rights of an investee, it has power over the investee when the voting rights are sufficient to give it the practical ability to direct the relevant activities of the investee unilaterally.

The Group considers all relevant facts and circumstances in assessing whether or not the Group’s voting rights in an investee are sufficient to give it power, including:

- the size of the Group’s holding of voting rights relative to the size and dispersion of holdings of the other vote holders;
- potential voting rights held by the Group, other vote holders or other parties;
- rights arising from other contractual arrangements; and
- any additional facts and circumstances that indicate that the Group has, or does not have, the current ability to direct the relevant activities at the time that decisions need to be made, including voting patterns at previous shareholders’ meetings.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss from the date the Group gains control until the date when the Group ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

2 BASIS OF PREPARATION continued**2.4 Basis for consolidation** continued

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the Group's accounting policies.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

A change in the ownership interest of a subsidiary, without loss of control, is accounted for as an equity transaction.

When the Group loses control of a subsidiary, a gain or loss is recognised in profit or loss and is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets and liabilities of the subsidiary and any non-controlling interests. All amounts previously recognised in other comprehensive income in relation to that subsidiary are accounted for as if the Group had directly disposed of the related assets or liabilities of the subsidiary (i.e. reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable IFRSs). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under IFRS 9, when applicable, the cost on initial recognition of an investment in an associate or a joint venture.

Details of the Company's subsidiaries as at 31 December 2022 and 31 December 2021 were as follows:

| <i>Name of subsidiary</i> | <i>Place of incorporation and operation</i> | <i>Principal activities</i> | <i>Proportion of ownership interest and voting power held</i> | |
|--|---|---|---|-------------|
| | | | <i>2022</i> | <i>2021</i> |
| IHC Holdings RSC Limited | United Arab Emirates | Investment Company. | 100% | 100% |
| IHC Companies Management LLC | United Arab Emirates | Commercial enterprises investments, institution and management. | 100% | 100% |
| IHC Utilities Holding LLC | United Arab Emirates | Commercial enterprises investments, institution and management. | 100% | 100% |
| IHC Real Estate Holding LLC | United Arab Emirates | Commercial enterprises investments, institution and management. | 100% | 100% |
| IHC Digital Holding LLC | United Arab Emirates | Commercial enterprises investments, institution and management. | 100% | 100% |
| IHC Industrial Holding LLC | United Arab Emirates | Commercial enterprises investments, institution and management. | 100% | 100% |
| IHC Food Holding LLC | United Arab Emirates | Management and operations of public utilities, restaurant management, commercial enterprises investments, institution and management. | 100% | 100% |
| IHC Capital Holding LLC | United Arab Emirates | Commercial enterprises investments, institution and management. | 100% | 100% |
| IHC Education Holding LLC | United Arab Emirates | Education services enterprises investment, institution and management. | 100% | 100% |
| IHC Healthcare Holding LLC | United Arab Emirates | Health Services Enterprises Investment, Institution and management. | 100% | 100% |
| IHC West Investment - Sole Proprietorship LLC | United Arab Emirates | Agricultural, commercial and industrial enterprises investment, institution and management. | 100% | 100% |
| International Aviation Holding – Sole Proprietorship LLC (i) | United Arab Emirates | Commercial enterprises investments, institution and management. | 100% | - |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

2 BASIS OF PREPARATION continued**2.4 Basis for consolidation** continued

| <i>Name of subsidiary</i> | <i>Place of incorporation and operation</i> | <i>Principal activities</i> | <i>Proportion of ownership interest and voting power held</i> | |
|--|---|---|---|-------------|
| | | | 2022 | 2021 |
| Reset Energy LLC (i) | United Arab Emirates | Installation of district cooling and air conditioning, repair district cooling and investment in infrastructure projects. | 65% | - |
| Diqa Technologies Limited | United Arab Emirates | Installation of district cooling and air conditioning, repair district cooling and investment in infrastructure projects. | 45% | 45% |
| ESG Emirates Stallions Group PJSC | United Arab Emirates | Buying, selling and dividing plots and real estate management and developing and leasing of real estate. | 85% | 85% |
| Asmak Al Arab Co. LLC | Kingdom of Saudi Arabia | Wholesale and retail trading of fish, shrimps and other fresh, chilled and frozen aquatic and importing and exporting of those products. Farming of fish, shrimps and other aquatic. Wholesale and retail trading in property, plant and equipment of fish farming. | 80% | 80% |
| Palms Sports PJSC | United Arab Emirates | Providing sport enterprises investment, institution and management. | 75.36% | 75.36% |
| Ghitha Holding PJSC (<i>formerly "Zee Store PJSC"</i>) | United Arab Emirates | Trading and import of fresh consumables, canned, preserved and frozen foods. | 86.90% | 74.41% |
| Cine Royal Cinema LLC | United Arab Emirates | Establishment, management services, sale of food and cafeteria items and cinema shows. | 100% | 100% |
| International Securities LLC | United Arab Emirates | Share brokerage services. | 100% | 100% |
| Serenity Aviation Holding LLC | United Arab Emirates | Aviation consultancy and commercial enterprises investment, institution and management. | 50% | 50% |
| Matrix International Solutions LLC | United Arab Emirates | Commercial enterprises investments, institution and management. | 80% | 80% |
| Multiply Group PJSC | United Arab Emirates | Advertisement, designing and production services and motor vehicles driving training and installation and maintenance of district cooling and cosmetics and make-up trading. | 58.38% | 31.77% |
| Royal Technology Solutions LLC | United Arab Emirates | Computer trading, computer and data processing requisites trading, computer networks maintenance, and on-shore and off-shore oil and gas fields' services. | 100% | 100% |
| Easy Lease Motorcycle Rental PSC | United Arab Emirates | Motorcycles trading, motorcycles repairing and motorcycles rental. | 47.11% | 49.57% |
| Al Seer Marine Supplies and Equipment Company PJSC | United Arab Emirates | Importing, maintaining and trading of marine machinery and equipment. | 81.01% | 44.96% |
| Qausar Energy Limited | United Arab Emirates | Consultancy, research and development and testing with respect of energy generation. | 50% | 50% |
| Alpha Technologies Limited | United Arab Emirates | Consultancy, research and development and testing with respect of energy generation. | 50% | 50% |
| Tamouh Healthcare Group LLC | United Arab Emirates | Health services enterprise investment. | 100% | 100% |
| West Investments SPV RSC Ltd. | United Arab Emirates | Investment Company. | 100% | 100% |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

2 BASIS OF PREPARATION continued**2.4 Basis for consolidation** continued

| <i>Name of subsidiary</i> | <i>Place of incorporation and operation</i> | <i>Principal activities</i> | <i>Proportion of ownership interest and voting power held</i> | |
|--|---|---|---|-------------|
| | | | 2022 | 2021 |
| Fooj Fire Fighting Services LLC | United Arab Emirates | Trading of firefighting and resistant material and management of firefighting stations. | 75% | 75% |
| Retiro Properties LLC | United Arab Emirates | Real estate enterprises investment development, institution and management. | 100% | 100% |
| Playa Properties LLC | United Arab Emirates | Real estate enterprises investment development, institution and management. | 100% | 100% |
| Shory Technology LLC | United Arab Emirates | Information technology network services. | 70% | 70% |
| Alpha Dhabi Holding PJSC | United Arab Emirates | Manage a diverse portfolio of businesses in the UAE and abroad, primarily through its subsidiaries. | 88.67% | 45.41% |
| Afkar Financial & Property Investments LLC | United Arab Emirates | Commercial enterprise investment, institution and management, companies' representation, and real estate enterprise investment and development. | 60% | 60% |
| CH Artillgence LLC | United Arab Emirates | Investment holding company. | 100% | 100% |
| Q Holding PSC (formerly "Al Qudra Holding PJSC") | United Arab Emirates | Commercial enterprises investment, institution and management and investment in properties. | 51.82% | 67.9% |
| Rebound Limited | United Arab Emirates | Facilitating global trade of recycled plastic. | 80% | 80% |
| Theta Bidco Limited | United Kingdom | Investment holding company. | 70% | 70% |
| Green Energy Investment Holding RSC Limited (i) | United Arab Emirates | Implementation of smart technology solutions. | 100% | - |
| Green Enterprises Investment Holding RSC Limited (i) | United Arab Emirates | Solar manufacturing. | 100% | - |
| Green Transmission Investment Holding RSC Limited (i) | United Arab Emirates | Power transmission and distribution. | 100% | - |
| Esyasoft Holding Ltd (ii) | United Arab Emirates | Smart utilities and energy efficiency solutions. | 51% | - |
| International Tech Group - Sole Proprietorship LLC (formerly "Pace Tech Group SP LLC") | United Arab Emirates | Information technology and investment holding company. | 100% | 100% |
| <i>Below are the subsidiaries of ESG Emirates Stallions Group PJSC:</i> | | | | |
| Abu Dhabi Land General Contracting LLC | United Arab Emirates | Landscaping designing and execution, irrigation works and agricultural trading materials. | 100% | 100% |
| Gulf Dunes Landscaping and Agricultural Services LLC | United Arab Emirates | Landscaping design and execution. | 100% | 100% |
| Century Real Estate Investment LLC (viii) | United Arab Emirates | Labour camp management. | 100% | 100% |
| Royal Architect Project Management LLC | United Arab Emirates | Architectural engineering consultancy, construction projects management consultancy. | 100% | 100% |
| Royal Development Company LLC | United Arab Emirates | Real estate development construction. | 100% | 100% |
| Royal Development Company d.o.o Beograd - Vracar | Republic of Serbia | Hotel accommodation. | 100% | 100% |
| ESG Holding – Sole Proprietorship LLC (i) | United Arab Emirates | Management services of companies and private institutions, land and real estate purchase and sale | 100% | - |
| ESG Companies Management – Sole Proprietorship LLC | United Arab Emirates | Commercial enterprises investment, institution and management. | 100% | 100% |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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2 BASIS OF PREPARATION continued**2.4 Basis for consolidation** continued

| <i>Name of subsidiary</i> | <i>Place of incorporation and operation</i> | <i>Principal activities</i> | <i>Proportion of ownership interest and voting power held</i> | |
|---|---|---|---|-------------|
| | | | 2022 | 2021 |
| <i>Below are the subsidiaries of ESG Emirates Stallions Group PJSC:</i> continued | | | | |
| ESG Capital Holding LLC | United Arab Emirates | Commercial enterprises investment, institution & management. | 100% | 100% |
| WFC Holding LLC (<i>formerly "WFC Holding Sole Proprietorship LLC"</i>) | United Arab Emirates | Commercial enterprises investment, institution and management. | 70% | 70% |
| Gulf Dunes Real Estate Investments LLC (i) | United Arab Emirates | Real estate purchase, sale, lease and management, real estate enterprises investment, development, institution and management, land purchase and sale and facilities management services. | 100% | - |
| <i>Below are the subsidiaries of ESG Capital Holding LLC:</i> | | | | |
| ESG Argo LLC (i) | United Arab Emirates | Agricultural enterprises investment, institution and management | 100% | - |
| Vision Furniture & Decoration Factory LLC (ii) | United Arab Emirates | House and office furniture manufacturing. | 60% | - |
| Century Village Real Estate Investment LLC (i) (vi) | United Arab Emirates | Real estate lease and management services, development construction, facilities management services. | 100% | - |
| <i>Below are the subsidiaries of WFC Holding LLC:</i> | | | | |
| Workforce Connexion – Sole Proprietorship LLC (<i>formerly "Workforce Connexion LLC"</i>) | United Arab Emirates | Supply of on-demand labors, human service delivery of medical cadres and onshore and offshore oil and gas fields and facilities services. | 100% | 100% |
| Corporate Solutions Consultants – Sole Proprietorship LLC (<i>formerly "Corporate Solutions Consultants LLC"</i>) | United Arab Emirates | Human resources and administrative consultancy, onshore and offshore oil and gas fields and facilities services. | 100% | 100% |
| Multi Serve Typing and Transactions Follow Up – Sole Proprietorship LLC (<i>formerly "Multi Serve Typing and Transactions Follow Up LLC"</i>) | United Arab Emirates | Typing, documents photocopying and transactions follow up services. | 100% | 100% |
| Tamouh Integrated Business Services – Sole Proprietorship LLC (<i>formerly "Tamouh Integrated Business Services LLC"</i>) | United Arab Emirates | Resort and furnished residences leasing. | 100% | 100% |
| Connect Outsourcing Temporary Employment – Sole Proprietorship LLC (<i>formerly "Connect Outsourcing Temporary Employment LLC"</i>) | United Arab Emirates | Employees provision services and onshore and offshore oil and gas fields and facilities services. | 100% | 100% |
| <i>Below are the subsidiaries of Ghitha Holding PJSC (formerly "Zee Store PJSC"):</i> | | | | |
| Zee Stores International LLC | United Arab Emirates | Wholesale of food and non-food items, including fresh consumables, canned, preserved and frozen foods and providing re-packaging and wrapping services. | 100% | 100% |
| Green Park Investment Sole Proprietorship (i) | United Arab Emirates | Commercial enterprises investment, management and institution | 100% | - |
| Tamween Group LLC | United Arab Emirates | Holding company. | 100% | 100% |
| Mega Logistics Park Warehouses Management – Sole Proprietorship LLC | United Arab Emirates | Storehouses and warehouses management and operations. | 100% | 100% |
| Tamween Companies Management LLC (i) | United Arab Emirates | Holding company. | 100% | - |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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2 BASIS OF PREPARATION continued**2.4 Basis for consolidation** continued

| <i>Name of subsidiary</i> | <i>Place of incorporation and operation</i> | <i>Principal activities</i> | <i>Proportion of ownership interest and voting power held</i> | |
|--|---|--|---|-------------|
| | | | 2022 | 2021 |
| <i>Below is the subsidiary of Zee Stores International LLC:</i> | | | | |
| Royal Horizon Holding LLC | United Arab Emirates | Holding company. | 60% | 60% |
| <i>Below are the subsidiaries of Royal Horizon Holding LLC:</i> | | | | |
| Overseas Foodstuff Trading – Sole Proprietorship LLC | United Arab Emirates | Importing and wholesale of canned and preserved foodstuff trading. | 100% | 100% |
| Royal Horizon General Trading – Sole Proprietorship LLC | United Arab Emirates | General trading, retail sale of computer system and software, wholesale of canned and preserved foodstuff trading, importing and exporting, packaging and wrapping of foodstuff. | 100% | 100% |
| Royal Horizon Fazaa Stores LLC | United Arab Emirates | Retail and wholesale consumer stores. | 100% | 100% |
| Al Ufuq Almalaki General Trading – Sole Proprietorship LLC | United Arab Emirates | General trading, importing, exporting, retail sale of wood products. | 100% | 100% |
| <i>Below are the subsidiaries of Tamween Group LLC:</i> | | | | |
| Al Ajban Poultry LLC | United Arab Emirates | Rearing, hatching, feed processing and sale of poultry products. | 100% | 100% |
| Alliance Foods Co. LLC | United Arab Emirates | Trading, processing and packing of seafood products. | 100% | 100% |
| AGRINV SPV RSC | United Arab Emirates | Investment company. | 100% | 100% |
| NRTC Food Holding LLC (ii) | United Arab Emirates | Holding company. | 41% | - |
| <i>Below are the subsidiaries of NRTC Food Holding LLC:</i> | | | | |
| NRTC Dubai International Vegetables & Fruits Trading LLC | United Arab Emirates | Fruits & vegetables, food & frozen trading. | 100% | - |
| Nassar Al Refaee Vegetables & Fruits Trading LLC | United Arab Emirates | Fruits & vegetables trading, food and beverage trading, Frozen poultry trading. | 100% | - |
| Nassar Al Refaee Potatoes Trading LLC | United Arab Emirates | Potatoes trading. | 100% | - |
| Food Care LLC | United Arab Emirates | Fruits & vegetables trading, food and beverage trading. | 100% | - |
| Nasser Al Refaee Fruits & Vegetables & Legumes Canning & Packaging Co. LLC | United Arab Emirates | Fruits & vegetables canning and Packaging | 100% | - |
| Al Rifai Sons Vegetables & Fruits Trading (LLC) | United Arab Emirates | Fruits & vegetables trading, food and beverage trading. | 100% | - |
| Wholes Sale Market Fruits & Vegetables Trading LLC | United Arab Emirates | Retail sale of fruits and vegetables, frozen foodstuff, fresh fish and meat, canned and preserved foodstuff. | 100% | - |
| N R T C International Fruits & Vegetables Trading LLC | United Arab Emirates | Retail sale of fruits and vegetables, frozen food, canned fresh meat. Onshore and offshore oil and gas facilities management. | 100% | - |
| NRTC Investment SP LLC | United Arab Emirates | Commercial agricultural enterprises investment, institution and management. | 100% | - |
| Mirak Royal Nature Fruit and Vegetables LLC | United Arab Emirates | Trading of baby food items, food and beverage, vegetable, and fruits. | 100% | - |
| <i>Below is the subsidiary of AGRINVSPV RSC:</i> | | | | |
| Al-Hashemiya for Land Reclamation and Cultivation S.A.E. | Arab Republic of Egypt | Land cultivation, land-reclaimed farming, raising all kinds of livestock and sheep produced and providing other farming and livestock related services. | 99.99% | 99.99% |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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2 BASIS OF PREPARATION continued**2.4 Basis for consolidation** continued

| Name of subsidiary | Place of incorporation and operation | Principal activities | Proportion of ownership interest and voting power held | |
|---|--------------------------------------|---|--|------|
| | | | 2022 | 2021 |
| <u>Below are the subsidiaries of Tamween Companies Management LLC:</u> | | | | |
| Abu Dhabi Vegetable Oil Company LLC (ii) | United Arab Emirates | Manufacturing and refining of vegetable oils, manufacturing of basic organic chemical acid, plastic bottles and similar containers and plastic closures articles. | 70% | - |
| Apex Investment PSC (formerly "Ras Al Khaimah Cement Investment PJSC") (ii) | United Arab Emirates | Commercial enterprises investment, institution and management. | 51.57% | - |
| Al Jaraf Fisheries (ii) | United Arab Emirates | Wholesale of fresh fish and marine animal trading | 100% | - |
| <u>Below are the subsidiaries of Apex Investment PSC (Formerly "Ras Al Khaimah Cement Investment PJSC"):</u> | | | | |
| Apex Holding LLC | United Arab Emirates | Commercial enterprises investment, institution and management. | 100% | 60% |
| Ras Al Khaimah Cement Co. LLC | United Arab Emirates | Clinkers and hydraulic cement manufacturers and wholesale of cement products trading. | 100% | - |
| <u>Below are the subsidiaries of Apex Holding LLC:</u> | | | | |
| Apex Alwataniah Catering Service LLC | United Arab Emirates | Food stuff catering to private and public sector organisations. | 100% | 100% |
| Boudoir Interiors – Sole Proprietorship LLC | United Arab Emirates | Interior design implementation works. | 100% | 100% |
| The Central Tents Company LLC | United Arab Emirates | Retail sale of tents and shades. | 100% | 100% |
| Apex National Investment LLC – Sole Proprietorship LLC | United Arab Emirates | Enterprises investments, institutions and management. | 100% | 100% |
| R R Facility Management SP LLC | United Arab Emirates | Building maintenance, camps and labour accommodation management, and real estate development, lease and management services. | 100% | 100% |
| Support Services and Catering – Sole Proprietorship LLC | United Arab Emirates | Building cleaning services. | 100% | 100% |
| Apex Companies Management LLC | United Arab Emirates | Management services of companies and private institutions. | 40% | 40% |
| Apex Alwataniah Logistics – Sole Proprietorship LLC | United Arab Emirates | Air, marine and land shipment services and customs clearance services. | 100% | 100% |
| Apex Construction and Development – Sole Proprietorship LLC | United Arab Emirates | Real estate development construction, commercial enterprises investment, institution and management. | 100% | 100% |
| Riva Marine General Marine Services – Sole Proprietorship LLC | United Arab Emirates | Marine machines and equipment repairing and maintenance. | 100% | 100% |
| Apex Padel Sport LLC – Sole Proprietorship PJSC | United Arab Emirates | Padel club. | 100% | 100% |
| Apex UL Investment LLC | United Arab Emirates | Commercial enterprises investment, institution and management. | 51% | 51% |
| Apex Agro Investments – Sole Proprietorship LLC (i) | United Arab Emirates | Agricultural crop trading and investments | 100% | - |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

2 BASIS OF PREPARATION continued**2.4 Basis for consolidation** continued

| <i>Name of subsidiary</i> | <i>Place of incorporation and operation</i> | <i>Principal activities</i> | <i>Proportion of ownership interest and voting power held</i> | |
|---|---|--|---|-------------|
| | | | 2022 | 2021 |
| <i>Below are the subsidiaries of Al Jaraf Fisheries LLC:</i> | | | | |
| Pristine Caviar – Sole Proprietorship LLC | United Arab Emirates | Wholesale of fresh fish and marine animals trading. | 100% | - |
| Emirates Fish Farms – Sole Proprietorship LLC | United Arab Emirates | Wholesale of fresh fish and marine animals trading. | 100% | - |
| Pristine Fish Farm – Sole Proprietorship LLC | United Arab Emirates | Land based aquaculture. | 100% | - |
| Pristine Seafood Production LLC | United Arab Emirates | Fish and seafood processing and preserving. | 100% | - |
| <i>Below is the subsidiary of Abu Dhabi Vegetable Oil Company LLC:</i> | | | | |
| Cebag Middle East LLC | United Arab Emirates | Food and beverages trading. | 98% | - |
| <i>Below are the subsidiaries of Multiply Group PJSC:</i> | | | | |
| Multiply Companies Management – Sole Proprietorship LLC | United Arab Emirates | Management services of companies and private institutions. | 100% | 100% |
| MG Communications Holding LLC | United Arab Emirates | Investing establishing and managing technology projects. Commercial and industrial enterprises investment, institution and management. | 100% | 100% |
| MG Wellness Holding LLC | United Arab Emirates | Health, commercial and real estate services enterprises investment, institution and management. | 100% | 100% |
| MG Digital Holding LLC | United Arab Emirates | Investing establishing and managing technology projects. Commercial, agricultural and industrial enterprises investment, institution and management. | 100% | 100% |
| MG Utilities Holding LLC | United Arab Emirates | Infrastructure, commercial and real estate services enterprises investment, institution and management. | 100% | 100% |
| MG Ventures Holding LLC | United Arab Emirates | Commercial, agricultural and industrial enterprises investment, institution and management. | 100% | 100% |
| MG Entertainment Holding LLC | United Arab Emirates | Entertainment enterprise investment, institution and management. | 100% | 100% |
| Viola Communications LLC | United Arab Emirates | Communication, marketing, media and events. | 100% | 100% |
| Spranza Commercial Investment - Sole Proprietorship LLC | United Arab Emirates | Establishing, investing and managing commercial projects. | 100% | 100% |
| Emirates Driving Company PJSC | United Arab Emirates | Drivers training and road safety education. | 48.01% | 48.01% |
| Norm Commercial Investment – Sole Proprietorship LLC | United Arab Emirates | Investing company. | 100% | 100% |
| PAL Cooling Holding LLC | United Arab Emirates | Installation of district cooling and air conditioning, repair district cooling and investment in infrastructure projects. | 100% | 100% |
| Omorfia Group LLC | United Arab Emirates | Women and men personal care and other grooming related services, including procuring beauty products and equipment. | 51% | 51% |
| HealthierU Wellness Services LLC | United Arab Emirates | Health enterprise investment, institution and management. | 100% | 100% |
| <i>Below is the subsidiary of Emirates Driving Company PJSC:</i> | | | | |
| Tabieah Property Investment – Sole Proprietorship LLC | United Arab Emirates | Manage investment properties. | 100% | 100% |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

2 BASIS OF PREPARATION continued**2.4 Basis for consolidation** continued

| Name of subsidiary | Place of incorporation and operation | Principal activities | Proportion of ownership interest and voting power held | |
|--|--------------------------------------|--|--|------|
| | | | 2022 | 2021 |
| <i>Below are the subsidiaries of Omorfia Group LLC:</i> | | | | |
| Bedashing Holding Company LLC | United Arab Emirates | Wholesale cosmetic and make-up trading women personal care and other grooming related services. | 100% | 100% |
| Tips & Toes Beauty and Spa Centre LLC | United Arab Emirates | Ladies' cosmetic and personal care centre, women salon, ladies oriental bath and ladies spa club. | 100% | 100% |
| Jazz Lounge Spa LLC | United Arab Emirates | Men oriental bath, gents cosmetic and personal care centre, hair fixing centre, perfumes and cosmetic trading, gents haircutting and hairdressing salon. | 100% | 100% |
| Ben Suhail Distribution LLC | United Arab Emirates | Perfumes and cosmetic trading, beauty and personal care equipment trading, imitation jewellery trading, soap and hair care products trading. | 100% | 100% |
| <i>Below are the subsidiaries of Bedashing Holding Company LLC:</i> | | | | |
| Dashing International Group – Sole proprietorship LLC | United Arab Emirates | Holding company. | 100% | 100% |
| Bedashing Beauty Lounge – Sole proprietorship LLC | United Arab Emirates | Wholesale cosmetics and make-up trading, women personal care and other grooming related services. | 100% | 100% |
| Bedashing Beauty Lounge International Limited | United Arab Emirates | Wholesale cosmetics and make-up trading, women personal care and other grooming related services. | 100% | 100% |
| Nippers & Scissors training Centre – Sole Proprietorship LLC | United Arab Emirates | Wholesale cosmetics and make-up trading, women personal care and other grooming related services. | 100% | 100% |
| Dazzling Beauty Salon – Sole Proprietorship | United Arab Emirates | Women personal care and beauty and women hairdressing, trimming and styling. | 100% | 100% |
| Groovy Ladies Beauty Center | United Arab Emirates | Women personal care and beauty and women oriental bath, women haircutting and hair dressing and women massage and relaxation centre. | 100% | 100% |
| Glam & Glow Beauty Lounge – Sole Proprietorship | United Arab Emirates | Women personal care and beauty, women haircutting and hair dressing and wholesale of cosmetics and trading. | 100% | 100% |
| Stella Beauty Lounge Center | United Arab Emirates | Women personal care and beauty, women haircutting and hair dressing and retails sale of cosmetics. | 100% | 100% |
| Rose Water Ladies Salon – Sole Proprietorship LLC (ii) | United Arab Emirates | Women personal care and beauty, women hairdressing, trimming, styling and henna pigmentation. | 100% | - |
| <i>Below are the subsidiaries of Viola Communications LLC:</i> | | | | |
| Purple Printing LLC | United Arab Emirates | Commercial publication printing. | 100% | 100% |
| Purple Exhibition LLC | United Arab Emirates | Commercial publication printing. | 100% | 100% |
| <i>Below are the subsidiaries of PAL Cooling Holding LLC:</i> | | | | |
| PAL Cooling Services LLC | United Arab Emirates | Installation of district cooling and air conditioning, repair district cooling and investment in infrastructure projects. | 100% | 100% |
| PAL First Cooling LLC | United Arab Emirates | Installation of district cooling and air conditioning, repair district cooling and investment in infrastructure projects. | 100% | 100% |
| PAL Danat Cooling LLC | United Arab Emirates | Installation of district cooling and air conditioning, repair district cooling and investment in infrastructure projects. | 100% | 100% |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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2 BASIS OF PREPARATION continued**2.4 Basis for consolidation** continued

| <i>Name of subsidiary</i> | <i>Place of incorporation and operation</i> | <i>Principal activities</i> | <i>Proportion of ownership interest and voting power held</i> | |
|--|---|---|---|-------------|
| | | | 2022 | 2021 |
| <i>Below are the subsidiaries of PAL Cooling Holding LLC:</i> continued | | | | |
| PAL Saraya Cooling LLC | United Arab Emirates | Installation of district cooling and air conditioning, repair district cooling and investment in infrastructure projects. | 100% | 100% |
| PAL Shams Cooling LLC | United Arab Emirates | Installation of district cooling and air conditioning, repair district cooling and investment in infrastructure projects. | 100% | 100% |
| PAL Najmat Cooling LLC | United Arab Emirates | Installation of district cooling and air conditioning, repair district cooling and investment in infrastructure projects. | 100% | 100% |
| PAL 4 Reem Cooling LLC | United Arab Emirates | Installation of district cooling and air conditioning, repair district cooling and investment in infrastructure projects. | 100% | 100% |
| PAL 4 Shams Cooling LLC | United Arab Emirates | Installation of district cooling and air conditioning, repair district cooling and investment in infrastructure projects. | 100% | 100% |
| <i>Below are the subsidiaries of MG Utilities Holding LLC:</i> | | | | |
| PAL 4 Solar Energy LLC (vii) | United Arab Emirates | Installation and maintenance of alternative energy equipment. | 100% | 100% |
| International Energy Holding LLC (i) | United Arab Emirates | Commercial enterprises, investment, institution and management, power enterprise investment and industrial enterprise investment. | 100% | - |
| <i>Below are the subsidiaries of Easy Lease Motorcycle Rentals PSC:</i> | | | | |
| Uplift Delivery Services LLC | United Arab Emirates | Delivery services. | 67% | 67% |
| Yallow Technologies LLC | United Arab Emirates | Computer systems & communication software trading equipment. | 80% | 80% |
| 1885 Delivery Services LLC | United Arab Emirates | Delivery services. | 70% | 70% |
| The Captain Boats and Ships Trading LLC (ii) | United Arab Emirates | Marine sports club, trading and repairing of boats and ships. | 55% | - |
| Easy Lease Vehicles Rental – Sole Proprietorship LLC (i) | United Arab Emirates | Motor vehicles rental, repair and maintenance, passenger transportation using luxury buses and vehicles cleaning and polishing. | 100% | - |
| Easy Lease Limousine Luxury Motor Vehicles Services LLC (i) | United Arab Emirates | Passenger transport by luxury motor vehicles. | 100% | - |
| Easy Lease Transport Services One person Company LLC (i) | Kingdom of Saudi Arabia | Motorcycles trading, maintenance and cars rentals. | 100% | - |
| Easy Lease Motorcycle Rental WLL (i) | Kingdom of Bahrain | Motorcycles trading, maintenance and trading of spare parts related to motorcycles. | 100% | - |
| Qube Car Park Management LLC (ii) | United Arab Emirates | Valet parking services, car park rental and management | 70% | - |
| <i>Below are the subsidiaries of Palm Sports PJSC:</i> | | | | |
| Direct Trading LLC (ii) | United Arab Emirates | Bicycles, spare parts, sport equipment and sportswear trading. | 60% | - |
| Palms Sports Events LLC | United Arab Emirates | Organisation and event management, sports services and contracting. | 100% | 100% |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

2 BASIS OF PREPARATION continued**2.4 Basis for consolidation** continued

| Name of subsidiary | Place of incorporation and operation | Principal activities | Proportion of ownership interest and voting power held | |
|--|--------------------------------------|---|--|------|
| | | | 2022 | 2021 |
| <u>Below are the subsidiaries of Al Seer Marine Supplies and Equipment Company PJSC:</u> | | | | |
| Project Ceres One Limited | Cayman Islands | Commercial vessel management. | 100% | 100% |
| Project Ceres Two Limited | Cayman Islands | Commercial vessel management. | 100% | 100% |
| Project Ceres Three Limited | Cayman Islands | Commercial vessel management. | 100% | 100% |
| Al Seer Marine Boats Building – Sole Proprietorship LLC (formerly “Al Seer Marine Boats Building LLC”) | United Arab Emirates | Onshore and offshore oil and gas fields and facilities services and building of motorboats. | 100% | 100% |
| Al Seer Marine Services Company LLC | United Arab Emirates | Sea shipping lines agents, customs clearance services, ships management and operation, onshore and offshore oil and gas fields and facilities services, yacht management and running. | 100% | 100% |
| Al Seer Marine Training Institute LLC | United Arab Emirates | Security and safety training, computer software training, technical training on electrical and electronic devices, training and rehabilitation of marine cadres, onshore and offshore oil and gas fields and facilities services. | 100% | 100% |
| ASM Chartering (i) | Cayman Islands | Commercial vessel management, cargo management and freight services. | 100% | - |
| Alcor Marine Limited (i) | Cayman Islands | Commercial vessel management. | 100% | - |
| Alkaid Limited (i) | Cayman Islands | Commercial vessel management. | 100% | - |
| Castor Marine Limited (i) | Cayman Islands | Commercial vessel management. | 100% | - |
| Pollux Marine Limited (i) | Cayman Islands | Commercial vessel management. | 100% | - |
| Acrux Marine Limited (i) | Cayman Islands | Commercial vessel management | 100% | - |
| Meissa Shipping Ltd (i) | Cayman Islands | Commercial vessel management | 100% | - |
| <u>Below are the subsidiaries of Afkar Financial & Property Investments LLC:</u> | | | | |
| 2XL Furniture – UAE Sharjah | United Arab Emirates | Retail trade of household and office furniture, mats, curtain and upholstery materials and interior decoration materials. | 100% | 100% |
| 2XL Home LLC | United Arab Emirates | Retail trade of household and office furniture, mats, curtain and upholstery materials and interior decoration materials. | 100% | 100% |
| 2XL Furnishing LLC | United Arab Emirates | Retail trade of household and office furniture, mats, curtain and upholstery materials and interior decoration materials. | 100% | 100% |
| OC Home Furniture LLC | United Arab Emirates | Retail trade of household and office furniture, mats, curtain and upholstery materials and interior decoration materials. | 100% | 100% |
| <u>Below is the subsidiary of Theta Bidco LLC:</u> | | | | |
| Arena Events Group Limited (ii) | United Kingdom | Integrated event solutions, designing and delivering temporary environments for a variety of sporting, commercial and cultural events. | 100% | - |
| <u>Below are the subsidiaries of Arena Events Group Limited:</u> | | | | |
| AES Americas Ltd | United Kingdom | Holding company. | 100% | - |
| AES EMEA Ltd | United Kingdom | Holding company. | 100% | - |
| Arena Event Services Group Ltd | United Kingdom | Temporary infrastructure works. | 100% | - |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

2 BASIS OF PREPARATION continued**2.4 Basis for consolidation** continued

| <i>Name of subsidiary</i> | <i>Place of incorporation and operation</i> | <i>Principal activities</i> | <i>Proportion of ownership interest and voting power held</i> | |
|---|---|---|---|-------------|
| | | | 2022 | 2021 |
| <i>Below are the subsidiaries of Arena Events Group Limited:</i> continued | | | | |
| AES MEA Ltd | United Kingdom | Holding company. | 100% | - |
| TGP Holdings Ltd | United Arab Emirates | Temporary infrastructure works. | 100% | - |
| AMEA Gulf Ltd | United Arab Emirates | Temporary infrastructure works. | 100% | - |
| Asia Tents Arena | Malaysia | Temporary infrastructure works. | 100% | - |
| Arena Hong Kong | Hong Kong | Temporary infrastructure works. | 100% | - |
| Ironmonger Limited | Hong Kong | Temporary infrastructure works. | 100% | - |
| Arena KSA | Kingdom of Saudi Arabia | Temporary infrastructure works. | 100% | - |
| AES Inc | United States of America | Temporary infrastructure works. | 100% | - |
| Arena Stuart Rentals Inc | United States of America | Temporary infrastructure works. | 100% | - |
| AAS Holdco LLC | United States of America | Holding company. | 100% | - |
| Arena Aztec Shaffer | United States of America | Temporary infrastructure works. | 50% | - |
| <i>Below is the subsidiary of Shory Technology LLC:</i> | | | | |
| Shory Insurance Brokers – SP LLC (i) | United Arab Emirates | Insurance Brokerage | 100% | - |
| <i>Below is the subsidiary of Serenity Aviation Holding LLC:</i> | | | | |
| NAS Airport Services LLC (i) | United Arab Emirates | Organising airport ground operations and managing goods shipping stations in airports. | 51% | - |
| <i>Below is the subsidiary of Tamouh Healthcare Group LLC:</i> | | | | |
| Sirius International Holding Limited (i) | United Arab Emirates | Research and experimental development on natural sciences and engineering. Manufacture of pharmaceuticals, medicinal chemical and botanical products, medical care services. | 80% | - |
| <i>Below is the subsidiary of Sirius International Holding Limited :</i> | | | | |
| Quant Lase Lab LLC | United Arab Emirates | Development and innovation in chemical solutions, innovation in creating test equipment and solutions for identifying SARS-COV2 infection and related infections. | 100% | 80% |
| <i>Below are the subsidiaries of Quantlase Lab LLC:</i> | | | | |
| Quantlase International Holding SPV RSC Limited (i) | United Arab Emirates | Special purpose vehicle - holding ownership of equity and non-equity assets, including shares, debentures, bonds, other forms of security. Holding ownership of real property, intellectual property, other tangible and intangible assets. | 100% | - |
| Sanimed International Lab and Management LLC | United Arab Emirates | Pharmaceutical studies and research, development and innovation in chemical solutions, geological and geophysical consultancy, studies and researches. | 80% | 80% |
| CMC Holding LLC (ii) | United Arab Emirates | Health services enterprises investment, institution and management | 60% | - |
| Atlas Medical LLC (ii) | United Arab Emirates | Sale, installation, repair and maintenance of scientific, practical and medical equipment. | 60% | - |
| <i>Below are the subsidiaries of CMC Holding LLC:</i> | | | | |
| CMC Healthcare Sole Proprietorship LLC | United Arab Emirates | Home health services, management of medical facilities, ambulance services, health consultancy and planning | 100% | - |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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2 BASIS OF PREPARATION continued**2.4 Basis for consolidation** continued

| Name of subsidiary | Place of incorporation and operation | Principal activities | Proportion of ownership interest and voting power held | |
|---|--------------------------------------|--|--|------|
| | | | 2022 | 2021 |
| <i>Below are the subsidiaries of CMC Holding LLC:</i> continued | | | | |
| Canadian Medical Center - Sole Proprietorship LLC | United Arab Emirates | Home health services, medical complex. | 100% | - |
| CMC First Aid Clinic - Sole Proprietorship L.L.C | United Arab Emirates | Ambulance services. | 100% | - |
| Canadian Medical First Aid Clinic Sole Proprietorship LLC | United Arab Emirates | Ambulance services. | 100% | - |
| Canadian Medical Center and Plastic Surgery LLC | United Arab Emirates | Medical spa center. | 100% | - |
| Canadian Pharmacy LLC | United Arab Emirates | Pharmacy. | 100% | - |
| Canadian Medical and Rehabilitation Center | United Arab Emirates | Home health services and medical complex. | 68% | - |
| <i>Below are the subsidiaries of Pace Tech Group SP LLC (formerly "IHCC Investment SP LLC"):</i> | | | | |
| Cyber Gate Defense LLC (ii) | United Arab Emirates | Cyber security related services. | 55% | - |
| Emircom LLC (ii) | United Arab Emirates | Information and communication technology services. | 54% | - |
| Emircom Egypt (ii) | Republic of Egypt | Information and communication technology services. | 100% | - |
| <i>Below are the subsidiaries of Alpha Dhabi Holding PJSC:</i> | | | | |
| Alpha Dhabi Industries Holding LLC | United Arab Emirates | Industrial and commercial enterprises investment, institution and management. | 100% | 100% |
| Trojan Construction Group – Sole Proprietorship LLC | United Arab Emirates | Real estate and construction services. | 100% | 100% |
| National Marine Dredging Company PJSC | United Arab Emirates | Dredging and associated land reclamation works, civil engineering, port contracting and marine construction. | 68% | 68% |
| Sogno Commercial Investment – Sole Proprietorship LLC | United Arab Emirates | Investment holding. | 100% | 100% |
| Sogno Two – Sole Proprietorship LLC | United Arab Emirates | Investment holding. | 100% | 100% |
| Sogno Three – Sole Proprietorship LLC | United Arab Emirates | Investment holding. | 100% | 100% |
| Sublime Two – Sole Proprietorship LLC | United Arab Emirates | Investment holding. | 100% | 100% |
| Was Two Commercial Investment Sole Proprietorship | United Arab Emirates | Investment holding. | 100% | 100% |
| Alpha Dhabi Health Holding LLC | United Arab Emirates | Health services and commercial enterprises investment, institution and management. | 100% | 100% |
| Sublime Commercial Investment – Sole Proprietorship LLC | United Arab Emirates | Investment holding. | 100% | 100% |
| Alpha Dhabi Partners Holding LLC | United Arab Emirates | Commercial enterprises investment, institution and management. | 100% | 100% |
| Alpha Dhabi Construction Holding LLC | United Arab Emirates | Infrastructure and commercial enterprises investment, institution and management. | 100% | 100% |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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2 BASIS OF PREPARATION continued**2.4 Basis for consolidation** continued

| <i>Name of subsidiary</i> | <i>Place of incorporation and operation</i> | <i>Principal activities</i> | <i>Proportion of ownership interest and voting power held</i> | |
|---|---|--|---|-------------|
| | | | 2022 | 2021 |
| <i>Below are the subsidiaries of Alpha Dhabi Holding PJSC:</i> continued | | | | |
| Alpha Dhabi Commercial Investment - Sole Proprietorship LLC | United Arab Emirates | Industrial and commercial enterprises investment, institution and management. | 100% | 100% |
| Trojan General Contracting LLC | United Arab Emirates | Building projects contracting. | 100% | 100% |
| Royal Advance Electromechanical Works | United Arab Emirates | Electromechanical services. | 100% | 100% |
| Al Maha Modular Industries LLC | United Arab Emirates | Ready-made building manufacturing. | 100% | 100% |
| Hi-Tech Concrete Products LLC | Kingdom of Saudi Arabia | Construction. | 100% | 100% |
| Trojan Developments LLC | United Arab Emirates | Real estate. | 100% | 100% |
| National Projects and Construction LLC | United Arab Emirates | Construction. | 100% | 100% |
| Reem Emirates Aluminium LLC | United Arab Emirates | Design, manufacture, sell and install unitised aluminium and glass curtain walls, windows, sliding doors and architectural finishes. | 100% | 100% |
| Trojan Property Investments LLC | United Arab Emirates | Real estate enterprises investment, institution and management. | 100% | 100% |
| Ersa General Contracting LLC | United Arab Emirates | Building projects contracting. | 100% | 100% |
| HI-Tech Concrete Products LLC | United Arab Emirates | Building and selling of properties and lands and general contracting. | 100% | 100% |
| HI-Tech Emirates for General Contracting | United Arab Emirates | Building projects contracting. | 100% | 100% |
| HI-Tech Line Building Construction | United Arab Emirates | Building projects contracting. | 100% | 100% |
| Phoenix Timber Factory LLC | United Arab Emirates | Timber products. | 100% | 100% |
| Reem Ready Mix LLC | United Arab Emirates | Building projects contracting. | 80% | 60% |
| Alpha Dhabi Hospitality Holding LLC | United Arab Emirates | Entertainment and commercial enterprises investment, institution and management. | 100% | 100% |
| Mawarid Holding Investment LLC | United Arab Emirates | Forestry, tourism, and agriculture. | 90% | 70% |
| Murban Energy Limited | United Arab Emirates | Gas and oil transmission engineering consultancy and oil & gas production facilities operation and maintenance services and investment in other companies. | 100% | 100% |
| W Solar Investment LLC (ii) | United Arab Emirates | Clean energy business. | 75% | - |
| Aldar Properties PJSC (ii) | United Arab Emirates | Development, sales, investment, construction, leasing, management and associated services for real estate, operation of hotels, schools, marinas, restaurants, beach clubs and golf courses. | 33.65% | - |
| Pure Health Holding LLC (formerly "Blink Biz Holding LLC") (v) | United Arab Emirates | Commercial service, real estate, industrial, contracting and other type of business | 46.12% | 70% |
| Transcend Blocker, INC (i) | United States of America | Power enterprise investment, institution and management. | 100% | - |
| Alpha Dhabi Investment Management LLC (i) | United Arab Emirates | Investment holding. | 100% | - |
| Enigma Commercial Investment - Sole Proprietorship LLC (i) | United Arab Emirates | Investment holding. | 100% | - |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

2 BASIS OF PREPARATION continued**2.4 Basis for consolidation** continued

| <i>Name of subsidiary</i> | <i>Place of incorporation and operation</i> | <i>Principal activities</i> | <i>Proportion of ownership interest and voting power held</i> | |
|---|---|---|---|-------------|
| | | | 2022 | 2021 |
| <i>Below are the subsidiaries of Alpha Dhabi Holding PJSC:</i> continued | | | | |
| 7E - Sole Proprietorship LLC (i) | United Arab Emirates | Building, project management and self-owned property management services, design services and security systems consultancy | 100% | - |
| Reem Emirates General Contracting LLC- Dubai (i) | United Arab Emirates | Design, manufacture, sell and install unitised aluminium and glass curtain walls, windows, sliding doors and architectural finishes. | 100% | - |
| Trojan Egypt Contracting (i) | Republic of Egypt | Building projects contracting. | 100% | - |
| Alpha Dhabi Energy Holding LLC (i) | United Arab Emirates | Investment holding. | 100% | - |
| <i>Below are the subsidiaries of Mawarid Holding Investment LLC:</i> | | | | |
| Mawarid Centre for Research and Scientific Laboratories LLC | United Arab Emirates | Veterinarian hospital and research activities. | 100% | 100% |
| Mawarid Al Muthahida Investment owned by Mawarid Holding Investment – Sole Proprietorship LLC | United Arab Emirates | Investment, and management of tourist enterprises, commercial and industrial enterprises and agricultural enterprises. | 100% | 100% |
| Aqua Power Technology LLC | United Arab Emirates | Trading in agricultural machinery, equipment and supplies. | 100% | 100% |
| Barari Natural Resources LLC | United Arab Emirates | Forest and park management, parks construction and maintenance and trading in agricultural machinery. | 100% | 100% |
| Campaign Facilities Management Services LLC | United Arab Emirates | Facilities management services. | 100% | 100% |
| Dicon Investment LLC | United Arab Emirates | Investment in industrial, agricultural and commercial enterprises and management. | 100% | 100% |
| Best Twasol Government Services LLC | United Arab Emirates | Administrative services, businessmen services, transaction's follow-up services, non-specialised facilities management, Typing and documents photocopying services. | 100% | 100% |
| Twasol Business Men Service LLC – Dubai | United Arab Emirates | Administrative services, businessmen services, transaction's follow-up services, non-specialised facilities management, typing and documents photocopying services. | 100% | 100% |
| Twasol Business Men Service LLC – Abu Dhabi | United Arab Emirates | Administrative services, businessmen services, transaction's follow-up services, non-specialised facilities management, typing and documents photocopying services. | 100% | 100% |
| Al Forsan Tadbeer Centre LLC – Dubai | United Arab Emirates | Administrative services, businessmen services, transaction's follow-up services, non-specialised facilities management, typing and documents photocopying services. | 100% | 100% |
| Aafaq Enterprise LLC | United Arab Emirates | Management services | 100% | 100% |
| Gulf Fire Nanotechnology LLC | United Arab Emirates | Fire fighting & safety equipment trading | 100% | 100% |
| Mawarid International Investment LLC | United Arab Emirates | Commercial, agricultural, industrial enterprises investment, institution and management | 100% | 100% |
| Dicon Business LLC | United Arab Emirates | Administrative services for businessmen | 100% | 100% |
| Khattar Restaurant & Café - Sole Proprietorship LLC | United Arab Emirates | Restaurant and cafe | 100% | 100% |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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2 BASIS OF PREPARATION continued**2.4 Basis for consolidation** continued

| Name of subsidiary | Place of incorporation and operation | Principal activities | Proportion of ownership interest and voting power held | |
|---|--------------------------------------|--|--|------|
| | | | 2022 | 2021 |
| <i>Below are the subsidiaries of Mawarid Holding Investment LLC:</i> continued | | | | |
| Desert Gate Restaurant - Sole Proprietorship LLC | United Arab Emirates | Tourist restaurant | 100% | 100% |
| Desertology Spa - Sole Proprietorship LLC | United Arab Emirates | Relaxation and massage centre | 100% | 100% |
| Desertology - Sole Proprietorship LLC | United Arab Emirates | Women personal care and beauty, health club | 100% | 100% |
| Barari International Limited Company | Kingdom of Saudi Arabia | Land preparation and irrigation systems works and maintenance. | 100% | 100% |
| Al Tawasol Al Mutamiz Guidance LLC | United Arab Emirates | Workers and employee's guidance centre. | 100% | 100% |
| Emirates Safety Laboratory LLC | United Arab Emirates | Compliance certification for building construction products. | 100% | 100% |
| Al Forsan Tadbeer Centre LLC – Abu Dhabi | United Arab Emirates | Administrative and business services. | 100% | 100% |
| Mawarid Hotels and hospitality LLC | United Arab Emirates | Management of hotels, tourist resorts and hotel apartments. | 100% | 100% |
| Mawarid International Development Company LLC | United Arab Emirates | Real estate development construction, consultancy project development and project management services. Investment, institution and management of tourist, entertainment, and real estate enterprises. | 100% | 100% |
| Mawarid Nurseries LLC | United Arab Emirates | Growers and importers of all kinds of ornamental plants with most species of palms, trees, shrubs, ground covers and fruit plants in its portfolio. | 100% | 100% |
| Mawarid Security Services LLC | United Arab Emirates | General security services and public security guarding services. | 100% | 100% |
| Mawarid Services Company LLC | United Arab Emirates | Facilities management services, commercial enterprises investment, land reclamation for agricultural purposes, wholesale of plants and trees saplings trading, fighting agricultural epidemics, agricultural enterprise investment, institution and management tourist enterprises investment. | 100% | 100% |
| Telal Resort LLC | United Arab Emirates | Management and development of hotels, resorts, and other tourist enterprises; operation of hunting preservations for sport purposes; and investment in, incorporation and management of tourist enterprises. | 100% | 100% |
| Dicon of Twafouq Services LLC | United Arab Emirates | Operating TWA-FOUQ service centres that are licensed by the Ministry of Human Resources & Emiratization (MOHRE). | 100% | 100% |
| Al Ain Fodder Factory LLC | United Arab Emirates | Manufacture farm animal feeds, its concentrates and supplements. | 100% | 100% |
| <i>Below are the subsidiaries of Murban Energy Limited:</i> | | | | |
| Murban BVI Holding Inc (BVI) | British Virgin Islands | Holding company. | 100% | 100% |
| Sitax Investment Ltd (BVI) | British Virgin Islands | Holding company. | 100% | 100% |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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2 BASIS OF PREPARATION continued**2.4 Basis for consolidation** continued

| <i>Name of subsidiary</i> | <i>Place of incorporation and operation</i> | <i>Principal activities</i> | <i>Proportion of ownership interest and voting power held</i> | |
|--|---|---|---|-------------|
| | | | 2022 | 2021 |
| <i>Below are the subsidiaries of Murban Energy Limited:</i> continued | | | | |
| Sitax Holding Ltd (BVI) | British Virgin Islands | Holding company. | 100% | 100% |
| I & T Management Private Limited | Republic of Maldives | Tourist resort operation. | 100% | 100% |
| Hill View (Seychelles) Limited | Republic of Seychelles | Hotel resort. | 100% | 100% |
| Lindere Villa Limited | Republic of Seychelles | Management of presidential villas. | 100% | 100% |
| M Commodities – Sole Proprietorship LLC | United Arab Emirates | General trading. | 100% | 100% |
| Murban Investment Limited – Sole Proprietorship LLC | British Virgin Islands | Investment holding. | 100% | 100% |
| Etiihad International Hospitality LLC | United Arab Emirates | Hospitality services, indoor cleaning services, cleaning of interface building, onshore and offshore gas field and facilities services and foodstuff catering. | 100% | 100% |
| Int'l Fresh Harvest Fruits and Vegetables Trading – Sole Proprietorship LLC | United Arab Emirates | Trading of foodstuff. | 100% | 100% |
| Abu Dhabi United Hospitality-Sole Proprietorship LLC | United Arab Emirates | Tourist enterprise investment, institution and management, restaurants management, land and real estate purchase and sale, real estate lease and management services, foodstuff catering. | 100% | 100% |
| Le Noir Cafe – Sole Proprietorship LLC | United Arab Emirates | Foodstuff catering, hospitality services and restaurants. | 100% | 100% |
| St. Regis Saadiyat Island Resort Abu Dhabi | United Arab Emirates | Hotels. | 100% | 100% |
| Al Wathba A Luxury Collection Desert Resort & Spa – Sole Proprietorship LLC | United Arab Emirates | Fitness club, relaxation and massage centre. | 100% | 100% |
| Emirates Gateway Security Services LLC | United Arab Emirates | Public security guarding services. onshore and offshore oil and gas fields and facilities services. | 95% | 95% |
| Sandstorm Motor Vehicles Manufacturing LLC | United Arab Emirates | Motor vehicles manufacturing. | 65% | 65% |
| Branch of "Trojan General Contracting LLC" | Chechnya, Russia | Hotel. | 100% | 100% |
| LLC "Churcill" | Chechnya, Russia | Retail sale of beverages. | 100% | 100% |
| C D Properties – Sole Proprietorship LLC | United Arab Emirates | Investment holding. | 100% | 100% |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

2 BASIS OF PREPARATION continued**2.4 Basis for consolidation** continued

| <i>Name of subsidiary</i> | <i>Place of incorporation and operation</i> | <i>Principal activities</i> | <i>Proportion of ownership interest and voting power held</i> | |
|--|---|--|---|-------------|
| | | | <i>2022</i> | <i>2021</i> |
| <i>Below are the subsidiaries of Purehealth Holding LLC (formerly "Blink Biz Holding LLC"):</i> | | | | |
| Pure Health Medical Supplies LLC | United Arab Emirates | Health care technology and management services | 73% | 63% |
| Tamouh Healthcare LLC | United Arab Emirates | Health Services enterprises investment, institution and management. Tourist services investment, institution and management. | 100% | 100% |
| YAS Clinic Group Sole Proprietorship LLC (ii) | United Arab Emirates | Health Services enterprises investment, institution and management. Tourist services investment, institution and management | 100% | - |
| Abu Dhabi Stem Cells (ii) | United Arab Emirates | Medical and health related services. | 100% | - |
| Abu Dhabi Health Services Company PJSC (SEHA) (ii) | United Arab Emirates | Management of medical facilities. Retail sale of medical equipment and apparatuses. | 100% | - |
| National Health Insurance Company (Daman) PJSC (ii) | United Arab Emirates | Health insurance services. | 100% | - |
| The Life Corner | United Arab Emirates | Pharmacy management services. | 100% | - |
| <i>Below are the subsidiaries of Abu Dhabi Health Services Company PJSC (SEHA):</i> | | | | |
| Plus International (Salama) LLC | United Arab Emirates | Natural and rehabilitation medical centre related services | 100% | - |
| Qemmat Al Shumookh Properties – Sole Proprietorship L.L.C | United Arab Emirates | Purchase and sale land and real estate and to provide real estate lease and management services. | 100% | - |
| <i>Below are the subsidiaries of National Health Insurance Company (DAMAN) PJSC:</i> | | | | |
| Independent Health Information Technology Services LLC | United Arab Emirates | Software designing and IT related services. | 100% | - |
| Daman Healthcare Solutions GmbH | Munich, Germany | Provision of services in international healthcare management. | 100% | - |
| <i>Below is the subsidiary of Abu Dhabi Stem Cells:</i> | | | | |
| ADSCC Pharmacy Sole Proprietorship LLC | United Arab Emirates | Sale of pharmaceutical and related items. | 100% | - |
| <i>Below are the subsidiaries of Yas Clinic Group Sole Proprietorship LLC:</i> | | | | |
| Yas Clinic Al Mushrif - Sole Proprietorship LLC | United Arab Emirates | Operation and management of medical complex. | 100% | - |
| Yas Clinic Center Al Ain - Sole Proprietorship LLC | United Arab Emirates | Operation and management of medical complex and performing medical analysis. | 100% | - |
| Yas Clinic Khalifa City - Sole Proprietorship LLC | United Arab Emirates | General hospital, management of medical facilities, pharmacy and ambulance services. | 100% | - |
| Yas Clinic One Day Surgery - Sole Proprietorship LLC | United Arab Emirates | Performance of day surgery cases. | 100% | - |
| Yas Clinic Saadiyat - Sole Proprietorship LLC | United Arab Emirates | Operation and management of medical complex. | 100% | - |
| Yas Clinic Emirates - Sole Proprietorship LLC | United Arab Emirates | Health services enterprises investment, institution and management. | 100% | - |
| Medlife – Sole Proprietorship LLC | United Arab Emirates | Management of medical facilities and onshore and offshore oil and gas fields facilities services. | 100% | - |
| AIC Medical Center - Sole Proprietorship LLC | United Arab Emirates | Operation and management of medical complex. | 100% | - |
| ALD Medical Clinic - Sole Proprietorship LLC | United Arab Emirates | Sale of general medicine. | 100% | - |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

2 BASIS OF PREPARATION continued**2.4 Basis for consolidation** continued

| <i>Name of subsidiary</i> | <i>Place of incorporation and operation</i> | <i>Principal activities</i> | <i>Proportion of ownership interest and voting power held</i> | |
|---|---|--|---|-------------|
| | | | 2022 | 2021 |
| <i>Below are the subsidiaries of Yas Clinic Group Sole Proprietorship LLC:</i> continued | | | | |
| AMH Medical Clinic - Sole Proprietorship LLC | United Arab Emirates | Sale of general medicine and onshore and offshore oil and gas fields facilities services. | 100% | - |
| CHC Medical Clinic - Sole Proprietorship LLC | United Arab Emirates | Sale of general medicine. | 100% | - |
| HHC Medical Clinic - Sole Proprietorship LLC | United Arab Emirates | Sale of general medicine. | 100% | - |
| ILLC Medical Clinic – Sole Proprietorship LLC | United Arab Emirates | Sale of general medicine and onshore and offshore oil and gas fields facilities services. | 100% | - |
| AMC Medical Clinic - Sole Proprietorship LLC | United Arab Emirates | Sale of general medicine. | 100% | - |
| Sehaty Medical Clinic - Sole Proprietorship LLC | United Arab Emirates | Operation and management of medical complex. | 100% | - |
| Golden Health Medical Mobile Unit – Sole Proprietorship | United Arab Emirates | Mobile medical services. onshore and offshore oil and gas fields and facilities services. | 100% | - |
| Al Haneen Pharmacy - Sole Proprietorship LLC | United Arab Emirates | Sale of pharmaceutical products. | 100% | - |
| Good Care Pharmacy - Sole Proprietorship LLC | United Arab Emirates | Sale of pharmaceutical products. | 100% | - |
| Healing Pharmacy - Sole Proprietorship LLC | United Arab Emirates | Sale of pharmaceutical products and offshore and onshore oil and gas fields facilities services. | 100% | - |
| Med Care Pharmacy Sole Proprietorship LLC | United Arab Emirates | Sale of pharmaceutical products. | 100% | - |
| YAS Pharmacy – Sole Proprietorship LLC | United Arab Emirates | Sale of pharmaceutical products. | 100% | - |
| Yas Pharmacy Ladies Club Sole Proprietorship LLC | United Arab Emirates | Operation and management of medical complex. | 100% | - |
| Yas Clinic Hospital – Sole Proprietorship LLC | United Arab Emirates | Healthcare service provider | 100% | - |
| Yas City Pharmacy – Sole Proprietorship LLC | United Arab Emirates | Sale of pharmaceutical products | 100% | - |
| <i>Below are the subsidiaries of Pure Health Medical Supplies LLC:</i> | | | | |
| Pure Investment LLC | United Arab Emirates | Health services enterprises investment, institution and management company. | 100% | 100% |
| Pure Health Capital LLC | United Arab Emirates | Commercial enterprises investment, institution and management company. | 100% | 100% |
| Pure Lab LLC | United Arab Emirates | Health services enterprises investment, institution and management company. | 100% | 100% |
| Union Health Facilities Management LLC | United Arab Emirates | Commercial enterprises investment, institution and management company. | 100% | 100% |
| Dawak Healthcare Supplies LLC | United Arab Emirates | Commercial enterprises investment, institution and management company. | 100% | 100% |
| Telldoc Technology LLC | United Arab Emirates | Investment, establishment and management of technology projects company. | 100% | 100% |

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2 BASIS OF PREPARATION continued**2.4 Basis for consolidation** continued

| Name of subsidiary | Place of incorporation and operation | Principal activities | Proportion of ownership interest and voting power held | |
|---|--------------------------------------|---|--|------|
| | | | 2022 | 2021 |
| <i>Below are the subsidiaries of Pure Health Medical Supplies LLC:</i> continued | | | | |
| Medclaim Billing Services LLC | United Arab Emirates | Health services enterprises investment, institution and management company. | 100% | 100% |
| Pure Health Facilities Management LLC | United Arab Emirates | Health services enterprises investment, institution and management company. | 100% | 100% |
| One Health LLC | United Arab Emirates | Health services and commercial enterprises investment, institution and management company. | 100% | 100% |
| The Medical Office Facilities Management LLC | United Arab Emirates | Health services enterprises investment, institution and management company. health treatment undertaking services company. | 100% | 100% |
| Pure Care Facilities Management LLC | United Arab Emirates | Commercial enterprises investment, institution and management company. management and operation of public utilities company. | 100% | 100% |
| Rafed Healthcare Supplies LLC | United Arab Emirates | Wholesale trading of medical equipment, medications, medical gas and medical storehouse. | 100% | 100% |
| Union 71 Medical Facilities Management LLC | United Arab Emirates | Management of medical facilities. | 100% | 100% |
| Pure Health Investment – Sole Proprietorship LLC | United Arab Emirates | Health, commercial and industrial services enterprises investment, institution and management. | 100% | 100% |
| <i>Below are the subsidiaries of Tamouh Healthcare LLC:</i> | | | | |
| Medi Q Healthcare LLC | United Arab Emirates | Investment, incorporation and management of healthcare service projects. | 51% | 51% |
| Somerian Health LLC | United Arab Emirates | Health services and commercial enterprises investment, institution and management. | 51% | 51% |
| Protect 7 Health Care – Sole Proprietorship LLC (ii) | United Arab Emirates | Retail sale of medical equipment and apparatuses. | 100% | - |
| Society Travel L.L.C.(i) | United Arab Emirates | Health services enterprises investment, institution and management. Tourist services investment, institution and management. | 100% | - |
| INOCHI Healthcare Sole Proprietorship LLC (i) | United Arab Emirates | Health services enterprises investment, institution and management. | 100% | - |
| <i>Below are the subsidiaries of Somerian Health LLC:</i> | | | | |
| American Crescent Health Care Centre - Sole Proprietorship LLC (ii) | United Arab Emirates | Medical complex, onshore and offshore oil and gas fields and facilities services. | 100% | - |
| GenQore Drug Store L.L.C (ii) | United Arab Emirates | Para pharmaceutical products trading, beauty and personal care requisites trading, baby Care requisites trading, soap & hair care products trading, medical, surgical equipment trading, laboratories tools & requisites trading. | 90% | - |
| <i>Below are the subsidiaries of National Marine Dredging Company PJSC:</i> | | | | |
| National Petroleum Construction Company PJSC (“NPCC”) | United Arab Emirates | Engineering construction and procurement. | 100% | 100% |
| Emarat Europe Fast Building Technology System Factory LLC (Emarat Europe) | United Arab Emirates | Manufacturing and supply of precast concrete. | 100% | 100% |
| National Marine Dredging Company (Industrial) | United Arab Emirates | Manufacturing of steel pipes and steel pipe fittings. | 100% | 100% |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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2 BASIS OF PREPARATION continued**2.4 Basis for consolidation** continued

| <i>Name of subsidiary</i> | <i>Place of incorporation and operation</i> | <i>Principal activities</i> | <i>Proportion of ownership interest and voting power held</i> | |
|--|---|---|---|-------------|
| | | | <i>2022</i> | <i>2021</i> |
| <i>Below are the subsidiaries of National Marine Dredging Company PJSC:</i> continued | | | | |
| ADEC Engineering Consultancy LLC | United Arab Emirates | Consultancy services in the fields of civil, architectural, drilling and marine engineering along with related laboratory services. | 100% | 100% |
| Abu Dhabi Marine Dredging S.P.C. | Kingdom of Bahrain | Offshore reclamation contracts, services for fixing water installation for marine facilities and excavation contracts. | 100% | 100% |
| National Marine and Infrastructure India Private Limited | Republic of India | Dredging and associated land reclamation works, civil engineering, port contracting and marine construction. | 100% | 100% |
| <i>Below are the subsidiaries of National Petroleum Construction Company PJSC ("NPCC"):</i> | | | | |
| National Petroleum Construction Company (Saudi) Ltd. | Kingdom of Saudi Arabia | Engineering construction and procurement | 100% | 100% |
| NPCC Engineering Limited | Republic of India | Engineering | 100% | 100% |
| ANEWA Engineering Pvt. Ltd. | Republic of India | Engineering | 80% | 80% |
| NPCC Services Malaysia SDN | Malaysia | Engineering, procurement and construction. | 100% | 100% |
| Abu Dhabi for Construction Projects | Republic of Iraq | Engineering, procurement and construction | 100% | 100% |
| <i>Below are the subsidiaries of Aldar Properties PJSC:</i> | | | | |
| Aldar Education - Sole Proprietorship LLC | United Arab Emirates | Investment in, and management of entities providing educational services | 100% | - |
| Aldar Hotels and Hospitality LLC | United Arab Emirates | Investment in, and management of, entities providing hotels and hospitality services | 100% | - |
| Aldar Marinas LLC | United Arab Emirates | Managing and operating marinas, sports clubs and marine machinery | 100% | - |
| Provis Real Estate Management – Sole Proprietorship LLC | United Arab Emirates | Management and leasing of real estate | 100% | - |
| Provis Real Estate Brokers LLC | United Arab Emirates | Real estate brokerage | 100% | - |
| Yas Links LLC | United Arab Emirates | Ownership and management of golf courses and golf clubs | 100% | - |
| Pivot Engineering & General Contracting Co. (WLL) | United Arab Emirates | Engineering and general construction works | 65.2% | - |
| Aldar Investment Properties LLC | United Arab Emirates | Investment, management and associated services for real estate assets and the operation of hotels | 88.1% | - |
| Aldar Investment Holding Restricted Limited | United Arab Emirates | Special purpose vehicle, proprietary asset management company | 88.1% | - |
| Aldar Logistics Holding Limited | United Arab Emirates | Holding company | 100% | - |
| Twafiq Projects Development Property – Sole Proprietorship LLC (ii) | United Arab Emirates | Real estate lease and management services | 70% | - |
| Aldar Lifestyle - Sole Proprietorship LLC | United Arab Emirates | Hospitality services | 100% | - |
| TDIC Education – Sole Proprietorship LLC | United Arab Emirates | Educational activities | 100% | - |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

2 BASIS OF PREPARATION continued**2.4 Basis for consolidation** continued

| <i>Name of subsidiary</i> | <i>Place of incorporation and operation</i> | <i>Principal activities</i> | <i>Proportion of ownership interest and voting power held</i> | |
|--|---|---|---|-------------|
| | | | 2022 | 2021 |
| <i>Below are the subsidiaries of Aldar Properties PJSC:</i> continued | | | | |
| Khidmah - Sole Proprietorship LLC | United Arab Emirates | Management and leasing of real estate. | 100% | - |
| Saadiyat Accommodation Village LLC | United Arab Emirates | Accommodation village. | 100% | - |
| Aldar Sukuk (No. 1) Ltd. | Cayman Island | Funding company. | 100% | - |
| Aldar Sukuk (No. 2) Ltd. | Cayman Island | Funding company. | 100% | - |
| Aldar Sukuk (No. 3) Ltd. | Cayman Island | Funding company. | 100% | - |
| Cloud Spaces - Sole Proprietorship LLC | United Arab Emirates | Real estate lease and management services. | 100% | - |
| Eastern Mangroves Marina – Sole Proprietorship LLC | United Arab Emirates | Managing and operating marinas. | 100% | - |
| Marsa Al Bateen - Sole Proprietorship LLC | United Arab Emirates | Managing and operating marinas. | 100% | - |
| Advanced Real Estate Services – Sole Proprietorship LLC | United Arab Emirates | Real estate services. | 100% | - |
| Aldar Investments Limited | United Arab Emirates | Holding company. | 100% | - |
| Pacific Owners Association Management Services LLC | United Arab Emirates | Management of real estate. | 100% | - |
| Aldar Ventures International Holding RSC Limited | United Arab Emirates | Restricted scope company. | 100% | - |
| Aldar Projects LLC | United Arab Emirates | Project management services. | 100% | - |
| Six October for Development and Investment Co. S.A.E. | Republic of Egypt | Real estate development. | 59.9% | - |
| Tasareeh Engineer Services - Sole Proprietorship LLC | United Arab Emirates | Development consultancy. | 100% | - |
| Aldar Investment Management Limited | United Arab Emirates | Assets management. | 100% | - |
| Asteco Property Management LLC | United Arab Emirates | Property management services. | 100% | - |
| Aldar Logistics - Sole Proprietorship LLC | United Arab Emirates | Real estate lease and management services. | 100% | - |
| The Gateway Engineering Services – Sole Proprietorship LLC | United Arab Emirates | Development consultancy. | 100% | - |
| Al Seih Real Estate Management LLC | United Arab Emirates | Management and leasing of real estate; real estate projects investment. | 91.4% | - |
| Seih Sdeirah Real Estate LLC | United Arab Emirates | Property rental and management; real estate projects investment. | 91.4% | - |
| Saadiyat Grove - Sole Proprietorship LLC | United Arab Emirates | Real estate. | 100% | - |
| Spark Securities Services – Sole Proprietorship LLC (ii) | United Arab Emirates | Security solutions. | 100% | - |
| Spark Securities Services LLC | United Arab Emirates | Security Solutions. | 100% | - |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

2 BASIS OF PREPARATION continued**2.4 Basis for consolidation** continued

| <i>Name of subsidiary</i> | <i>Place of incorporation and operation</i> | <i>Principal activities</i> | <i>Proportion of ownership interest and voting power held</i> | |
|---|---|--|---|-------------|
| | | | 2022 | 2021 |
| <i>Below are the subsidiaries of Aldar Properties PJSC:</i> continued | | | | |
| Al Shohub Private School – Sole Proprietorship LLC (ii) | United Arab Emirates | Educational activities | 100% | - |
| Mace Macro Technical Services LLC (ii) | United Arab Emirates | Facilities management services. | 100% | - |
| Pactive Sustainable Solutions LLC (ii) | United Arab Emirates | Green building consultant, building energy efficiency services. | 100% | - |
| Saga International Owners Association Management Services LLC | United Arab Emirates | Property management. | 100% | - |
| Saga OA DMCC (ii) | United Arab Emirates | Property management. | 100% | - |
| Abu Dhabi Business Hub– Sole Proprietorship LLC | United Arab Emirates | Real estate lease and management services | 70% | - |
| Confluence Partners (HQ) RSC LTD (ix) | United Arab Emirates | Special purpose company | 100% | - |
| Aldar Hansel SPV Restricted SPV LTD | United Arab Emirates | Restricted scope company | 51% | - |
| Al Maryah Property Holding Limited (ix) | United Arab Emirates | Real estate holding | 60% | - |
| Double Tree by Hilton Resort & SPA Marjan Island (ix) | United Arab Emirates | Hospitality services | 100% | - |
| Aldar Island Hotel – Sole Proprietorship LLC (formerly “Nurai Island Hotel”) (ix) | United Arab Emirates | Hospitality services | 100% | - |
| Bab Resorts LLC (ix) | United Arab Emirates | Hospitality services | 100% | - |
| <i>Below are the subsidiaries of Q Holding PSC (formerly Al Qudra Holding PJSC):</i> | | | | |
| Al Qudra Real Estate LLC | United Arab Emirates | Real estate management. | 100% | 100% |
| Al Qudra Trading LLC | United Arab Emirates | Commercial project investment. | 100% | 100% |
| Q Investment RCS Ltd. | United Arab Emirates | Real estate investment. | 100% | 100% |
| Q Malls– Sole Proprietorship LLC | United Arab Emirates | Real estate lease & management services. | 100% | 100% |
| Ain Al Fayda Real Estate LLC | United Arab Emirates | Real estate management. | 100% | 100% |
| Manarah Bay Real Estate | United Arab Emirates | Real estate management. | 100% | 100% |
| Q International Limited | United Arab Emirates | General investment. | 100% | 100% |
| Al Qudra for Agriculture and Development LLC | United Arab Emirates | Agricultural development. | 100% | 100% |
| Q Link Transport | United Arab Emirates | Transportation. | 85% | 85% |
| Emirates Simulation Academy LLC | United Arab Emirates | Construction, operation management and development of training centre. | 60% | 60% |
| Q For Commercial Markets Management | United Arab Emirates | Setup, ownership and development of commercial market, parks and entertainment facilities. | 60% | 60% |
| Q Car Park LLC | United Arab Emirates | Developing, operating, renting and equipping of car parking. | 50% | 50% |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

2 BASIS OF PREPARATION continued**2.4 Basis for consolidation** continued

| <i>Name of subsidiary</i> | <i>Place of incorporation and operation</i> | <i>Principal activities</i> | <i>Proportion of ownership interest and voting power held</i> | |
|---|---|--|---|-------------|
| | | | 2022 | 2021 |
| <i>Below are the subsidiaries of O Holding PSC (formerly Al Qudra Holding PJSC):</i> continued | | | | |
| Q Active for Technologies LLC | United Arab Emirates | Telecommunication system installation and maintenance. | 51% | 51% |
| ABNIA for Industrial Holding LLC | United Arab Emirates | Activities of cement, glass, iron, wood, and electromechanical industries. | 50% | 50% |
| Al Qudra Industrial LLC | United Arab Emirates | Consultancy in alternative power and industrial projects. | 100% | 100% |
| Q Construction LLC | United Arab Emirates | General contracting | 100% | 100% |
| QP International LLC | United Arab Emirates | Project management | 60% | 60% |
| Island Villas LLC | United Arab Emirates | Real estate management | 100% | 100% |
| Marina Square Community Real Estate LLC | United Arab Emirates | Real estate management | 100% | 100% |
| Team Builders LLC | United Arab Emirates | Real estate management | 51% | 51% |
| Q Properties LLC (i) | United Arab Emirates | Real estate management | 100% | - |
| Q Companies Management LLC (i) | United Arab Emirates | Real estate management | 100% | - |
| Q Hospitality LLC (i) | United Arab Emirates | Real estate management. | 100% | - |
| Reem Investments Sole Proprietorship PJSC (formerly "Reem Investments PJSC") (ii) | United Arab Emirates | Real estate management. | 100% | - |
| Q Parks Establishment | United Arab Emirates | Touristic resort management & entertainment investment. | 100% | 100% |
| Barary Ain Al Fayda Development LLC | United Arab Emirates | Real estate management. | 100% | 100% |
| Buhyarat Ain Al Fayda Real Estate LLC | United Arab Emirates | Real estate management. | 100% | 100% |
| Al Qudra Healthcare LLC | United Arab Emirates | Health care & hospitality. | 100% | 100% |
| Q Energy LLC | United Arab Emirates | Oil & gas equipment installation and maintenance services. | 100% | 100% |
| Danat Facility Management LLC | United Arab Emirates | Facilities management service. | 100% | 100% |
| Al Rayan Investment PSC | United Arab Emirates | Develop, manage and invest in real estate enterprises. | 99.97% | 99.97% |
| Construction Workers Residential City LLC | United Arab Emirates | Real estate investment. | 65% | 65% |
| Moon Flower Real Estate Development LLC | United Arab Emirates | Real estate investment. | 100% | 100% |
| Green Precast Systems Technology LLC | United Arab Emirates | General contracting. | 60% | 60% |
| Earth Care Agricultural Products LLC | United Arab Emirates | Agriculture business. | 100% | 100% |
| Al Rayan Global Real Estate LLC | United Arab Emirates | Real estate investment. | 100% | 100% |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

2 BASIS OF PREPARATION continued**2.4 Basis for consolidation** continued

| <i>Name of subsidiary</i> | <i>Place of incorporation and operation</i> | <i>Principal activities</i> | <i>Proportion of ownership interest and voting power held</i> | |
|---|---|---|---|-------------|
| | | | 2022 | 2021 |
| <i>Below are the subsidiaries of Q Holding PSC (formerly Al Qudra Holding PJSC):</i> continued | | | | |
| Radiant & Moonflower Real Estate Development LLC | United Arab Emirates | Real estate investment. | 65% | 65% |
| Al Qudra Holding – Morocco | Kingdom of Morocco | General investment. | 100% | 100% |
| Smart Hotel Management | Kingdom of Morocco | Hotel management. | 100% | 100% |
| Smart Hotel Properties | Kingdom of Morocco | Hotel management. | 100% | 100% |
| Al Qudra Holding International LLC | United Arab Emirates | Industrial enterprises and financial management. | 100% | 100% |
| Kasr Al Bahar | Kingdom of Morocco | Hospitality. | 100% | 100% |
| Atlantic Coast Hospitality | Kingdom of Morocco | General investment. | 100% | 100% |
| Al Qudra Holding Offshore | Kingdom of Morocco | Holding company. | 100% | 100% |
| Q General Investment Ltd. | British Virgin Islands | General investment. | 100% | 100% |
| Al Qudra Holding - Syria | Syrian Arab Republic | General Investment | 100% | 100% |
| Al Qudra Real Estate | Syrian Arab Republic | Real estate management. | 100% | 100% |
| Al Qudra Holding – Algeria | Democratic Republic of Algeria | General investment. | 100% | 100% |
| Al Qudra Belarus Ltd. | Republic of Belarus | General investment. | 100% | 100% |
| Al Qudra Holding - Yemen | Republic of Yemen | General investment. | 100% | 100% |
| Apex Residential LLC | United Arab Emirates | Real estate investment. | 100% | 100% |
| Winds Laundry-Sole Proprietorship LLC | United Arab Emirates | Laundry services. | 100% | 100% |
| Al Qudra General Trading Establishment | United Arab Emirates | Commercial project investment. | 100% | 100% |
| Al Tamouh Investments Company LLC | United Arab Emirates | Development, management and sale of real estate properties. | 100% | 100% |
| Reem Developers – Sole Proprietorship LLC | United Arab Emirates | Real estate management. | 100% | - |
| Reem for Energy Investment Services – Sole proprietorship LLC | United Arab Emirates | Oil and gas projects. | 100% | - |
| Q & Elevate LLC (i) | United Arab Emirates | Hospitality services. | 70% | - |
| <i>Below are the subsidiaries of Al Tamouh Investments Company LLC:</i> | | | | |
| TSL Properties LLC | United Arab Emirates | Development project ownership, sales & leasing. | 100% | 100% |
| Al Ain Adventures LLC (formerly “Wadi Adventures LLC”) | United Arab Emirates | Adventure Park. | 100% | 100% |
| Green Mubazzarah Chalets LLC | United Arab Emirates | Resort and furnished residences leasing. | 100% | 100% |
| Tamouh National Contracting LLC | United Arab Emirates | Building projects contracting. | 51% | 51% |
| Arch Models Abu Dhabi LLC | United Arab Emirates | Designing and constructing architectural models. | 60% | 60% |
| Reem Hills -Sole Proprietorship LLC (i) | United Arab Emirates | Real estate management | 100% | - |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

2 BASIS OF PREPARATION continued**2.4 Basis for consolidation** continued

| <i>Name of subsidiary</i> | <i>Place of incorporation and operation</i> | <i>Principal activities</i> | <i>Proportion of ownership interest and voting power held</i> | |
|--|---|---|---|-------------|
| | | | 2022 | 2021 |
| <i>Discontinued operations:</i> | | | | |
| Paragon Malls LLC | United Arab Emirates | Ownership and leasing of retail property. | 100% | 100% |
| Al Qudra and Ravago Investment LLC (iv) | United Arab Emirates | General investment. | - | 100% |
| Al Qudra New Line Oil & Gas LLC (iv) | United Arab Emirates | Oil & gas maintenance. | - | 100% |
| Dana Hospitality LLC / Holiday Inn Hotel | United Arab Emirates | Hotel management. | 100% | 100% |
| Asmak Holding Company Limited (iv) | United Arab Emirates | Holding companies and investment in commercial enterprises and management. | - | 100% |
| Reem Investment Overseas Limited (iii) | Republic of Mauritius | Investment holding | 100% | - |
| Al Qudra Services LLC (iv) | United Arab Emirates | Environmental plants maintenance. | - | 100% |
| Mega Mart Establishment UAE (iii) | United Arab Emirates | Retail trading of fast-moving consumer products. | 100% | 100% |
| Abu Dhabi Mountain Gate LLC (iii) | United Arab Emirates | Real estate enterprise investment, development, institution and management. | 70% | 70% |
| Al Qudra Education LLC (iv) | United Arab Emirates | Education services. | - | 100% |
| Magenta Investments LLC and its subsidiaries (x) | United Arab Emirates | Investment in healthcare enterprises & development. | - | 80% |
| Pure Capital Investment LLC and its subsidiaries (x) | United Arab Emirates | Investment in commercial enterprises & management | - | 90% |
| Q Scape Komtec LLC (x) | United Arab Emirates | Building maintenance and landscaping. | - | 51% |
| Al Qudra Facilities Management Services LLC (x) | United Arab Emirates | Facilities management related services. | - | 100% |
| Aafaq Islamic Finance PSC and its subsidiaries (x) | United Arab Emirates | Financing and investing activities that are conducted in accordance with Islamic Shari'a Laws | - | 80.2% |
| Al Forsan Tadbeer Centre LLC – Ajman (iv) | United Arab Emirates | Administrative and business services. | - | 100% |
| Info Nine Smart Solutions LLC (iv) | United Arab Emirates | Designing computer systems and communication equipment. | - | 80% |
| Twasol Business Men Service LLC – Ajman (x) | United Arab Emirates | Administrative services, businessmen services, transaction's follow-up services, non-specialised facilities management, typing and documents photocopying services. | - | 100% |
| Two Five 55 Healthcare Investment LLC (iv) | United Arab Emirates | Investment in commercial enterprise & management and healthcare enterprise and development. | - | 90% |
| Envo Scape LLC (iv) | United Arab Emirates | Irrigation network contracting, constructing, maintaining parks and landscape design and planning activities. | - | 100% |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

2 BASIS OF PREPARATION continued**2.4 Basis for consolidation** continued

- (i) These are subsidiaries of the Group, incorporated during the year.
- (ii) Subsidiaries acquired during the year (note 6.1 & 6.2).
- (iii) Subsidiaries under liquidation.
- (iv) Subsidiaries liquidated during the year.
- (v) Pure Health Holding LLC is a 38.95% subsidiary of Alpha Dhabi Holding PJSC, with an additional 7.17% being held directly by the Company.
- (vi) Century Village Real Estate Investment LLC is a 70% subsidiary of ESG Capital Holding LLC, with the remaining 30% being held by Al Tamouh Investments Company LLC.
- (vii) PAL 4 Solar Energy LLC is a 80% subsidiary of MG Utilities Holding LLC, with the remaining 20% being held by Alpha Dhabi Industries Holding LLC.
- (viii) Century Real Estate Investment LLC is a 87% subsidiary of ESG Emirates Stallions Group PJSC, with the remaining 13% being held by National Projects and Construction LLC.
- (ix) Subsidiaries acquired during the year, that were accounted for as acquisition of assets (note 6.3).
- (x) Subsidiaries disposed during the year (note 6.4(a)).

2.5 CHANGES IN ACCOUNTING POLICIES

The accounting policies adopted are consistent with those of the previous financial year, except for the following new standards, interpretations and amendments effective as of 1 January 2022. The Group has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

- Reference to the Conceptual Framework – Amendments to IFRS 3
- Property, Plant and Equipment: Proceeds before Intended Use – Amendments to IAS 16
- Onerous Contracts – Costs of Fulfilling a Contract – Amendments to IAS 37
- IFRS 1 First-time Adoption of International Financial Reporting Standards – Subsidiary as a first-time adopter
- IFRS 9 Financial Instruments – Fees in the ‘10 per cent’ test for derecognition of financial liabilities
- IAS 41 Agriculture – Taxation in fair value measurements

These amendments had no significant impact on the consolidated financial statements of the Group. The Group intends to use the practical expedients in future periods if they become applicable.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**Business combinations and goodwill**

Business combinations are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred, which is measured at acquisition date fair value, and the amount of any non-controlling interests in the acquiree. For each business combination, the Group elects whether to measure the non-controlling interests in the acquiree at fair value or at the proportionate share of the acquiree's identifiable net assets. Acquisition-related costs are expensed as incurred and included in general and administrative expenses.

The Group determines that it has acquired a business when the acquired set of activities and assets include an input and a substantive process that together significantly contribute to the ability to create outputs. The acquired process is considered substantive if it is critical to the ability to continue producing outputs, and the inputs acquired include an organised workforce with the necessary skills, knowledge, or experience to perform that process or it significantly contributes to the ability to continue producing outputs and is considered unique or scarce or cannot be replaced without significant cost, effort, or delay in the ability to continue producing outputs.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.

At the acquisition date, the identifiable assets acquired and the liabilities assumed are recognised at their fair value, except that:

- deferred tax assets or liabilities, and assets or liabilities related to employee benefit arrangements are recognised and measured in accordance with IAS 12 Income Taxes and IAS 19 Employee Benefits, respectively;
- liabilities or equity instruments related to share-based payment arrangements of the acquiree are measured in accordance with IFRS 2 Share-based Payment at the acquisition date; and
- assets (or disposal groups) that are classified as held for sale in accordance with IFRS 5 Non-current Assets Held for Sale and Discontinued Operations are measured in accordance with that Standard.

Any contingent consideration to be transferred by the acquirer will be recognised at fair value at the acquisition date. Contingent consideration classified as equity is not remeasured and its subsequent settlement is accounted for within equity. Contingent consideration classified as an asset or liability that is a financial instrument and within the scope of IFRS 9 Financial Instruments, is measured at fair value with the changes in fair value recognised in the consolidated statement of profit or loss in accordance with IFRS 9. Other contingent consideration that is not within the scope of IFRS 9 is measured at fair value at each reporting date with changes in fair value recognised in consolidated statement of profit or loss.

Goodwill is initially measured at cost (being the excess of the aggregate of the consideration transferred and the amount recognised for non-controlling interests and any previous interest held over the net identifiable assets acquired and liabilities assumed). If the fair value of the net assets acquired is in excess of the aggregate consideration transferred, the Group re-assesses whether it has correctly identified all of the assets acquired and all of the liabilities assumed and reviews the procedures used to measure the amounts to be recognised at the acquisition date. If the reassessment still results in an excess of the fair value of net assets acquired over the aggregate consideration transferred, then the gain is recognised in consolidated statement of profit or loss.

Non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the entity's net assets in the event of liquidation may be initially measured either at fair value or at the non-controlling interests' proportionate share of the recognised amounts of the acquiree's identifiable net assets. The choice of measurement basis is made on a transaction-by-transaction basis. Other types of non-controlling interests are measured at fair value or, when applicable, on the basis specified in another IFRS.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued**Business combinations and goodwill** continued

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units that are expected to benefit from the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units.

Where goodwill has been allocated to a cash-generating unit (CGU) and part of the operation within that unit is disposed of, the goodwill associated with the disposed operation is included in the carrying amount of the operation when determining the gain or loss on disposal. Goodwill disposed in these circumstances is measured based on the relative values of the disposed operation and the portion of the cash-generating unit retained.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Group reports provisional amounts for the items for which the accounting is incomplete. Those provisional amounts are adjusted during the measurement period, or additional assets or liabilities are recognised, to reflect new information obtained about facts and circumstances that existed at the acquisition date that, if known, would have affected the amounts recognised at that date.

Changes in Group's ownership interest in existing subsidiaries

Changes in the Group's ownership interests in subsidiaries that do not result in the Group losing control over the subsidiaries are accounted for as equity transactions. The carrying amounts of the Group's interests and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to the Owner of the Company.

When the Group loses control of a subsidiary, a gain or loss is recognised in the consolidated statement of profit or loss and is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the subsidiary and any non-controlling interests. All amounts previously recognised in other comprehensive income in relation to that subsidiary are accounted for as if the Group had directly disposed of the related assets or liabilities of the subsidiary.

The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the initial carrying amount for the purposes of subsequent accounting for the retained interest as an investment in an associate or a joint venture or financial asset.

Disposals of interest in a subsidiary to an equity accounted investee

Gain or loss on the disposal of interest in a subsidiary to an equity accounted investee is eliminated to the extent of the retained indirect interest in that disposed entity by the Group.

Acquisition of entities under common control

Transactions giving rise to a transfer of interest in entities that are under common control are accounted for in accordance with the pooling of interest method of accounting at the date the transfer without restatement of prior periods. The assets and liabilities acquired are recognised at the carrying amounts recognised previously in the books of transferor entity. The equity of the acquired entities is added to the merger reserve within the Group equity. Any transaction costs paid for the acquisition are recognised directly in equity.

Investment in associates and joint ventures

An associate is an entity over which the Group has significant influence that is neither a subsidiary nor an interest in a joint venture. Significant influence is the power to participate in the financial and operating policy decisions of the investee but has no control or joint control over those policies.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued**Investment in associates and joint ventures** continued

A joint venture is a type of joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint venture. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control.

The considerations made in determining significant influence or joint control are similar to those necessary to determine control over subsidiaries. The Group's investments in its associate and joint venture are accounted for using the equity method.

The results and assets and liabilities of the associates and joint ventures are incorporated in the consolidated financial statements using the equity method of accounting, except when the investment is classified as held for sale, in which case it is accounted for under IFRS 5 Non-current Assets Held for Sale and Discontinued Operations. Under the equity method, the investment in an associate or a joint venture is initially recognised at cost. The carrying amount of the investment is adjusted to recognise changes in the Group's share of net assets of the associate or joint venture since the acquisition date. Goodwill relating to the associate or joint venture is included in the carrying amount of the investment and is not tested for impairment separately.

The consolidated statement of profit or loss reflects the Group's share of the results of operations of the associate or joint venture. Any change in OCI of those investees is presented as part of the Group's OCI. In addition, when there has been a change recognised directly in the equity of the associate or joint venture, the Group recognises its share of any changes, when applicable, in the consolidated statement of changes in equity. Unrealised gains and losses resulting from transactions between the Group and the associate or joint venture are eliminated to the extent of the interest in the associate or joint venture.

The aggregate of the Group's share of profit or loss of an associate and a joint venture is shown on the face of the consolidated statement of profit or loss outside operating profit and represents profit or loss after tax and non-controlling interests in the subsidiaries of the associate or joint venture.

The financial statements of the associate or joint venture are prepared for the same reporting period as the Group. When necessary, adjustments are made to bring the accounting policies in line with those of the Group.

After application of the equity method, the Group determines whether it is necessary to recognise an impairment loss on its investment in its associate or joint venture. At each reporting date, the Group determines whether there is objective evidence that the investment in the associate or joint venture is impaired. If there is such evidence, the Group calculates the amount of impairment as the difference between the recoverable amount of the associate or joint venture and its carrying value, and then recognises the loss within 'share of profit from investment in associates and joint ventures' in the consolidated statement of profit or loss.

When Group's share of losses in an associate or joint venture equals or exceeds its interests in the joint ventures (which includes any long-term interests that, in substance, form part of the Group's net investment in the joint ventures), the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the joint ventures.

Upon loss of significant influence over the associate or joint control over the joint venture, the Group measures and recognises any retained investment at its fair value. Any difference between the carrying amount of the associate or joint venture upon loss of significant influence or joint control and the fair value of the retained investment and proceeds from disposal is recognised in profit or loss.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued**Interest in joint operations**

A joint operation is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the assets, and obligations for the liabilities, relating to the arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

When a group entity undertakes its activities under joint operations, the Group as a joint operator recognises in relation to its interest in a joint operation:

- its assets, including its share of any assets held jointly;
- its liabilities, including its share of any liabilities incurred jointly;
- its revenue from the sale of its share of the output arising from the joint operation;
- its share of the revenue from the sale of the output by the joint operation; and
- its expenses, including its share of any expenses incurred jointly.

The Group accounts for the assets, liabilities, revenue and expenses relating to its interest in a joint operation in accordance with the IFRS Standards applicable to the particular assets, liabilities, revenue and expenses.

When a Group entity transacts with a joint operation in which a Group entity is a joint operator (such as a sale or contribution of assets), the Group is considered to be conducting the transaction with the other parties to the joint operation, and gains and losses resulting from the transactions are recognised in the Group's consolidated financial statements only to the extent of other parties' interests in the joint operation.

When a Group entity transacts with a joint operation in which a Group entity is a joint operator (such as a purchase of assets), the Group does not recognise its share of the gains and losses until it resells those assets to a third party.

Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods supplied and services rendered, stated net of allowances and rebates. The Group recognises revenue when the amount of revenue can be reliably measured; when it is probable that future economic benefits will flow to the entity; and when specific criteria have been met for each of the Group's activities, as described below.

The Group recognises revenue from the following major sources:

- Healthcare and other medical supplies
- Construction and related services
- Marine and dredging activities
- Real estate development
- Food and related non-consumable items
- Rental income
- Hospitality and leisure revenue
- Premium and other insurance related revenue
- Information technology related revenue
- Sale of properties and land
- Coaching and training services
- Management of properties, facilities and development projects

The Group recognises revenue from contracts with customers based on a five-step model as set out in IFRS 15:

- Step 1* Identify contract(s) with a customer: A contract is defined as an agreement between two or more parties that creates enforceable rights and obligations and sets out the criteria for every contract that must be met.
- Step 2* Identify performance obligations in the contract: A performance obligation is a promise in a contract with a customer to transfer a good or service to the customer.
- Step 3* Determine the transaction price: The transaction price is the amount of consideration to which the Group expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.
- Step 4* Allocate the transaction price to the performance obligations in the contract: For a contract that has more than one performance obligation, the Group allocates the transaction price to each performance obligation in an amount that depicts the amount of consideration to which the Group expects to be entitled in exchange for satisfying each performance obligation.
- Step 5* Recognise revenue when (or as) the Group satisfies a performance obligation.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued**Revenue recognition** continued

The Group satisfies a performance obligation and recognises revenue over time, if one of the following criteria is met:

- The Group's performance does not create an asset with an alternate use to the Group and the Group has an enforceable right to payment for performance completed to date.
- The Group's performance creates or enhances an asset that the customer controls as the asset is created or enhanced.
- The customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs.

For performance obligations where any of the above conditions are not met, revenue is recognised at the point in time at which the performance obligation is satisfied.

Following are the policies for the major sources of revenue:

Healthcare and other medical supplies:

Includes hospitalisation, medical professional services, equipment, radiology, laboratory, medical consumables and pharmaceutical goods used. Revenue is recorded and recognised during the period in which the medical service is provided, based on the amounts due from patients and / or funding entities.

Hospitalisation – insured patients

Revenue is recognised based on the contract with the insurers net of claim denials (actual and estimated), discounts and time barred un-submitted claims. Transactions with insurers includes an amount of claims denials, which represents disallowance of claims due to technical or medical reasons. As the actual amount of denials may vary from the denial provisions, accordingly the amount of consideration may vary from what was originally claimed. This constitutes variable consideration under IFRS 15 and are recognised as revenue to the extent that it is highly probable that a reversal of revenue will not occur.

Hospitalisation – uninsured patients (self-pay and sponsored patients)

Revenue is recognised based on the most likely value to be recovered from the patients which constitutes variable consideration and are recognised as revenue to the extent that it is highly probable that a reversal of revenue will not occur.

Laboratory management and residency visa testing services

The Group provides laboratory management and residency visa testing services to customers. The Group has one performance obligation and revenue is recognised at a point in time when the service is performed and results are delivered to the customers.

Hospitals management services

The Group provides hospitals' management services against a service fee and percentage share in hospitals' revenue. The Group has one performance obligation (i.e. to manage the operations of the hospitals) and revenue is recognised at a point in time when the services are rendered and simultaneously consumed by the customer.

Procurement and supply of medical related products

The Group procures and supplies medicines, diagnostic and other medical equipments to its customers. The Group has two performance obligations (i.e. to deliver goods to the customers) and to render inventory management services. The revenue for delivery of goods is recognised at a point in time when control is transferred to the customers and revenue for inventory management services is recognised over time.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued**Revenue recognition** continuedConstruction and related services:*Revenue from construction contracts*

The Group provides construction services to its customers. Such contracts are entered into before rendering of services begins. Under the terms of the contracts, the Group is contractually restricted from reducing the structure under construction to another customer and has enforceable right to payment for work done. Revenue from construction is therefore recognised over time on a cost to cost method based the proportion of contract costs incurred for work performed to date relative to the estimated total contract costs. The management consider that this input method is an appropriate measure of the progress towards complete satisfaction of the performance obligations under 'IFRS 15 Revenue from Contracts with Customers'.

Where the outcome of a construction contract cannot be estimated reliably, revenue is measured based on the consideration to which the Group expects to be entitled in a contract with a customer and excludes amounts collected on behalf of third parties. Contract costs are recognised as expenses in the period in which they are incurred.

When it is possible that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

Under the terms of the contracts in the UAE, the Group is contractually restricted from redirecting the properties to another customer and has an enforceable right to payment for work done. Therefore, revenue from construction of residential properties in the UAE is recognised over time on a cost-to-cost method, i.e. based on the proportion of contract costs incurred for work performed to date relative to the estimated total contract costs. The Group consider that this input method is an appropriate measure of the progress towards complete satisfaction of these performance obligations under IFRS 15. In respect of the Group's contracts for development of residential properties in Egypt, the Group has assessed that the criteria for recording revenue over time is not met and transfer of control happens only at the time of handover of completed units to the customers and accordingly the revenue is recognised at the point in time at which the performance obligation is satisfied.

Costs of contracts include all direct costs of labour, materials, depreciation of property, plant and equipment and costs of subcontracted works, plus an appropriate portion of construction overheads and general and administrative expenses of the year allocated to construction contracts in progress during the year at a fixed rate of the value of work done on each contract. Any under recovery at the end of the fiscal year, is charged to profit or loss as unallocated overheads.

The gross amount of contract assets from customers, is the net amount of costs incurred plus recognised profits; less recognised losses and progress billings, for all contracts in progress for which costs incurred plus recognised profits (less recognised losses) exceeds progress billings.

The gross amount contract liabilities to customers, is the net amount of costs incurred plus recognised profits less recognised losses and less progress billings, for all contracts in progress for which progress billings exceed costs incurred plus recognised profits (less recognised losses).

The effect of a change in the estimates of contract revenue or contract costs or the outcome of a contract, including that arising from liquidated damages and final contract settlements, is used in the determination of the amount of revenue and costs recognised in profit or loss in the period in which the change is made and in subsequent periods.

The Group receives advance payments and instalments from some customers in a specific jurisdiction, before the transfer of control over contracted units to customers as agreed in the contract, accordingly there is a significant financing component in those contracts, considering the length of time between the customer's payments and the transfer of control to the customer, and the interest rate prevailing in the market. The transaction price for those contracts is discounted using the interest rate implicit in the contract, and the Group uses the rate that would have been used in the event of a separate financing contract between the Group and the customer at the beginning of the contract, which is usually equal to the interest rate prevailing at the time of the contract. The Group uses the exception of the practical application for short-term payments received from customers. This means the amount collected from customers will not be modified to reflect the impact of the significant financing component if the period between the transfer of control over the units, service and payment is less than a year.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued**Revenue recognition** continuedConstruction and related services: continued*Management fee income*

The Group manages construction of properties under long term contracts with customers. Management fee income is recognised over time using input method to recognise revenue on the basis of entity's efforts to the satisfaction of a performance obligation. Management considers that input method is an appropriate measure of the progress towards complete satisfaction of the performance obligations under IFRS 15. Where the outcome cannot be estimated reliably, revenue is measured based on the consideration from customers to which the Group expects to be entitled in a contract with a customer in an amount that corresponds directly with the value to the customer of the Group's performance completed to date and excludes amounts collected on behalf of third parties.

Marine and dredging activities:*Contract revenue*

Contract revenue comprises revenue from execution of contracts relating to lump-sum engineering, procurement and construction project services, dredging activities and associated land reclamation works. Lump-sum engineering, procurement and construction project execution services contracts contain distinct goods and services that are not distinct in the context of the contract. These are therefore combined into a single performance obligation.

The Group recognises revenue from its lump-sum engineering, procurement and construction project execution services contracts over time as the assets constructed are highly customised for the customers' needs with no alternative use and the Group has right to payment for performance completed to date.

Contract revenue includes the initial amount agreed in the contract plus any variations in contract work, and incentive payments, to the extent that it is probable that they will result in revenue, they can be measured reliably and will be approved by the customers. Claims are recognised when negotiations have reached an advanced stage such that it is probable that the customer will accept the claim and the amount can be measured reliably. Contract revenue also includes revenue from securing the award of significant projects for dredging and reclamation works. These amounts are recognised when all significant service obligations arising from the related services have been discharged.

If the outcome of a contract can be estimated reliably, contract revenue is recognised in the consolidated statement of profit or loss in proportion to the stage of completion of the contract. Based on the method that most reliably measures the actual work performed on each contract, the stage of completion is determined either on the basis of surveys of work performed or in the proportion of the contract costs incurred for work performed to date as compared to the estimated total contract costs. Losses on contracts are assessed on an individual contract basis and a provision is recorded for the full amount of any anticipated losses, including losses relating to future work on a contract, in the period in which the loss is first foreseen.

In case of contracts, where revenue is recognised on the basis of surveys of work performed, revenue is measured by applying contractual rates, or the minimum recoverable rates expected, to the actual quantities dredged or the related works performed. Revenue is adjusted subsequently based on final customer approval if rates approved are different from those originally used.

When the outcome of a contract cannot be estimated reliably, revenue is recognised only to the extent of contract costs incurred that it is probable will be recoverable; and contract costs should be recognised as an expense in the period in which they are incurred.

Warranty obligations

The Group generally provides warranties for general repairs of defects that existed at the time of sale, as required by law. As such, all warranties are assurance-type warranties under IFRS 15, which the Group accounts for under IAS 37 Provisions, Contingent Liabilities and Contingent Assets.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued**Revenue recognition** continuedMarine and dredging activities: continuedSignificant financing component

For lump sum engineering, construction and procurement projects, if there is a difference in the timing of when the Group receives the advance and progress payments and when it recognises the contract revenue, the Group implies the existence of implicit significant financing component and adjusts transaction price to include the effects of time of value of money. The Group records interest on the delayed payments as interest income. For other contracts generally, the Group receives short-term advances from its customers. Using the practical expedient in IFRS 15, the Group does not adjust the promised amount of consideration for the effects of a significant financing component if it expects, at contract inception, that the period between the transfer of the promised good or service to the customer and when the customer pays for that good or service will be one year or less.

Variation orders and claims

Variation orders and claims are only included in revenue when it is probable that these will be accepted and can be measured reliably. The Group provides for liquidated damages claims where the customer has the contractual right to apply liquidated damages and it is considered probable that the customer will successfully pursue such a claim.

Real estate development:

Revenue from real estate development is recognised when the outcome of the transaction can be estimated reliably, by reference to the stage of completion of the development obligation at the reporting date. Where the outcome cannot be measured reliably, revenue is recognised only to the extent that the expenses incurred are eligible to be recovered.

Food and related non-consumable items:

The Group recognises revenue from sale of food and related non-consumable items at a point in time. Sales of goods to customers mainly include one performance obligation, where revenue is recognised when control of the goods is transferred (when the goods have been shipped to the customer's specific location (i.e. delivered)). Following delivery, the customer has the full discretion over the manner of use of the goods, the primary responsibility on selling the goods and bears the risks of obsolescence and loss in relation to the goods.

Rental income:

Rental income arising from operating leases on investment properties is recognised, net of discount, in accordance with the terms of lease contracts over the lease term on a straight-line basis. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight-line basis over the lease term.

Hospitality and leisure revenue:

Hospitality revenue corresponds to all the revenues received from guests of the hotels. The services rendered (including room rentals, food and beverage sales and other ancillary services) are distinct performance obligations, for which prices invoiced to the guests are representative of their stand-alone selling prices. These obligations are fulfilled over time when they relate to room rentals, that is over the stay within the hotel, and at a point in time for other goods or services, when they have been delivered or rendered.

Income from leisure businesses comprises revenue from goods sold and services provided at golf courses, beach clubs and marinas, and is recognised at the point when the goods are sold or services are rendered.

Premium and other insurance related revenue:

Premiums are recognised as revenue (earned premium) on time-proportion basis over the effective period of policy coverage. The portion of premium received on in-force contracts that relates to unexpired risks at the end of the reporting period is reported as the unearned premium liability.

Insurance commission income is recognised when the policies are written based on the terms and percentages agreed with the reinsurers. Refer to "insurance contracts" policy below for further details.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued**Revenue recognition** continuedSale of properties and land:

The Group generates revenue from sale of properties including land and buildings. Consideration for the sale of land generally includes the provision of infrastructure necessary for development. The amount of revenue attributable to such infrastructure development is deferred and recognised only upon its completion. All infrastructure related costs incurred until completion are included in development work-in-progress, as appropriate, and are recognised as direct costs when the related revenue is recognised in the consolidated statement of profit or loss. The amount of revenue deferred in relation to the provision of infrastructure is determined by estimating the related construction cost, plus a margin based on normal commercial principles.

Coaching and training services:

The Group is engaged in the management and development of motor vehicles driving training. Revenue represents fees charged to customers during the year, which is recognised over the period of the courses, on a time proportionate basis when services are provided to customers. Fees paid in advance relating to training services are deferred and released to revenue when the related services are provided.

Following are policies for other sources of revenue:

Education and related services:

Registration fee is recognised as income when it is received. Tuition fee income is recognised over the period of tuition. Tuition fees received in advance are recorded as deferred income.

Sale of cosmetics and related personal care services:*Sale of goods*

The Group's contracts with customers for the sale of goods generally include one performance obligation. The Group accounts for that revenue at the point in time when control of the asset is transferred to the customer, generally on delivery of the goods.

Rendering of services

The Group provides services related to women and men personal care and beauty. Such services are generally recognised as a performance obligation satisfied at the point in time when the service is rendered to the customer. Fees paid in advance for such services are deferred and released to revenue when the services are provided or when the validity has lapsed.

Income from franchise business arrangements

The Group has entered into franchise agreements with franchisees and royalty income and marketing charge are recognised in revenue based on the percentages agreed in franchise agreements which are recognised over time.

Sale of furniture:

The Group recognises revenue from contracts with customers for manufacturing of household and office furniture and other related carpentry and woodwork. This includes the initial amount agreed in the contract plus any variations in contract work, claims and incentives payments, to the extent that it is probable that they will result in revenue and can be measured.

Manpower and consultancy services:

The Group recognises revenue from provision of manpower to its customers along with other management and consultancy services when the services are rendered to customers and on the basis of the contractual labour and other consultancy rates agreed with the customers.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued**Revenue recognition** continuedDistrict cooling services:

Revenue from providing district cooling services in the course of ordinary activities is measured at the fair value of the consideration received or receivable. Revenue is recognised when pervasive evidence exists, usually in the form of an executed sales agreement, the significant risks and rewards of ownership have been transferred to the customer and the service has been rendered to the customer, recovery of the consideration is probable, the associated costs can be estimated reliably, there is no continuing management involvement with the service, and the amount of revenue can be measured reliably. If it is probable that discounts will be granted and the amount can be measured reliably, then the discount is recognised as a reduction of revenue as the sales are recognised.

Connection fees

Connection fees are recognised on a straight-line basis over the term of the respective customer contracts unless it represents a separately identifiable service and satisfies other criteria for upfront recognition to the consolidated statement of profit or loss.

Brokerage services:

The Group provides share brokerage services, which mainly includes commission income and interest income on margin trading.

- (i) Commission income is recognised when the service has been rendered and when the Group's right to receive the income has been established. The commissions are recognised on a net basis, i.e. commission earned from customers less commission collected on behalf of the exchange. The Group believes this the most appropriate presentation because it acts as an agent in the transaction, rather than as principal.
- (ii) Interest income from margin trading is accrued on a time and proportion basis, by reference to the principal outstanding and at the effective interest rate applicable. Interest on margin trading is accrued from the time the customer has not settled its trade after T+2.

Media and marketing services:

The Group provides advertising, public relations, production, events management, media and outdoor advertising. Revenue from providing such services is recognised overtime in the accounting period in which the services are rendered or when the event is held at point in time.

Delivery services:

Revenue from delivery services is satisfied over time, as the customer simultaneously receives and consumes the benefits provided by the Group on a fixed contract basis or using an input method to measure progress towards complete satisfaction of the service.

Dividend income:

Dividend income from investments is recognised in the consolidated statement of profit and loss when the shareholders' rights to receive payment is established.

Interest income:

Interest income is recognised as the interest accrues using the effective interest method, under which the rate used exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial asset.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued**Government grants**

Government grants are not recognised until there is reasonable assurance that the Group will comply with the conditions attaching to them and that the grants will be received.

Government grants are recognised in profit or loss on a systematic basis over the periods in which the Group recognises as expenses the related costs for which the grants are intended to compensate. Specifically, government grants whose primary condition is that the Group should purchase, construct or otherwise acquire non-monetary assets are recognised as deferred government grant in the consolidated statement of financial position and transferred to profit or loss on a systematic and rational basis over the useful lives of the related assets.

Government grants that are receivable as compensation for expenses already incurred or for the purpose of giving immediate financial support to the group with no future related costs are recognised in profit or loss in the period in which they become receivable. The benefit of a government loan at a below-market rate of interest is treated as a government grant, measured as the difference between proceeds received and the fair value of the loan based on prevailing market interest rates.

Land granted by the Government is recognised at nominal value where there is reasonable assurance that the land will be received and the Group will comply with any attached conditions, where applicable.

Employee benefits

An accrual is made for the estimated liability of employees' entitlement to annual leave and leave passage as a result of services rendered by eligible employees up to the end of the reporting period.

Provision is also made for the full amount of end of service benefits due to employees in accordance with the Group's policy, which is at least equal to the benefits payable in accordance with UAE Labour Law, for their period of service up to the end of the reporting period. The accrual relating to annual leave and leave passage is classified as a current liability, while the provision relating to end of service benefits is classified as a non-current liability.

Pension contributions are made in respect of UAE national employees to the UAE General Pension and Social Security Authority in accordance with the UAE Federal Law No. (2), 2000 for Pension and Social Security.

Property, plant and equipment*Recognition and measurement*

Items of property, plant and equipment are stated at historical cost less accumulated depreciation and accumulated impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the followings:

- the cost of materials and direct labour;
- any other costs directly attributable to bringing the assets to a working condition for their intended use; and
- when the Group has an obligation to remove the asset or restore the site, an estimate of the costs of dismantling and removing the items and restoring the site on which they are located; and capitalised borrowing costs.

When parts of an item of property and equipment are significant and have different useful lives, they are accounted for as separate items of property and equipment. Any gain or loss on disposal of an item of property and equipment (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in the consolidated statement of profit or loss.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued**Property, plant and equipment** continued*Subsequent costs*

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance expenses are charged to the consolidated statement of profit or loss in the period in which they are incurred.

Depreciation

Depreciation is calculated on a straight-line basis over their useful lives as follows:

| | |
|---|--------------|
| Buildings and leasehold improvements | 3 - 47 years |
| Plant and machinery | 2 - 35 years |
| Furniture, fixtures and equipment | 2 - 10 years |
| Barges support vessels, dredgers and vehicles | 2 - 40 years |

The estimated useful lives, residual values and depreciation method are reviewed at each year-end, with the effect of any changes in estimate accounted for on a prospective basis.

Capital work in progress

Assets under construction ('capital work in progress') are stated at cost, net of accumulated impairment losses, and are not depreciated. All costs directly attribute to bringing the asset to the location and condition necessary for it to be used in the manner intended by management are included in the construction cost, including related staff costs, and for qualifying assets, borrowing costs capitalised in accordance with the Group's accounting policy. When the assets are ready for intended use, the capital work in progress is transferred to the appropriate property, plant and equipment or investment properties category and is depreciated in accordance with the Group's policies.

Derecognition

The gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in consolidated statement profit or loss.

Intangible assets

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is their fair value at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and accumulated impairment losses. Internally generated intangibles, excluding capitalised development costs, are not capitalised and the related expenditure is reflected in the consolidated statement of profit or loss in the period in which the expenditure is incurred.

The useful lives of intangible assets are assessed as either finite or indefinite. Intangible assets with finite lives are amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at the end of each reporting period. The amortisation expense on intangible assets with finite lives is recognised in the consolidated statement of profit or loss.

Intangible assets with indefinite useful lives are not amortised, but are tested for impairment annually, either individually or at the cash-generating unit level. The assessment of indefinite life is reviewed annually to determine whether the indefinite life continues to be supportable. If not, the change in useful life from indefinite to finite is made on a prospective basis.

An intangible asset is derecognised upon disposal (i.e., at the date the recipient obtains control) or when no future economic benefits are expected from its use or disposal. Any gain or loss arising upon derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the consolidated statement of profit or loss.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued**Intangible assets** continued*Concession rights*

These include cost incurred to obtain certain concession rights and are amortised on a straight-line basis in the consolidated statement of profit or loss over their estimated useful life of 37 years from the date of construction of the district cooling plant.

Customer contracts

Customer contracts have a finite useful life and are carried at cost less accumulated amortisation and impairment and mainly represent long term non-cancellable contracts with customers for the supply of services which were acquired in business combinations. Customer contracts with a finite useful life are carried at cost less accumulated amortisation and impairment. Amortisation is calculated using the straight-line method to allocate the cost over their estimated useful lives of 3 to 10 years.

Customer relationships

Customer relationships represent future economic benefits in the form of future business with a customer beyond the amount secured by any current contractual arrangements. Customer relationships acquired in a business combination that does not arise from a contract may nevertheless be identifiable because the relationships are separable. These mainly represent non-contractual relationships acquired in business combinations and meet the criteria for recognition as intangible assets under IAS 38. Customer relationships with a finite useful life are carried at cost less accumulated amortisation and impairment. Amortisation is calculated using the straight-line method to allocate the cost over their estimated useful lives of 3 to 20 years.

Brand names

Brand is a unique design, sign, symbol, words, or a combination of these, employed in creating an image that identifies a product and differentiates it from its competitors. Brand names represent future economic benefits in the form of future business linked with the brand names of subsidiaries acquired in business combination. Brand names identified as part of acquisitions have indefinite and finite useful lives. Brand names with finite useful lives are carried at cost less accumulated amortisation and impairment. Amortisation is calculated using the straight-line method to allocate the cost over their estimated useful life of 7 to 20 years.

Trademarks

Trademarks are words, names, symbols or other devices used in trade to indicate the source of a product and to distinguish it from the products of others. Trademarks represent future economic benefits in the form of future business linked with the trademarks of subsidiaries acquired in business combinations. The trademarks identified as part of acquisitions have indefinite and finite useful lives. Trademarks with a finite useful life are carried at cost less accumulated amortisation and impairment. Amortisation is calculated using the straight-line method to allocate the cost over their estimated useful lives of 3 to 8 years.

Trade license

The license was recognised on an acquisition of a subsidiary, that allows the use of “Fazaa” name for the retail stores under that subsidiary. The license has a useful life of 8 years. Further during the year, as part of business combinations, a health insurance license has been identified with an indefinite useful life.

Lease benefits

Lease benefits represents the future economic benefits in the form of a favorable lease arrangements the Group acquired in business combination. Amortisation is calculated using the straight-line method to allocate the cost over their estimated useful life of 6 to 15 years.

Other intangible assets are amortised over a period of 2 to 10 years using straight-line method.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued**Borrowing costs**

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation. All other borrowing costs are recognised in the consolidated statements of profit or loss in the period during which they are incurred.

Leases

The Group assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Group as a lessee

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

Right-of-use assets

The Group recognises right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received.

Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and estimated useful life of the assets, as follows:

| | |
|--|---------------|
| Land | 10 - 65 years |
| Buildings, warehouses, office spaces, shops and cinema halls | 2 - 50 years |
| Motor vehicles, machinery and equipment | 2 - 10 years |

If ownership of the leased asset transfers to the Group at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

The Group applies IAS 36 to determine whether a right-of-use asset is impaired and accounts for an identified impairment loss as described in the 'property, plant and equipment' policy.

Lease liabilities

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating a lease, if the lease term reflects the Group exercising the option to terminate.

Variable rents that do not depend on an index or rate are not included in the measurement of the lease liability and the right-of-use asset. The related payments are recognised as an expense in the period in which the event or condition that triggers those payments occurs and are included as an expense in the consolidated statement of profit or loss.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued**Leases** continued*Lease liabilities* continued

In calculating the present value of lease payments, the Group uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the in-substance fixed lease payments or a change in the assessment to purchase the underlying asset.

The Group re-measures the lease liability (and makes a corresponding adjustment to the related right-of-use asset) whenever:

- the lease term has changed or there is a change in the assessment of exercise of a purchase option, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate.
- the lease payments change due to changes in an index or rate or a change in expected payment under a guaranteed residual value, in which cases the lease liability is remeasured by discounting the revised lease payments using the initial discount rate (unless the lease payments change is due to a change in a floating interest rate, in which case a revised discount rate is used).
- a lease contract is modified and the lease modification is not accounted for as a separate lease, in which case the lease liability is re-measured by discounting the revised lease payments using a revised discount rate.

Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to its short-term leases of property, plant and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered of low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

Group as a lessor

The Group enters into lease agreements as a lessor with respect to some of its investment properties.

Leases for which the Group is a lessor are classified as finance or operating leases. Whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight-line basis over the lease term. Amounts due from lessees under finance leases are recognised as receivables at the amount of the Group's net investment in the leases. Finance lease income is allocated to accounting periods so as to reflect a constant periodic rate of return on the Group's net investment outstanding in respect of the leases.

When a contract includes lease and non-lease components, the Group applies IFRS 15 to allocate consideration under the contract to each component.

Investment properties

Investment properties are properties held to earn rentals and/or for capital appreciation or for both, but not for sale in the ordinary course of business, use in the production or supply of goods or services or for administrative purposes. Investment properties are stated at cost less accumulated depreciation.

Cost includes expenditure that is directly attributable to the acquisition of the investment property. The cost of self-constructed assets includes the following:

- the cost of materials and direct labour;
- any other costs directly attributable to bringing the assets to a working condition for their intended use;
- when the Group has an obligation to remove the asset or restore the site, an estimate of the costs of dismantling and removing the items and restoring the site on which they are located; and
- capitalised borrowing costs.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued**Investment properties** continued

Upon completion of construction or development, a property is transferred from properties under development to completed properties.

Investment properties are derecognised either when they have been disposed of (i.e., at the date the recipient obtains control) or when they are permanently withdrawn from use and no future economic benefit is expected from their disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognised in the consolidated statement of profit or loss in the period of derecognition. In determining the amount of consideration from the derecognition of investment property the Group considers the effects of variable consideration, existence of a significant financing component, non-cash consideration, and consideration payable to the buyer (if any).

When the use of investment property changes such that it is reclassified from, or to, property, plant and equipment, inventory or development work-in-progress, its carrying value at the date of reclassification becomes its cost for subsequent accounting purposes.

Depreciation on investment properties is calculated using the straight-line method over their estimated useful lives ranges from 10 to 47 years.

Islamic financing and investments – products, definitions and income recognition*Wakala investments*

Wakala deposit is an agreement whereby the Group (the Muwakkil) provides certain amount of funds (the Wakala Capital) to an agent (the Wakeel) to invest it in a Sharia compliant manner and in accordance with the feasibility study/investment plan submitted to the Muwakkil by the Wakeel, who is entitled to a fixed fee (the Wakala Fee) as a lump sum amount or a percentage of the Wakala Capital. The Wakeel may be granted any excess over and above a certain pre-agreed rate of return as a performance incentive. The Muwakkil bears the loss unless caused by the default, negligence or violation of any of the terms and conditions of the Wakala by the Wakeel.

Estimated income from Wakala deposits is amortised on a time-apportioned basis over the period, adjusted by actual income when declared by the Wakeel, whereas the losses are charged to profit or loss on their declaration by the Wakeel.

Istisna'a

Istisna'a is a sale contract between two parties whereby one party (Sani' or seller) undertakes to construct, for the other party (Mustasni' or buyer), a specific asset or property according to certain pre-agreed specifications in consideration of a pre-determined price to be delivered during a pre-agreed period of time.

The work undertaken is not restricted to be accomplished by the Sani' alone and the whole or part of the construction can be undertaken by third parties under the control and responsibility of the Sani'. Under an Istisna'a contract, the Group could be the Sani' or the Mustasni'.

Murabaha

A Murabaha Contract whereby the Group (the Seller) sells an asset to the Client (the Purchaser), on a deferred payment basis, after purchasing the asset, which the Seller has purchased and acquired, based on a promise received from the Purchaser to buy the asset once purchased according to specific Murabaha terms and conditions. The Murabaha purchase price, payable by the Purchaser, comprises the cost of the asset and an agreed profit amount. The Purchaser usually pays the Murabaha Sale price on an instalment basis over the period of the Murabaha contract. Where the income is quantifiable, it is recognised on a time-apportioned basis over the period of the Murabaha contract.

Ijarah

Ijarah is an agreement whereby the Group (Lessor) leases an asset to the customer (Lessee) (after purchasing/acquiring the specified asset, either from a third party seller or from the customer itself, according to the customer's request and promise to lease), against certain rental payments for specific lease term/periods, payable on a fixed or variable rental basis. Leased assets are usually residential properties or commercial real estate.

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3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued**Islamic financing and investments – products, definitions and income recognition** continued*Ijarah* continued

The Ijarah agreement specifies the leased asset, duration of the lease term, as well as the basis for rental calculation, the timing of rental payments and responsibilities of both parties during the lease term. The customer provides the Group with an undertaking to renew the lease periods and pay the relevant rental payment amounts as per the agreed schedule and applicable formula throughout the lease term.

The Group retains the ownership of the assets throughout the lease term. At the end of the lease term, upon fulfilment of all the obligations by the customer under the Ijarah agreement, the Group will sell the leased asset to the customer at a nominal value based on a sale undertaking given by the Group.

Income is recognised on an accrual basis over the lease term based on the fixed rental amount outstanding (which predominantly represents the cost of the leased asset).

Musharaka

Musharaka is used to provide venture capital or project finance. The Group and customer contribute towards the capital of the Musharaka. Usually, a special purpose Group or a partnership is established as a vehicle to undertake the Musharaka. Profits are shared according to a pre-agreed profit distribution ratio but losses are borne according to the capital contributions. Capital contributions may be in cash or in kind, as valued at the time of entering into the Musharaka.

Estimated profit is amortised on a time-apportioned basis over the period, adjusted by actual profit when received, whereas the losses are charged to profit or loss on their declaration.

Sukuk

Sukuks are asset backed Sharia compliant trust certificates.

Insurance contracts*Definition*

The Group issues contracts that transfer insurance risk. Insurance contracts are those contracts that transfer significant insurance risk.

Recognition and measurement

The contracts allow the Group's customers to obtain healthcare coverage and protect them against medical expenditures and related costs in accordance with an agreed medical plan. The healthcare coverage pays for medical and surgical expenses that are incurred by the insured customers. For all these insurance contracts, premiums are recognised as revenue (earned premiums) proportionally over the period of coverage. The portion of premium received on in-force contracts that relates to unexpired risks at the reporting date is reported as the unearned premium liability.

Claims and loss adjustment expenses are charged to consolidated statement of profit or loss as incurred based on the estimated liability for compensation owed to contract holders or third parties damaged by the contract holders. They include direct and indirect claims settlement costs (ULAE) and arise from events that have occurred up to the reporting date even if they have not yet been reported to the Group.

Taking into consideration the fact that significant time lags may exist between loss events and notification of the claims to the Group, incurred but not reported claims ("IBNR") are established on the basis of the Group's own estimates for claims that have already been incurred but not yet reported. These are guided by the principle of best estimate using actuarial methods (e.g. chain ladder, expected loss ratio methods, Bornhuetter-Ferguson). Such estimates are based upon both past experience and assessments of the future development.

The Group does not discount its liabilities for unpaid claims. Liabilities for unpaid claims are estimated using the input of assessments for individual cases reported to the Group and statistical analyses for the claims incurred but not reported ("IBNR").

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued**Insurance contracts** continued*Liability adequacy test*

Where necessary, a provision is made when the expected value of claims and administrative expenses attributable to the unexpired periods of policies in force at the statement of financial position date exceeds the unearned premiums provision in relation to such policies. The assessment of whether a provision is necessary is made separately considering each category of business accounted for on an annual basis of accounting, on the basis of information available as at the statement of financial position date, taking into account related expenses and attributable future investment return. Any deficiency is immediately charged to the consolidated statement of profit or loss by establishing a provision for losses arising from the liability adequacy tests.

Receivables and payables related to insurance contracts

Receivables and payables are recognised when due. These include amounts due to and from agents, brokers and insurance contract holders.

If there is objective evidence that the insurance receivable is impaired, the Group reduces the carrying amount of the insurance receivable accordingly and recognises that impairment loss in the consolidated statement of profit or loss.

The Group gathers the objective evidence that an insurance receivable is impaired using the same process adopted for loans and receivables. The impairment loss is also calculated under the same method used for these financial assets.

Reinsurance contracts held

Contracts entered into by the Group with reinsurers under which the Group is compensated for losses on one or more contracts issued by the Group and that meet the classification requirements for insurance contracts are classified as reinsurance contracts held.

The benefits to which the Group is entitled under its reinsurance contracts held are recognised as reinsurance assets. These assets consist of balances due from reinsurers.

Amounts recoverable from or due to reinsurers are measured consistently with the amounts associated with the reinsured insurance contracts and in accordance with the terms of each reinsurance contract. Reinsurance liabilities are primarily premiums payable for reinsurance contracts and are recognised as an expense when due.

Deferred commission expense

Commissions and other acquisition costs that vary with and are related to securing new contracts and renewing existing contracts are capitalised as an intangible asset (DAC). All other costs are recognised as expenses, when incurred. The DAC is subsequently amortised over the term of the policy as premium is earned.

Discontinued operations and non-current assets held for sale

The Group classifies non-current assets and subsidiaries as held for sale if their carrying amounts will be recovered principally through a sale transaction rather than through continuing use. Non-current assets and subsidiaries classified as held for sale are measured at the lower of their carrying amount and fair value less costs to sell. Costs to sell are the incremental costs directly attributable to the disposal of an asset (disposal group), excluding finance costs and income tax expense.

The criteria for held for sale classification is regarded as met only when the sale is highly probable, and the asset or disposal group is available for immediate sale in its present condition. Actions required to complete the sale should indicate that it is unlikely that significant changes to the sale will be made or that the decision to sell will be withdrawn. Management must be committed to the plan to sell the asset and the sale expected to be completed within one year from the date of the classification.

Property, plant and equipment and intangible assets are not depreciated or amortised once classified as held for sale.

Assets and liabilities classified as held for sale are presented separately as current items in the consolidated statement of financial position.

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31 December 2022

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued**Discontinued operations and non-current assets held for sale** continued

A disposal group qualifies as discontinued operation if it is a component of an entity that either has been disposed of, or is classified as held for sale, and:

- Represents a separate major line of business or geographical area of operations;
- Is part of a single co-ordinated plan to dispose of a separate major line of business or geographical area of operations; or
- Is a subsidiary acquired exclusively with a view to resale.

Discontinued operations are excluded from the results of continuing operations and are presented as a single amount as profit or loss after tax from discontinued operations in the consolidated statement of profit or loss.

Inventories*Fish and fish products*

Fish and fish products are stated at lower of cost or net realisable value, cost is determined using the first-in, first-out (FIFO) basis. Cost includes purchase cost, freight, insurance and other related expenses incurred in bringing the goods to their present condition and location. Net realisable value is based on the normal selling price, less cost expected to be incurred in marketing, selling and distribution. Allowance is made when necessary for obsolete, slow-moving and damaged items.

Animal feed products

Inventory consists primarily of alfalfa hay, materials, supplies and parts and are stated at the lower of cost and net realisable value. Alfalfa hay is valued using the weighted average cost method. Materials, supplies and parts are valued using the first in first out method.

Packing, raw materials, medical supplies, food and non-food items, spares and consumables and other finished goods

These are stated at the lower of weighted average cost and net realisable value. Cost includes all costs incurred in bringing inventory to its present condition and location. Net realisable value represents the estimated selling price less all estimated costs to be incurred in marketing, selling and distribution.

Poultry products

Boiler chicken, hatching eggs and finished goods are stated at lower of cost and net realisable value. Cost is calculated using the weighted average cost method. The cost comprises of a proportion of the cost of the egg produced by the parent chicken or purchased, and feed, vaccine medicines consumed by the flock, slaughtering expenses and packing charges.

Real estate properties

Inventories comprise completed properties held for sale in the ordinary course of business, rather than to be held for rental or capital appreciation, and other operating inventories. Inventories are stated at the lower of cost and net realisable value. Cost is calculated using the weighted average cost method and comprises construction/ acquisition costs and other charges incurred in bringing inventory to its present location and condition. Net realisable value represents the estimated selling price less all estimated selling and marketing costs to be incurred. When an inventory property is sold, the carrying amount of the property is recognised as an expense in the period in which the related revenue is recognised. The carrying amount of inventory properties recognised in profit or loss is determined with reference to the directly attributable costs incurred on the property sold and an allocation of any other related costs based on the relative size of the property sold.

Development work in progress

Development work-in-progress consists of property being developed principally for sale and is stated at the lower of cost and net realisable value. Cost comprises all direct costs attributable to the design and construction of the property and, where applicable, the cost of land upon which the property is being developed. Net realisable value is the estimated selling price in the ordinary course of business less applicable variable selling expenses.

Land under development granted to the Group without consideration is carried at nominal value.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued**Biological assets**

Biological assets are measured on initial recognition and at end of each reporting period at fair value less estimated costs to sell, unless at initial recognition that fair value cannot be measured reliably. In such cases, the entity measures the biological asset at historic cost less any accumulated depreciation and any accumulated impairment losses unless/until fair value becomes reliably measurable. The fair values are determined based on current market prices of similar type of assets. Costs to sell include commission to brokers and dealers.

A gain or loss on initial recognition of biological assets at fair value less estimated costs to sell and from a change in fair value less estimated costs to sell of biological assets shall be included in profit or loss in the period in which it arises.

Deferred revenue

Revenue related to infrastructure development in respect of land sold is deferred and is recognised when the related infrastructure development is complete in accordance with the terms of the underlying construction contract and where the Group's obligations under the applicable sale and purchase agreement contract have been met.

Foreign currencies

The Group's consolidated financial statements are presented in AED, which is also the Company's functional currency. For each entity, the Group determines the functional currency and items included in the financial statements of each entity are measured using that functional currency. The Group uses the direct method of consolidation and on disposal of a foreign operation, the gain or loss that is reclassified to consolidated statement of profit or loss reflects the amount that arises from using this method.

Transactions and balances

Transactions in foreign currencies are initially recorded by the Group's entities at their respective functional currency spot rates at the date the transaction first qualifies for recognition.

Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency spot rates of exchange at the reporting date.

Differences arising on settlement or translation of monetary items are recognised in profit or loss with the exception of monetary items that are designated as part of the hedge of the Group's net investment in a foreign operation. These are recognised in OCI until the net investment is disposed of, at which time, the cumulative amount is reclassified to profit or loss. Tax charges and credits attributable to exchange differences on those monetary items are also recognised in OCI.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value is determined. The gain or loss arising on translation of non-monetary items measured at fair value is treated in line with the recognition of the gain or loss on the change in fair value of the item (i.e., translation differences on items whose fair value gain or loss is recognised in OCI or profit or loss are also recognised in OCI or profit or loss, respectively).

In determining the spot exchange rate to use on initial recognition of the related asset, expense or income (or part of it) on the derecognition of a non-monetary asset or non-monetary liability relating to advance consideration, the date of the transaction is the date on which the Group initially recognises the non-monetary asset or non-monetary liability arising from the advance consideration. If there are multiple payments or receipts in advance, the Group determines the transaction date for each payment or receipt of advance consideration.

Group companies

On consolidation, the assets and liabilities of foreign operations are translated into AED at the rate of exchange prevailing at the reporting date and their statements of profit or loss are translated at exchange rates prevailing at the dates of the transactions. The exchange differences arising on translation for consolidation are recognised in OCI. On disposal of a foreign operation, the component of OCI relating to that particular foreign operation is reclassified to profit or loss.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued**Foreign currencies** continued*Group companies* continued

Any goodwill arising on the acquisition of a foreign operation and any fair value adjustments to the carrying amounts of assets and liabilities arising on the acquisition are treated as assets and liabilities of the foreign operation and translated at the spot rate of exchange at the reporting date.

Financial assets*Initial recognition and measurement*

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost, fair value through other comprehensive income (OCI), and fair value through profit or loss.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them. The Group initially measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs.

In order for a financial asset to be classified and measured at amortised cost or fair value through OCI, it needs to give rise to cash flows that are 'solely payments of principal and interest (SPPI)' on the principal amount outstanding. This assessment is referred to as the SPPI test and is performed at an instrument level. The Group's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both.

Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in four categories:

- a) Financial assets at amortised cost (debt instruments, cash and cash equivalents and trade receivables)
- b) Financial assets at fair value through OCI with recycling of cumulative gains and losses (debt instruments)
- c) Financial assets designated at fair value through OCI with no recycling of cumulative gains and losses upon derecognition (equity instruments)
- d) Financial assets at fair value through profit or loss

The Group has the following financial assets:

Financial assets at amortised cost

The Group measures financial assets at amortised cost if both of the following conditions are met:

- a) The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows; and
- b) The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at amortised cost are subsequently measured using the effective interest (EIR) method and are subject to impairment. Gains and losses are recognised in the consolidated statement of profit or loss when the asset is derecognised, modified or impaired. The Group's financial assets at amortised cost include a certain portion of trade and other receivables, contract assets, due from related parties, loan to related parties and cash and bank balances.

Cash and short-term deposits

Cash and short-term deposits in the statement of financial position comprise cash at banks and on hand and short-term highly liquid deposits with a maturity of three months or less, that are readily convertible to a known amount of cash and subject to an insignificant risk of changes in value.

For the purpose of the consolidated statement of cash flows, cash and cash equivalents consist of cash and short-term deposits, as defined above, net of bank overdrafts, margin accounts, restricted cash and bank accounts for client's deposits.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued**Financial assets** continued*Financial assets designated at fair value through OCI (equity instruments)*

Upon initial recognition, the Group can elect to classify irrevocably its equity investments as equity instruments designated at fair value through OCI when they meet the definition of equity under IAS 32 Financial Instruments: Presentation and are not held for trading. The classification is determined on an instrument-by-instrument basis.

Gains and losses on these financial assets are never recycled to profit or loss. Dividends are recognised as investment and other income in the consolidated statement of profit or loss when the right of payment has been established, except when the Group benefits from such proceeds as a recovery of part of the cost of the financial asset, in which case, such gains are recorded in OCI. Equity instruments designated at fair value through OCI are not subject to impairment assessment.

Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss are carried in the consolidated statement of financial position at fair value with net changes in fair value recognised in the consolidated statement of profit or loss.

This category includes quoted and unquoted equity investments which the Group had not irrevocably elected to classify at fair value through OCI. Dividends on quoted and unquoted equity investments are recognised under investment and other income in the consolidated statement of profit or loss when the right of payment has been established.

Impairment of financial assets

The Group recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

For trade receivables and contract assets, the Group applies a simplified approach in calculating ECLs. Therefore, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

The Group considers a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

Derecognition of financial assets

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire; or it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset.

Financial liabilities and equity instruments

Financial liabilities and equity instruments issued by the Group are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

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3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued**Financial liabilities and equity instruments** continued*Equity instruments*

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Group are recorded at the proceeds received, net of direct issue costs.

*Financial liabilities**Initial recognition and measurement*

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Group's financial liabilities include trade and other payables, due to related parties, lease liabilities, borrowings including bank overdrafts, loans from related parties, sukuk and derivative financial instruments.

Subsequent measurement

For purposes of subsequent measurement, financial liabilities are classified in two categories:

- Financial liabilities at fair value through profit or loss
- Financial liabilities at amortised cost (loans and borrowings)

Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss.

Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term. This category also includes derivative financial instruments entered into by the Group that are not designated as hedging instruments in hedge relationships as defined by IFRS 9. Separated embedded derivatives are also classified as held for trading unless they are designated as effective hedging instruments.

Gains or losses on liabilities held for trading are recognised in the consolidated statement of profit or loss. Financial liabilities designated upon initial recognition at fair value through profit or loss are designated at the initial date of recognition, and only if the criteria in IFRS 9 are satisfied. The Group has not designated any financial liability as at fair value through profit or loss.

Financial liabilities at amortised cost (loans and borrowings)

This is the category most relevant to the Group. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in consolidated statement of profit or loss when the liabilities are derecognised as well as through the EIR amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the consolidated statement of profit or loss.

This category generally applies to a certain portion of trade and other payables, due to related parties, lease liabilities and borrowings.

Sukuk are stated at amortised cost using the effective profit rate method. The profit attributable to the sukuk is calculated by applying the prevailing market profit rate, at the time of issue, for similar sukuk instruments and any difference with the profit distributed is added to the carrying amount of the sukuk.

Derecognition of financial liabilities

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or they expire.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued**Derivative financial instruments***Initial recognition and subsequent measurement*

The Group uses derivative financial instruments, such as forward currency contracts and interest rate swaps, to hedge its foreign currency risks and interest rate risks, respectively. Such derivative financial instruments are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently remeasured at fair value. Derivatives are carried as financial assets when the fair value is positive and as financial liabilities when the fair value is negative.

For the purpose of hedge accounting, hedges are classified as:

- Fair value hedges when hedging the exposure to changes in the fair value of a recognised asset or liability or an unrecognised firm commitment;
- Cash flow hedges when hedging the exposure to variability in cash flows that is either attributable to a particular risk associated with a recognised asset or liability or a highly probable forecast transaction or the foreign currency risk in an unrecognised firm commitment; and
- Hedges of a net investment in a foreign operation.

At the inception of a hedge relationship, the Group formally designates and documents the hedge relationship to which it wishes to apply hedge accounting and the risk management objective and strategy for undertaking the hedge.

The documentation includes identification of the hedging instrument, the hedged item, the nature of the risk being hedged and how the Group will assess whether the hedging relationship meets the hedge effectiveness requirements (including the analysis of sources of hedge ineffectiveness and how the hedge ratio is determined). A hedging relationship qualifies for hedge accounting if it meets all of the following effectiveness requirements:

- There is ‘an economic relationship’ between the hedged item and the hedging instrument.
- The effect of credit risk does not ‘dominate the value changes’ that result from that economic relationship.
- The hedge ratio of the hedging relationship is the same as that resulting from the quantity of the hedged item that the Group actually hedges and the quantity of the hedging instrument that the Group actually uses to hedge that quantity of hedged item.

Hedges that meet all the qualifying criteria for hedge accounting are accounted for, as described below:

Fair value hedges

The change in the fair value of a hedging instrument is recognised in the consolidated statement of profit or loss as other expense. The change in the fair value of the hedged item attributable to the risk hedged is recorded as part of the carrying value of the hedged item and is also recognised in the consolidated statement of profit or loss as other expense.

For fair value hedges relating to items carried at amortised cost, any adjustment to carrying value is amortised through profit or loss over the remaining term of the hedge using the EIR method. The EIR amortisation may begin as soon as an adjustment exists and no later than when the hedged item ceases to be adjusted for changes in its fair value attributable to the risk being hedged.

If the hedged item is derecognised, the unamortised fair value is recognised immediately in profit or loss.

When an unrecognised firm commitment is designated as a hedged item, the subsequent cumulative change in the fair value of the firm commitment attributable to the hedged risk is recognised as an asset or liability with a corresponding gain or loss recognised in profit or loss.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued**Derivative financial instruments** continued*Cash flow hedges*

The effective portion of the gain or loss on the hedging instrument is recognised in OCI in the cash flow hedge reserve, while any ineffective portion is recognised immediately in the consolidated statement of profit or loss. The cash flow hedge reserve is adjusted to the lower of the cumulative gain or loss on the hedging instrument and the cumulative change in fair value of the hedged item.

The Group uses forward currency contracts as hedges of its exposure to foreign currency risk in forecast transactions and firm commitments. The ineffective portion relating to foreign currency contracts is recognised as other expense.

The Group designates only the spot element of forward contracts as a hedging instrument. The forward element is recognised in OCI and accumulated in a separate component of equity under cost of hedging reserve.

The amounts accumulated in OCI are accounted for, depending on the nature of the underlying hedged transaction. If the hedged transaction subsequently results in the recognition of a non-financial item, the amount accumulated in equity is removed from the separate component of equity and included in the initial cost or other carrying amount of the hedged asset or liability. This is not a reclassification adjustment and will not be recognised in OCI for the period. This also applies where the hedged forecast transaction of a non-financial asset or non-financial liability subsequently becomes a firm commitment for which fair value hedge accounting is applied.

For any other cash flow hedges, the amount accumulated in OCI is reclassified to profit or loss as a reclassification adjustment in the same period or periods during which the hedged cash flows affect profit or loss.

If cash flow hedge accounting is discontinued, the amount that has been accumulated in OCI must remain in accumulated OCI if the hedged future cash flows are still expected to occur. Otherwise, the amount will be immediately reclassified to profit or loss as a reclassification adjustment. After discontinuation, once the hedged cash flow occurs, any amount remaining in accumulated OCI must be accounted for depending on the nature of the underlying transaction as described above.

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount reported in the consolidated statement of financial position if, and only if, there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

Taxation*Current income tax*

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted at the reporting date in the countries where the Group operates and generates taxable income.

Current income tax relating to items recognised directly in equity is recognised in equity and not in the consolidated statement of profit or loss. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Deferred tax

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued**Taxation** continued*Deferred tax* continued

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- When the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss
- In respect of taxable temporary differences associated with investments in subsidiaries, associates and interests in joint arrangements, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised, except:

- When the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss, and
- In respect of deductible temporary differences associated with investments in subsidiaries, associates and interests in joint arrangements, deferred tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity.

Tax benefits acquired as part of a business combination, but not satisfying the criteria for separate recognition at that date, are recognised subsequently if new information about facts and circumstances change. The adjustment is either treated as a reduction in goodwill (as long as it does not exceed goodwill) if it was incurred during the measurement period or recognised in profit or loss.

The Group offsets deferred tax assets and deferred tax liabilities if and only if it has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

Value added tax (“VAT”)

Expenses and assets are recognised net of the amount of VAT, except:

- When the sales tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case, the sales tax is recognised as part of the cost of acquisition of the asset or as part of the expense item, as applicable.
- When receivables and payables are stated with the amount of VAT included.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued**Value added tax (“VAT”)** continued

The net amount of VAT recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the consolidated statement of financial position.

Fair value measurement

The Group measures financial instruments such as financial assets at fair value through other comprehensive income and financial assets at fair value through profit or loss at fair value at each consolidated statement of financial position date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Impairment of non-financial assets

The Group assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Group estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or CGU's fair value less costs of disposal and its value in use. The recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators.

The Group bases its impairment calculation on most recent budgets and forecast calculations, which are prepared separately for each of the Group's CGUs to which the individual assets are allocated. These budgets and forecast calculations generally cover a period of five years. A long-term growth rate is calculated and applied to project future cash flows after the fifth year.

Impairment losses of continuing operations are recognised in the consolidated statement of profit or loss in expense categories consistent with the function of the impaired asset.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued**Impairment of non-financial assets** continued

For assets excluding goodwill, an assessment is made at each reporting date to determine whether there is an indication that previously recognised impairment losses no longer exist or have decreased. If such indication exists, the Group estimates the asset's or CGU's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in the consolidated statement of profit or loss unless the asset is carried at a revalued amount, in which case, the reversal is treated as a revaluation increase.

Goodwill and intangible assets with indefinite useful lives are tested for impairment annually and when circumstances indicate that the carrying value may be impaired.

Impairment is determined for goodwill by assessing the recoverable amount of each CGU (or group of CGUs) to which the goodwill relates. When the recoverable amount of the CGU is less than its carrying amount, an impairment loss is recognised. Impairment losses relating to goodwill cannot be reversed in future periods.

Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows. When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, the receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

Share-based payments

Employees (including senior executives) of the Group receive remuneration in the form of share-based payments, whereby employees render services as consideration for equity instruments (equity-settled transactions).

Equity-settled transactions

The cost of equity-settled transactions is determined by the fair value at the date when the grant is made using an appropriate valuation model.

That cost is recognised in employee benefits expense, together with a corresponding increase in equity, over the period in which the service and, where applicable, the performance conditions are fulfilled (the vesting period). The cumulative expense recognised for equity-settled transactions at each reporting date until the vesting date reflects the extent to which the vesting period has expired and the Group's best estimate of the number of equity instruments that will ultimately vest. The expense or credit in the consolidated statement of profit or loss for a period represents the movement in cumulative expense recognised as at the beginning and end of that period.

Service and non-market performance conditions are not taken into account when determining the grant date fair value of awards, but the likelihood of the conditions being met is assessed as part of the Group's best estimate of the number of equity instruments that will ultimately vest. Market performance conditions are reflected within the grant date fair value. Any other conditions attached to an award, but without an associated service requirement, are considered to be non-vesting conditions. Non-vesting conditions are reflected in the fair value of an award and lead to an immediate expensing of an award unless there are also service and/or performance conditions.

No expense is recognised for awards that do not ultimately vest because non-market performance and/or service conditions have not been met. Where awards include a market or non-vesting condition, the transactions are treated as vested irrespective of whether the market or non-vesting condition is satisfied, provided that all other performance and/or service conditions are satisfied.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES continued**Share-based payments** continued*Equity-settled transactions* continued

When the terms of an equity-settled award are modified, the minimum expense recognised is the grant date fair value of the unmodified award, provided the original vesting terms of the award are met. An additional expense, measured as at the date of modification, is recognised for any modification that increases the total fair value of the share-based payment transaction, or is otherwise beneficial to the employee. Where an award is cancelled by the entity or by the counterparty, any remaining element of the fair value of the award is expensed immediately through profit or loss.

Contingencies

Contingent liabilities are not recognised in the consolidated financial statements. They are disclosed unless the possibility of an outflow of resources embodying economic benefits is remote.

Contingent assets are not recognised in the consolidated financial statements but disclosed when an inflow of economic benefits is probable.

Dividends

The Company recognises a liability to pay a dividend when the distribution is authorised, and the distribution is no longer at the discretion of the Group. A distribution is authorised when it is approved by the shareholders. A corresponding amount is recognised directly in equity.

Current versus non-current classification

The Group presents assets and liabilities in the consolidated statement of financial position based on current/non-current classification.

An asset is classified as current when it is:

- Expected to be realised or intended to be sold or consumed in the normal operating cycle;
- Held primarily for the purpose of trading;
- Expected to be realised within twelve months after the reporting period; or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

A liability is classified as current when:

- It is expected to be settled in the normal operating cycle;
- It is held primarily for the purpose of trading;
- It is due to be settled within twelve months after the reporting period; or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

The terms of the liability that could, at the option of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification.

The Group classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

4 STANDARDS ISSUED BUT NOT EFFECTIVE

The new and amended standards and interpretations that are issued, but not yet effective, up to the date of issuance of the Group's consolidated financial statements are disclosed below. The Group intends to adopt these new and amended standards and interpretations, if applicable, when they become effective.

- IFRS 17 Insurance Contracts
- Classification of liabilities as Current or Non-current – Amendments to IAS 1
- Definition of Accounting Estimates – Amendments to IAS 8
- Disclosure of Accounting Policies – Amendments to IAS 1 and IFRS Practice Statement 2
- Deferred Tax related to Assets and Liabilities arising from a Single Transaction - Amendments to IAS 12.

The Group does not expect, other than IFRS 17 impact disclosed below, that the adoption of these new and amended standards and interpretations will have a material impact on its consolidated financial statements.

IFRS 17, 'Insurance contracts'

A subsidiary of the Group, National Health Insurance (Daman) PJSC, will adopt IFRS 17 on 1 January 2023. The Group will need to assess and ensure that it complies with the requirements of the standard, including the principles for the classification, recognition, measurement, presentation and disclosure of insurance contracts.

The subsidiary's IFRS 17 steering committee provide oversight and governance over the implementation of the IFRS 17 project. The steering committee is comprised of executive management as well as senior management from various functions including finance, actuarial, information technology and reinsurance. Accounting policy papers, actuarial methodologies and disclosure requirements have been defined and are being implemented throughout. The IFRS 17 project team remains up to date, and closely monitors, all technical developments from the IASB and industry to evaluate the effects of such developments. Where applicable, the policy and methodology papers are updated to reflect any changes in requirements.

The Company has made significant progress in the implementation of IFRS 17 and is working on the following areas to complete the transition to IFRS 17:

- Complete the dry run for the year ended 31 December 2022 insurance related balances;
- Configure remaining system integration, including policy choices and enhance key controls required to implement IFRS 17;
- Produce and request business and external auditor sign-off of transition balances;
- Finalise the layout and disclosure of the IFRS 17 compliant annual consolidated financial statements;
- Finalise the management reporting and key performance measures;
- Continue engaging with the executive committee and business through various training initiatives; and
- Finalise and implement future financial and data governance processes and accountabilities.

As the Group will be impacted by the application of IFRS 17. Below is an assessment of the expected impact. The assessment is preliminary, as not all transition work has been finalised.

Measurement models

Measurement is not carried out at the level of individual contracts, but on the basis of groups of contracts. To allocate individual insurance contracts to groups of contracts, an entity first needs to define portfolios which include contracts with similar risks and that are managed together. These portfolios are to be subdivided into groups of contracts on the basis of profitability and annual cohorts. IFRS 17 consists of three measurement models: Premium Allocation Approach ("PAA"), General Measurement Model ("GMM") and Variable Fee Approach ("VFA").

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

4 STANDARDS ISSUED BUT NOT EFFECTIVE continued

IFRS 17, 'Insurance contracts' continuedAccounting policy choices

The following table sets out the accounting policy choices that the Group intends to adopt:

| | Measurement models the option is allowed to be applied | IFRS 17 options | Adopted approach |
|--|--|--|--|
| Insurance acquisition cash flows | PAA | Where the coverage period of each contract in the group at initial recognition is no more than one year. IFRS 17 allows an accounting policy choice of either expensing the insurance acquisition cash flows when incurred or amortising them over the contract's coverage period. | The Group plans to amortise insurance acquisition cash flows for all contracts using a systematic amortisation pattern. The Group plans to allocate the acquisition cash flows to groups of insurance contracts issued or expected to be issued using a systematic and rational basis. |
| Liability for remaining coverage ("LRC") adjusted for financial risk and time value of money | PAA | Where there is no significant financing component in relation to the LRC, or where the time between providing each part of the services and the related premium due date is no more than a year, an entity is not required to make an adjustment for accretion of interest on the LRC. | For the Group, as evaluated, there is no significant financing component in relation to the LRC, or where the time between providing each part of the services and the related premium due date is no more than a year. The Group plans not to adjust the LRC cashflows for time value of money. |
| Liability for incurred claims ("LIC") adjusted for time value of money | PAA | Where claims are expected to be paid within a year of the date that the claim is incurred, it is not required to adjust these amounts for the time value of money. | The Group plans not to adjust the LIC cash flows for the time value of money as a significant portion of claims are expected to be settled within 12 months from the date of loss. |
| Insurance finance income and expenses | GMM, VFA and PAA | IFRS 17 provides an accounting policy choice to recognise the impact of changes in discount rates and other financial variables in profit or loss or in OCI. The accounting policy choice is applied on a portfolio basis. | The Group recognises insurance finance income and expenses in the consolidated statement of profit or loss and have decided not to segregate the changes in discount rate between profit or loss and OCI. |
| Disaggregation of risk adjustment | GMM, VFA and PAA | An insurer is not required to include the entire change in the risk adjustment for non-financial risk in the insurance service result. Instead, it can choose to split the amount between the insurance service result and insurance finance income or expenses. | The Group does not plan to disaggregate the change in risk adjustment for non-financial risk between a financial and non-financial portion and plans to include the entire change within the insurance service result. |

Transition

On the date of initial application, 1 January 2023, IFRS 17 standard has to be applied retrospectively unless impracticable. Where the full retrospective approach is impracticable, IFRS 17 allows for alternative transition methods as follows.

The Group plans to apply the full retrospective approach for all group of contracts and is continuously reassessing this approach in the implementation phase.

Impact on transition to IFRS 17

Management expects that the adoption of IFRS 17 will have an impact on the amounts reported and disclosures made in these consolidated financial statements in respect of its insurance contracts issued and reinsurance contracts held.

The assessment of the impacts on the Group's consolidated financial statements is in progress. Although the work is well advanced as of the date of the publication of these consolidated financial statements, it is not yet practicable to reliably quantify the transition impact.

Impact on presentation and disclosures on transition to IFRS 17

In the consolidated statement of financial position, deferred acquisition costs and insurance related receivables will no longer be presented separately but will be part of the insurance liabilities. This change in presentation will lead to a reduction in total assets, offset by a reduction in total liabilities.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

4 STANDARDS ISSUED BUT NOT EFFECTIVE continued***IFRS 17, 'Insurance contracts'*** continued**Impact on presentation and disclosures on transition to IFRS 17** continued

The amounts presented in the consolidated statement of profit or loss, need to be disaggregated into an insurance service result, consisting of the insurance revenue and the insurance service expenses, and insurance finance income and expenses. Income or expenses from reinsurance contracts held need to be presented separately from the expenses or income from insurance contracts issued.

IFRS 17 has introduced additional disclosures which would need to be disclosed. The Group will be required to provide disaggregated qualitative and quantitative information about:

- Amounts recognised in the consolidated financial statements from insurance contracts issued and reinsurance contracts held within the scope of IFRS 17;
- Significant judgements, and changes in those judgements, when applying the standard; and
- The nature and extent of the risks from contracts within the scope of the standard.

5 CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION OF UNCERTAINTYS

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

While applying the accounting policies as stated in note 3, management of the Group has made certain judgments, estimates and assumptions that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revision to accounting estimates are recognised in the period of the revision in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Key sources of estimation of uncertainty

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

Useful lives of property, plant and equipment, investment properties and intangible assets

The Group's management determines the estimated useful lives of its property, plant and equipment, investment properties and intangible assets for calculating depreciation / amortisation. This estimate is determined after considering the expected usage of the asset or physical wear and tear. Management reviews the residual value and useful lives annually and the future depreciation / amortisation charge would be adjusted where management believes that the useful lives differ from previous estimates. Where management determines that the useful life or residual value of an asset requires amendment, the net book amount in excess of the residual value is depreciated / amortised over the revised remaining useful life.

Impairment assessment of non-financial assets

Impairment exists when the carrying value of an asset or cash generating unit exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and its value in use. The fair value less costs of disposal calculation is based on available data from binding sales transactions, conducted at arm's length, for similar assets or observable market prices less incremental costs of disposing of the asset. The value in use calculation is based on a discounted cash flow (DCF) model. The cash flows are derived from the budget for the next five years and do not include restructuring activities that the Group is not yet committed to or significant future investments that will enhance the performance of the assets of the CGU being tested.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

5 CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION OF UNCERTAINTY**Key sources of estimation of uncertainty** continued*Impairment assessment of non-financial assets* continued

The recoverable amount is sensitive to the discount rate used for the DCF model as well as the expected future cash-inflows and the growth rate used for extrapolation purposes. These estimates are most relevant to goodwill and other intangibles with indefinite useful lives recognised by the Group.

Properties classified under property, plant and equipment, intangible assets, right-of-use assets and investment properties are assessed for impairment based on the assessment of cash flows on individual cash-generating units when there is an indication that those assets have suffered an impairment loss. Goodwill and intangible assets with indefinite useful lives are tested for impairment on an annual basis.

Based on the assessment performed, management has recorded a net impairment loss on its investment properties, property, plant and equipment and right of use assets of AED 847,643 thousand for the year ended 31 December 2022 (2021: AED 64,007 thousand). Further, based on impairment testing conducted by management, no impairment loss was recorded on goodwill and intangible assets with indefinite useful lives.

Impairment of investments in associates and joint ventures

In testing for impairment, the Group evaluates the specific investee's profitability, liquidity, solvency and ability to generate operating cash flows for the foreseeable future. Any shortfall between the estimated recoverable amount and the carrying value of investment is recognised as an expense in the consolidated statement of profit or loss.

Business combinations

Accounting for the acquisition of a business requires the allocation of the purchase price to the various assets and liabilities of the acquired business. For most assets and liabilities, the purchase price allocation is accomplished by recording the asset or liability at its estimated fair value. Determining the fair value of assets acquired and liabilities assumed requires judgment by management and often involves the use of significant estimates and assumptions, including assumptions with respect to future cash inflows and outflows, discount rates, the useful lives of assets and market multiples. The Group's management uses all available information to make these fair value determinations.

Estimation of net realisable value for inventories and allowance for slow moving inventories

Inventories are stated at the lower of cost or net realisable value. Adjustments to reduce the cost of inventory to its net realisable value, if required, are made at the product level for estimated excess, obsolescence or impaired balances. Factors influencing these adjustments include changes in demand, technological changes, physical deterioration and quality issues. Revisions to the allowance for slow moving inventories would be required if the outcome of these indicative factors differ from the estimates.

Provision for expected credit losses of trade receivables, due from policyholders and contract assets

The Group uses a provision matrix to calculate ECLs for trade receivables, due from policyholders and contract assets. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns (i.e., by geography, product type, customer type and rating etc.).

The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future.

At the reporting date, gross trade receivables and due from policyholders were AED 13,183,515 thousand (2021: AED 7,131,404 thousand) and contract assets were AED 8,218,226 thousand (2021: AED 5,964,946 thousand), with provision for expected credit losses of AED 1,110,771 thousand (2021: AED 433,312 thousand) and AED 89,970 thousand (2021: AED 103,478 thousand) respectively. Any difference between the amounts actually collected in future periods and the amounts expected to be received will be recognised in the consolidated statement of profit or loss.

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31 December 2022

5 CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION OF UNCERTAINTY**Key sources of estimation of uncertainty** continued*Impairment of development work in progress*

Development properties are stated at lower of cost or net realisable value (NRV). NRV represents the estimated selling price less costs to be incurred in selling the property. The calculation of estimated selling prices involves using comparable factors of development and sale of similar plots in nearby locations. The calculation of the estimated selling prices is performed by an internal management expert, using the comparable method of valuation and has therefore considered comparable market transactions to arrive at estimated selling prices. Management has assessed the net realisable value of its development properties for impairment as at 31 December 2022. Based on the review, management has concluded an impairment loss of AED 261,363 thousand on its development properties for the year ended 31 December 2022 (2021: nil).

Contract claims

Certain customers or vendors file claims for compensation arising from delays and/or scope changes. The Group normally agree on an amicable settlement mechanism in the majority of such cases, some parties might have sought refunds and/or compensation, which are not in accordance with the respective agreements. Management makes estimates to settle all legal claims initiated against the Group as at 31 December 2022. Such claims, even if accepted by the Courts, would not have a material effect on the consolidated statement of financial position, given the provisions recorded in accruals and other liabilities as well as the fact that advances from customers are already reflected as liabilities until the unequivocal completion or settlement of the underlying transaction.

Infrastructure costs

The Group estimates total development and infrastructure costs required to complete infrastructure work on its land. Management reviews the estimated infrastructure costs at the end of each annual reporting period and adjusts for any underlying assumptions which may have changed. During the year, management has reviewed the estimated infrastructure costs and there was no impact on the Group's consolidated financial statements arising from this review (2021: nil).

Revenue recognition on real estate contracts

The Group uses the input method to recognise revenue on the basis of entity's efforts or inputs to the satisfaction of a performance obligation in accounting for its construction contracts. This is done by measuring the costs incurred to date relative to the total expected costs to be incurred (forecast final costs).

At each reporting date, the Group is required to estimate stage of completion and costs to complete on its construction contracts. These estimates require the Group to make estimates of future costs to be incurred, based on work to be performed beyond the reporting date. These estimates also include the cost of potential claims by subcontractors and the cost of meeting other contractual obligations to the customers. Effects of any revision to these estimates are reflected in the year in which the estimates are revised. When it is probable that total contract costs will exceed total contract revenue, the total expected loss is recognised immediately, as soon as foreseen, whether or not work has commenced on these contracts.

Fair value measurement of financial instruments

When the fair values of financial assets and financial liabilities recorded in the consolidated statement of financial position cannot be measured based on quoted prices in active markets, their fair value is measured using valuation techniques including the discounted cash flow (DCF) model. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgement is required in establishing fair values. Judgements include considerations of inputs such as liquidity risk, credit risk and volatility. Changes in assumptions relating to these factors could affect the reported fair value of financial instruments. See Note 42 for further disclosures.

Employees' end of service benefits

The cost and the present value of the defined benefit plans obligation are generally determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases, mortality rates and voluntary termination rate. Due to the complexity of the valuation, the underlying assumptions and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All significant assumptions and assets are reviewed at each reporting date.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

5 CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION OF UNCERTAINTY continued

Key sources of estimation of uncertainty continued

Leases - estimating the incremental borrowing rate

The Group cannot readily determine the interest rate implicit in the lease, therefore, it uses its incremental borrowing rate (IBR) to measure lease liabilities. The IBR is the rate of interest that the Group would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Group 'would have to pay', which requires estimation when no observable rates are available (such as for subsidiaries that do not enter into financing transactions) or when they need to be adjusted to reflect the terms and conditions of the lease (for example, when leases are not in the subsidiary's functional currency). The Group estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates (such as the subsidiary's stand-alone credit rating).

Ultimate liability arising from claims made under insurance contracts

Estimates have to be made both for the expected ultimate cost of claims reported at the reporting date but not approved and for the expected ultimate cost of claims incurred but not yet reported at the reporting date (IBNR). It can take a significant period of time before the ultimate claims cost can be established with certainty.

The ultimate cost of claims incurred but not reported and claims reported but not approved is estimated by an in-house actuary and reviewed by an independent qualified consultant using the chain ladder and Bornhuetter-Ferguson actuarial techniques. The main assumption underlying those techniques are that the Group's past claims development experience which can be used to project future claims development and hence ultimate claims cost. The carrying value at the consolidated statement of financial position date of claims incurred but not reported and claims reported but not approved (net of related reinsurance receivable) is AED 840,958 thousand (2021: nil).

Critical accounting judgments in applying accounting policies

In the process of applying the Group's accounting policies, which are described in note 3, management has made the following judgments that have the most significant effect on the amounts recognised in the consolidated financial statements.

Hybrid equity instruments

In the process of classifying a financial instrument, management has made various judgments. Judgment is needed to determine whether a financial instrument, or its component parts, on initial recognition should be classified as a financial liability, a financial asset or an equity instrument in accordance with their respective definitions and the substance of the contractual arrangement. In making its judgment, the Group considered the detailed criteria and related guidance for classification as set out in IAS 32. This included assessing whether the instrument includes a contractual obligation to deliver cash or other financial asset to another entity and whether it may be settled through an equity instrument of a Group entity. Based on the criteria, the Group concluded that the hybrid equity instruments are a part of equity.

Principal versus agent consideration – management of projects

The Group's performance obligation in one of the subsidiaries is to arrange for the provision of the specified goods or services by another party does not control the specified goods or services provided by another party before those goods or services are transferred to the customer. When the Group satisfies a performance obligation, the Group recognises revenue in the amount of management fee to which it expects to be entitled in exchange for arranging for the specified goods or services to be provided by the other party. The Group's primary obligation is to arrange for development services for development projects, and accordingly, the Group acts as agent on those development projects since:

- the Group does not control the specified goods or services provided by other parties before the services are transferred to the customer;
- primary responsibility for the fulfilling the promise does not rest with the Group;
- the Group does not bear any inventory risk since the ownership of the infrastructure, as set out in the management contracts;
- the Group does not have the price risk on the development contracts;
- customers retains the right to remove the Group as manager for the development projects based on its convenience without default from the Group

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

5 CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION OF UNCERTAINTY continued**Critical accounting judgments in applying accounting policies** continued*Use of practical expedient in recognising management fee*

In line with an agreement with the Government of Abu Dhabi (the “Government”), a subsidiary of the Group is overseeing the management of all projects of an entity (the “Entity”) along with managing its operations. As per the agreement between the Government, the Entity and the Group, the Group is entitled to a supervision fee calculated based on the total development cost paid of the capital projects in consideration of the provision of the management services. In line with the contractual arrangement with the Government, the Group has assessed that it has a right to consideration from the Government for an amount which corresponds directly with the value to the customer of the performance completed to date, which is determined based on actual cash paid for projects of the Entity as agreed between the parties. Accordingly, in line with the requirements of IFRS 15, the Group uses practical expedient and recognises management fee on the basis of the invoice amount determined based on the actual cash paid for projects of the Entity.

Classification of properties

In the process of classifying projects during construction, management applies judgment to determine whether they should be investment properties under development or development work-in-progress. Subsequently management reassesses the intended use of the properties based on which these are classified as investment properties or inventories. The Group develops criteria so that it can exercise that judgment consistently in accordance with the definitions of the respective categories. In making its judgment, management considered the detailed criteria and related guidance for the classification of properties as set out in IAS 2 and IAS 40, in particular, the intended usage of the assets at that time.

Allocation of development costs

The allocation of project development costs between development work in progress and investment properties under development is based on management’s analysis of the utilisation of resources over the period of development.

Contract variations and claims

Contract variations and claims related to assets under construction are recognised as additions to capital work in progress only when management believes that an advanced stage of negotiation has been reached and the cash outflow can be estimated with reasonable certainty. Management reviews the judgement related to these contract claims periodically and adjustments are made in the future periods, if assessments indicate that such adjustments are appropriate.

Determining the lease term of contracts with renewal options

The Group determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

The Group has several lease contracts that include extension and termination options. The Group applies judgement in evaluating whether it is reasonably certain whether or not to exercise the option to renew or terminate the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise either the renewal or termination. After the commencement date, the Group reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to renew or to terminate.

Assets held for sale

The Group has finalised the sale and purchase agreements for the disposal of subsidiaries as mentioned in note 19 to the consolidated financial statements. Operations of the subsidiaries are classified as discontinued operations. Management considered the subsidiaries to meet the criteria to be classified as held for sale at that date for the following reasons:

- The sale and purchase agreements, for all the subsidiaries mentioned in note 19, have already been signed with the buyers;
- The subsidiaries are available for immediate sale and can be sold to the buyers in its current conditions; and
- The actions to complete the sales, including the legal proceedings were initiated and expected to be completed within one year from reporting date.

For more details on the assets held for sale, refer to note 19.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

5 CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION OF UNCERTAINTY continued

Critical accounting judgments in applying accounting policies continued

Joint arrangement

For assessing joint control, the Group has considered the contractual agreement of sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control. For the purpose of assessing whether a joint arrangement is a joint venture or joint operation, the Group has considered whether it has joint control on the rights to the net assets of the arrangements, in which case these are treated as joint ventures, or rights to the assets and obligations for the liabilities relating to the arrangement, in which case these are treated as joint operations.

Identifying whether an acquisition is a business or an asset

For acquisitions, the Group makes significant judgements to assess whether the assets acquired and liabilities assumed constitutes a business and whether it has acquired control of one or more assets. Where such an acquisition does not constitute a business, the acquisition is accounted for as an asset acquisition. In making the assessment, the Group applies the definition of business under IFRS 3 which requires that, to be considered a business, an acquired set of activities and assets must include, at a minimum, an input and a substantive process that together significantly contribute to the ability to create outputs.

Classification of investments:

The Group's principal activity is in investing and managing investments through different holdings in investees. The Group applies significant judgement with respect to the classification of investments with respect to control, joint control or significant influence exercised on those investments.

Consolidation of entities in which the Group holds less than a majority of voting right

For assessing control, the Group has considered power over the investee, exposure, or rights, to variable returns from its involvement with the investee and the ability to use its power over the investee to affect its returns. In case, where the Group has less than majority of the voting or similar rights in an investee, the Group has considered all relevant facts and circumstances in assessing whether it has power over an investee, including the contractual arrangement with the other shareholders of the investee and de-facto control.

The Group considers that it has de-facto control over the following entities, even though it owns less than 50% of the voting rights:

Aldar Properties PJSC ("Aldar") –

- The Group has appointed four out of the total seven members of Aldar's board ("Board") with effect from 11 April 2022;
- Resolutions of the Board and therefore decisions, are issued based on a simple majority, thus giving the Group outright control over decision making by the Board;
- In accordance with Aldar's articles of association, the Board is fully empowered to manage and carry out all acts and transactions on behalf of the entity, including supervision of Aldar's business affairs, ensuring the effectiveness of governance, overseeing management, as well as appointing and removing Aldar's senior management; and
- The Group is the single largest shareholder of Aldar with 33.65% of the outstanding share capital.

Easy Lease Motorcycle Rental PJSC ("Easy Lease") –

- The Group is the single largest shareholder of Easy Lease with a 47.11% equity interest;
- As per Easy Lease's articles of association, the full power to manage and carry out all acts and transactions on behalf of the entity, lies with the board of directors. Given that the Group has three board representatives (inclusive of chairman of board) out of a total of five, and decisions are issued based on simple majority, the Group has full control over the decision making; and
- There is no history of the other shareholders collaborating to exercise their votes collectively or to outvote the Group.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

5 CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION OF UNCERTAINTY continued

Critical accounting judgments in applying accounting policies continued

Classification of investments: continued

Consolidation of entities in which the Group holds less than a majority of voting right continued

Emirates Driving Company PJSC (“DRIVE”) –

- The Group is the single largest shareholder at 48.01% with the remaining 51.99% being dispersed amongst 499 shareholders, of which two holds 6.51% and 5.54% and the remaining individually hold no more than 5% of the voting rights; and
- There is no history of the other shareholders collaborating to exercise their votes collectively or to outvote the Group.

NRTC Food Holding LLC (“NRTC”) –

- The Group has appointed three out of the total five members of NRTC’s Board with effect from 1 October 2022 and such appointment is contractual as per the amended shareholders’ agreement dated 1 October 2022;
- Resolutions of the Board and therefore decisions, are issued based on a simple majority, thus giving the Group outright control over decision making by the Board; and
- The Board is fully empowered to manage and carry out all acts and transactions on behalf of the entity, including supervision of NRTC's business affairs, ensuring the effectiveness of governance, overseeing management, as well as appointing and removing NRTC’s senior management.

In making this judgement, the Group considered the absolute size of its holding in Aldar, Easy Lease, DRIVE and NRTC, ability of other shareholders to limit its nominations to the Board, and the Group’s majority representation on the Board. Therefore, based on the above factors, the Group has clearly established that it has de-facto control, as evidenced by its ability to control a majority of the Board and accordingly its results have been included in these consolidated financial statements.

The results of the following subsidiaries have been included in the consolidated financial statements, although the Group holds 50% or less ownership. Control has been achieved by virtue of agreements entered with other shareholders granting control to the Group:

- Serenity Aviation Holding LLC
- Qausar Energy Limited
- Alpha Technologies Limited
- Emirates International Gas LLC
- Q Car Park LLC
- ABNIA for Industrial Holding LLC
- Apex Companies Management LLC

Significant influence over investments in associates

Significant influence is presumed to exist when the Group holds 20% or more of the voting power of investee. When the voting power is less than 20%, the Group considers other factors that give rise to significant influence, such as the ability to participate in the financial and operating policy decisions of the investee.

The Group has determined that although it holds less than 20% of the voting power in Burjeel Holding PLC, Iskandar Holdings Limited and Bayanat AI PLC, significant influence exists due to having a representation on the Board of Directors and the participation in decisions over the relevant activities of the entities.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

6 BUSINESS COMBINATIONS**6.1 Business combination under common control**

During the year ended 31 December 2022 and 2021, the Group acquired the following entities under common control. These acquisitions are excluded from the scope of International Financial Reporting Standard 3 (IFRS 3) "Business Combinations" as these are business combination of entities under common control, given that the Company and the acquired entities are ultimately controlled by the same party before and after the acquisition. The acquisitions have been accounted for in the consolidated financial statements using the pooling of interest method, which reflects the economic substance of the transaction. The Group has elected to consolidate the income, expenses, assets and liabilities of acquired entities from the date of acquisition.

6.1(a) Acquisitions during the year**W Solar Investment LLC**

Effective 1 January 2022, Alpha Dhabi Industries Holding LLC, a subsidiary, acquired a 75% equity interest in W Solar Investment LLC ("W Solar") for nil consideration. W Solar is incorporated in Abu Dhabi, United Arab Emirates, and is involved in clean energy business. From the date of acquisition, W Solar contributed loss to the Group amounting to AED 1,342 thousand. No revenue was generated, as W Solar is in its pre-operating phase.

YAS Clinic Group Sole Proprietorship LLC

Effective 1 January 2022, Pure Health Holding LLC, a subsidiary, acquired a 100% equity interest in YAS Clinic Group Sole Proprietorship LLC ("YAS Clinic") and its subsidiaries for nil consideration. YAS Clinic is incorporated in Abu Dhabi, United Arab Emirates, and is involved in hospital management services. From the date of acquisition, YAS Clinic contributed revenue and profit to the Group amounting to AED 1,572,278 thousand and AED 671,220 thousand, respectively.

Abu Dhabi Stem Cells Centre - Sole Proprietorship LLC

Effective 1 January 2022, Pure Health Holding LLC, a subsidiary, acquired a 100% equity interest in Abu Dhabi Stem Cells Centre – Sole Proprietorship LLC ("ADSCC") for nil consideration. ADSCC is a limited liability company, incorporated in Abu Dhabi, United Arab Emirates and is engaged in healthcare and research centres operation and management. From the date of acquisition, ADSCC contributed revenue and loss to the Group amounting to AED 67,861 thousand and AED 1,087 thousand, respectively.

Al Jaraf Fisheries LLC

Effective 1 January 2022, Tamween Companies Management LLC, a subsidiary, acquired a 100% equity interest in Al Jaraf Fisheries LLC ("JARAF") and its subsidiaries for nil consideration. JARAF is incorporated in Abu Dhabi, United Arab Emirates, and is involved in land based aquaculture, retail sale of fresh fish and marine animals. From the date of acquisition, JARAF contributed revenue and profit to the Group amounting to AED 5,246 thousand and AED 6,074 thousand, respectively.

Protect 7 Health Care - Sole Proprietorship LLC

Effective 1 January 2022, Tamouh Health Care LLC, a subsidiary, acquired a 100% equity interest in Protect 7 Health Care - Sole Proprietorship LLC ("Protect 7") for nil consideration. Protect 7 is incorporated in Abu Dhabi, United Arab Emirates, and is involved in retail sale of medical equipment and apparatuses. From the date of acquisition, Protect 7 contributed revenue and loss to the Group amounting to AED 1,017 thousand and AED 5,738 thousand, respectively.

Ras Al Khaimah Cement Investment Public JSC

Effective 1 March 2022, the Company transferred its 60% ownership in Apex Holding LLC ("Apex") to Ras Al Khaimah Cement Investment Public JSC ("RAKCIC") in return for 1,830,046,480 shares, representing a 51.5% ownership interest in RAKCIC. In substance, the Group acquired control over RAKCIC, and disposed of a portion of its ownership in Apex without loss of control. The acquisition has been accounted as a common control transaction as the Ultimate Parent controlled RAKCIC before and after the acquisition. RAKCIC is a public shareholding company incorporated in Ras Al Khaimah and is engaged in the production of clinkers and hydraulic cements manufacturing and the wholesaling of cement products. From the date of acquisition, RAKCIC contributed revenue and loss to the Group amounting to AED 69,737 thousand and AED 41,408 thousand respectively. If the acquisition had taken place at the beginning of the year, RAKCIC would have contributed revenue and loss to the Group amounting to AED 101,207 thousand and AED 49,058 thousand, respectively.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

6 BUSINESS COMBINATIONS**6.1 Business combination under common control** continued**6.1(a) Acquisitions during the year** continued**Mirak Royal Nature Fruit and Vegetables LLC**

Effective 31 March 2022, the Company acquired 80% of the shares in Mirak Royal Nature Fruit and Vegetables LLC ("Mirak") for nil consideration. Mirak is incorporated in Dubai, United Arab Emirates, and is involved in baby food trading, food and beverages trading and vegetables and fruits trading. From the date of acquisition, Mirak contributed revenue and loss to the Group amounting to AED 119,020 thousand and AED 5,830 thousand respectively. If the acquisition had taken place at the beginning of the year, Mirak would have contributed revenue and loss to the Group amounting to AED 157,792 thousand and AED 6,770 thousand, respectively.

Vision Furniture & Decoration Factory LLC

Effective 1 April 2022, ESG Capital Holding LLC, a subsidiary, acquired 60% of the shares in Vision Furniture & Decoration Factory LLC ("Vision Factory") for nil consideration. Vision Factory is a limited liability company incorporated in Abu Dhabi, United Arab Emirates and is involved in house & office furniture manufacturing, fireproof wooden doors manufacturing, onshore & offshore oil & gas fields and facilities. From the date of acquisition, Vision Factory contributed revenue and profit to the Group amounting to AED 51,122 thousand and AED 6,347 thousand, respectively. If the acquisition had taken place at the beginning of the year, Vision Factory would have contributed revenue and profit to the Group amounting to AED 66,401 thousand and AED 7,720 thousand, respectively.

International Holding Company PJSC

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

6 BUSINESS COMBINATIONS continued

6.1 Business combination under common control continued

6.1(a) Acquisitions during the year continued

The amounts recognised in respect of the identifiable assets acquired and liabilities assumed are as set out in the table below.

| | <i>W Solar</i> AED '000 | <i>YAS Clinic</i> AED '000 | <i>ADSCC</i> AED '000 | <i>JARAF</i> AED '000 | <i>Protect 7</i> AED '000 | <i>RAKCIC</i> AED '000 | <i>MIRAK</i> AED '000 | <i>Vision Factory</i> AED '000 | <i>Total</i> AED'000 |
|--|----------------------------|-----------------------------------|--------------------------|--------------------------|------------------------------|---------------------------|--------------------------|---------------------------------------|-------------------------|
| Assets | | | | | | | | | |
| Property, plant and equipment | - | 380,985 | 60,306 | 225,432 | - | 325,487 | 17,949 | 10,718 | 1,020,877 |
| Intangible assets | - | 5,749 | 874 | - | - | 136 | 426 | - | 7,185 |
| Investment in an associate | - | - | - | - | - | 35,534 | - | - | 35,534 |
| Investments carried at fair value through other comprehensive income | - | - | - | - | - | 201,953 | - | - | 201,953 |
| Investments carried at fair value through profit or loss | - | - | - | - | - | 33,215 | - | - | 33,215 |
| Biological assets | - | - | - | 22,916 | - | - | - | - | 22,916 |
| Right-of-use assets | - | 17,889 | 1,437 | 14,201 | - | - | - | 2,211 | 35,738 |
| Inventories | - | 7,433 | 1,280 | 1,206 | - | 52,144 | 4,057 | 4,845 | 70,965 |
| Due from related parties | 300 | 54,623 | 82,794 | 2,502 | - | - | - | 27,709 | 167,928 |
| Trade and other receivables | 121 | 955,119 | - | 2,158 | - | 56,600 | 38,755 | 7,503 | 1,060,256 |
| Cash and bank balances | 914 | 20,804 | 5,079 | 49,205 | 1,736 | 44 | 135 | 14,399 | 92,316 |
| | 1,335 | 1,442,602 | 151,770 | 317,620 | 1,736 | 705,113 | 61,322 | 67,385 | 2,748,883 |
| Liabilities | | | | | | | | | |
| Employees' end of service benefit | - | 828 | 693 | 786 | 106 | 1,151 | 753 | 5,043 | 9,360 |
| Borrowings | - | 300,000 | - | - | - | 23,477 | 13,124 | - | 336,601 |
| Lease liabilities | - | 18,900 | 1,437 | 14,133 | - | - | - | 3,645 | 38,115 |
| Due to related parties | 1,764 | - | - | 64,325 | 58,990 | - | 25,000 | 447 | 150,526 |
| Trade and other payables | 4 | 424,164 | 43,840 | 10,670 | 5,738 | 62,807 | 51,449 | 25,855 | 624,527 |
| | 1,768 | 743,892 | 45,970 | 89,914 | 64,834 | 87,435 | 90,326 | 34,990 | 1,159,129 |
| Net assets | (433) | 698,710 | 105,800 | 227,706 | (63,098) | 617,678 | (29,004) | 32,395 | 1,589,754 |
| Less: non-controlling interest | 286 | (382,872) | (57,975) | - | - | (299,331) | 5,801 | (15,874) | (749,965) |
| Proportionate share of identifiable net assets acquired | (147) | 315,838 | 47,825 | 227,706 | (63,098) | 318,347 | (23,203) | 16,521 | 839,789 |
| Previously held equity interest transferred from investment in financial asset (note 11.1) | - | - | - | - | - | (12,162) | - | - | (12,162) |
| Carrying value of the shares in Apex (note 6.5 (a)(B)) | - | - | - | - | - | (105,688) | - | - | (105,688) |
| Merger reserve | (147) | 315,838 | 47,825 | 227,706 | (63,098) | 200,497 | (23,203) | 16,521 | 721,939 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

6 BUSINESS COMBINATIONS continued**6.1 Business combination under common control** continued**6.1 (b) Acquisitions in the prior year****AFKAR Financial & Property Investments LLC and its subsidiaries**

Effective 1 January 2021, the Group acquired 60% of the shares in AFKAR Financial & Property Investment LLC (“AFKAR”) and its subsidiaries for nil consideration. AFKAR is based in Abu Dhabi, United Arab Emirates, and is involved in commercial enterprise investment, institution and management, companies’ representation, and real estate enterprise investment and development. From the date of acquisition, AFKAR contributed revenue and profit to the Group amounting to AED 237,295 thousand and AED 12,985 thousand respectively, for the year ended 31 December 2021.

Alpha Dhabi Holding PJSC

Effective 1 April 2021, the Company acquired 45% of the shares in Alpha Dhabi Holding PJSC (*formerly “Trojan Holding LLC”*) (“ALPHA”) and its subsidiaries for nil consideration. ALPHA is based in Abu Dhabi, United Arab Emirates and is involved in contracting of construction of civil works, engineering and construction contracting relating to commercial and residential buildings, infrastructure development, earth and civil works, production and supply of ready-mix concrete, main sewerage networks contracting, main roads, streets and related works contracting, mechanical contracting, onshore and offshore oil and gas fields and facilities services, submain sewerage networks and houses connection contracting, tunnels contracting, transport of material assembly heavy/light trucks, Ready mix and dry-mix concrete and mortar manufacturing, installation and repair of safety equipment and fire extinguishing systems, and manufacturing, supply installation and fabrication of aluminum and glass panels. From the date of acquisition, ALPHA contributed revenue and profit to the Group amounting to AED 12,364,834 thousand and AED 4,096,540 thousand respectively, for the year ended 31 December 2021. If the acquisition had taken place at the beginning 2021 ALPHA would have contributed revenue and profit to the Group amounting to AED 13,380,986 thousand and AED 4,252,748 thousand respectively, for the year ended 31 December 2021. Effective 1 April 2021, Alpha Dhabi Holding PJSC acquired shares in the following entities:

| <i>Name of entities</i> | <i>Acquired shares</i> | <i>Principal activities</i> |
|---|------------------------|---|
| Murban Energy Limited | 100% | Gas and oil transmission engineering consultancy and oil & gas production facilities operation and maintenance services and investment in other companies |
| Sublime Commercial Investment – Sole proprietorship | 100% | Investment holding |
| Mawarid Holding Investment LLC | 70% | Forestry, tourism and agriculture |
| Pure Health Medical Supplies LLC | 31.5% | Hospital management services, laboratory management services, residency visa testing services and distribution of medical related products |

Emirates Driving Company PJSC

Effective 30 June 2021, Multiply Group PJSC, a subsidiary, acquired 48.01% of the shares in Emirates Driving Company PJSC (“DRIVE”) and its subsidiary for nil consideration, by acquiring 100% of the shares in Spranza Commercial Investment – Sole Properties LLC, an entity which held the shares in DRIVE. DRIVE is a Public Joint Stock Company incorporated in the United Arab Emirates and is involved in the management and development of motor vehicles driving training and to manage investment properties. From the date of acquisition, DRIVE contributed revenue and profit to the Group amounting to AED 136,859 thousand and AED 77,474 thousand respectively, for the year ended 31 December 2021. If the acquisition had taken place at the beginning of 2021, DRIVE would have contributed revenue and profit to the Group amounting to AED 260,090 thousand and AED 168,003 thousand respectively, for the year ended 31 December 2021.

6 BUSINESS COMBINATIONS continued**6.1 Business combination under common control** continued**6.1 (b) Acquisitions in the prior year** continued**National Marine Dredging Company PJSC**

Effective 1 June 2021, Alpha Dhabi Holding PJSC, a subsidiary, acquired 65.1% of the shares in National Marine Dredging Company PJSC (“NMDC”) and its subsidiaries by acquiring 100% of the shares in Sogno Commercial Investment – Sole Proprietorship and WAS Two Commercial Investment, entities which held the shares of NMDC. NMDC is a public joint stock company incorporated in the Emirate of Abu Dhabi, United Arab Emirates and is involved in the execution of engineering, procurement and construction contracts, dredging contracts and associated land reclamation works in the territorial waters of the UAE. From the date of acquisition, NMDC contributed revenue and profit to the Group amounting to AED 5,653,274 thousand and AED 924,266 thousand respectively, for the year ended 31 December 2021. If the acquisition had taken place at the beginning of 2021, NMDC would have contributed revenue and profit to the Group amounting to AED 7,888,762 thousand and AED 1,012,204 thousand respectively, for the year ended 31 December 2021.

Abu Dhabi Mountain Gate

Effective 1 April 2021, the Group acquired control over Abu Dhabi Mountain Gate (“ADMG”), previously a 47% owned associate of the Group, through the acquisition of an additional interest of 23% in ADMG as part of its acquisition of Alpha Dhabi Holding PJSC for nil consideration. ADMG is a limited liability company operating in Abu Dhabi, United Arab Emirates and is involved in real estate enterprises investment, development, institution and management. From the date of the Group gaining control, ADMG contributed revenue and profit to the Group amounting to AED 12,041 thousand and AED 836 thousand respectively, for the year ended 31 December 2021. If the acquisition had taken place at the beginning of 2021, ADMG would have contributed revenue and profit to the Group amounting to AED 17,142 thousand and AED 2,706 thousand respectively, for the year ended 31 December 2021.

Support Services and Catering LLC

Effective 1 July 2021, Apex Holding LLC, a subsidiary, acquired 100% of the shares in Support Services and Catering LLC (“SSC”) for nil consideration. SSC is involved in building cleaning services. From the date of acquisition, SSC contributed revenue and loss to the Group amounting to AED 3,844 thousand and AED 8 thousand respectively, for the year ended 31 December 2021. If the acquisition had taken place at the beginning of 2021, SSC would have contributed revenue and profit to the Group amounting to AED 7,309 thousand and AED 269 thousand respectively, for the year ended 31 December 2021.

Emirates Gateway Security Services LLC

Effective 1 July 2021, Alpha Dhabi Holding PJSC, a subsidiary, acquired 95% of the shares in Emirates Gateway Security Services LLC (“EGSS”) for nil consideration. EGSS is involved in security services. From the date of acquisition, EGSS contributed revenue and profit to the Group amounting to AED 156,434 thousand and AED 31,518 thousand respectively, for the year ended 31 December 2021. If the acquisition had taken place at the beginning of 2021, EGSS would have contributed revenue and profit to the Group amounting to AED 299,775 thousand and AED 53,350 thousand respectively, for the year ended 31 December 2021.

The Local Hotel – Chechnya

Effective 1 July 2021, Alpha Dhabi Holding PJSC, a subsidiary, acquired 100% of the shares in The Local Hotel – Chechnya (“Chechnya”) for nil consideration. Chechnya is based in Russia and is involved in hotel services. From the date of acquisition, Chechnya contributed revenue and loss to the Group amounting to AED 4,423 thousand and AED 2,069 thousand respectively, for the year ended 31 December 2021. If the acquisition had taken place at the beginning of 2021 Chechnya would have contributed revenue and loss to the Group amounting to AED 7,500 thousand and AED 2,600 thousand respectively, for the year ended 31 December 2021.

6 BUSINESS COMBINATIONS continued**6.1 Business combination under common control** continued**6.1 (b) Acquisitions in the prior year** continued**Sandstrom Motor Vehicles Manufacturing LLC**

Effective 1 July 2021, Alpha Dhabi Holding PJSC, a subsidiary, acquired 65% of the shares in Sandstorm Motor Vehicles Manufacturing LLC (“SMVM”) for nil consideration. SMVM is involved in manufacturing of motor vehicles. From the date of acquisition, SMVM contributed revenue and profit to the Group amounting to AED 42,876 thousand and AED 4,374 thousand respectively, for the year ended 31 December 2021. If the acquisition had taken place at the beginning of 2021, SMVM would have contributed revenue and profit to the Group amounting to AED 77,178 thousand and AED 11,350 thousand respectively, for the year ended 31 December 2021.

Al Qudra Holding PJSC

Effective 31 December 2021, The Company transferred its 100% ownership in Al Tamouh Investments LLC (“Al Tamouh”) to Al Qudra Holding PJSC (“Al Qudra”) (*during 2022, the name was changed to Q Holding PSC*) in return for 2,244,078 shares, representing a 40.74% ownership interest in Al Qudra. Additionally, on 31 December 2021, the Ultimate Parent transferred its 25.24% ownership interest in Al Qudra to Alpha Dhabi Holding PJSC, a subsidiary of the Group, for nil consideration. The above two transactions increased the Group’s ownership in Al Qudra to 67.9% as of 31 December 2021. In substance, the Group acquired control over Al Qudra, and disposed a portion of its ownership in Al Tamouh without loss of control. The acquisition has been accounted as a common control transaction, as the Ultimate Parent controlled Al Qudra before and after the acquisition.

International Holding Company PJSC

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

6 BUSINESS COMBINATIONS continued

6.1 Business combination under common control continued

6.1 (b) Acquisitions in the prior year continued

The amounts recognised in respect of the identifiable assets acquired and liabilities assumed are as set out in the table below.

| | AFKAR AED'000 | ALPHA AED'000 | NMDC AED'000 | DRIVE AED'000 | ADMG AED'000 | EGSS AED'000 | SMVM AED'000 | CHECHNYA AED'000 | SSC AED'000 | Al Qudra AED'000 | Total AED'000 |
|---|------------------|--------------------|--------------------|------------------|-----------------|-----------------|-----------------|---------------------|----------------|---------------------|---------------------|
| Assets | | | | | | | | | | | |
| Property, plant and equipment | 86,161 | 1,998,901 | 4,492,980 | 200,385 | 339 | 183 | 1,450 | - | 343 | 730,521 | 7,511,263 |
| Intangible assets and goodwill | - | 466,194 | 146,300 | 3,634 | - | - | 367 | - | - | 78,141 | 694,636 |
| Biological assets | - | 19,848 | - | - | - | - | - | - | - | - | 19,848 |
| Right-of-use assets | 115,130 | 170,515 | 317,346 | 40,193 | - | - | 1,140 | - | 217 | 93,743 | 738,284 |
| Investment properties | 87,418 | 661,519 | - | 134,250 | - | - | - | - | - | 5,986,138 | 6,869,325 |
| Investment in associates and joint ventures | - | 403,539 | 50,194 | - | - | - | - | - | - | 26,649 | 480,382 |
| Investment in financial assets | 33,596 | 4,830,935 | 30,853 | 76,475 | - | 63 | - | - | - | 417,706 | 5,389,628 |
| Receivable from Islamic financing activities | - | 1,070,975 | - | - | - | - | - | - | - | - | 1,070,975 |
| Inventories | 37,363 | 326,860 | 320,589 | 3,170 | - | 2,497 | 8,610 | 4,552 | 52 | 2,069 | 705,762 |
| Development work in progress | - | 146,760 | - | - | - | - | - | - | - | 505,057 | 651,817 |
| Due from related parties | - | 1,436,617 | - | 300 | - | - | 19,226 | - | 42 | 112,689 | 1,568,874 |
| Trade and other receivables | 32,264 | 4,589,447 | 3,234,923 | 57,332 | 10,507 | 156,681 | 23,195 | 6 | 4,028 | 246,504 | 8,354,887 |
| Contract assets | - | 1,671,513 | 4,106,004 | - | - | - | - | - | - | - | 5,777,517 |
| Deferred tax assets | - | 8,182 | 5,261 | - | - | - | - | - | - | - | 13,443 |
| Assets held for sale | - | - | - | - | - | - | - | - | - | 170,372 | 170,372 |
| Cash and bank balances | 86,807 | 2,176,099 | 671,119 | 289,510 | 3,916 | 24,802 | 2,349 | 3,585 | 646 | 1,379,118 | 4,637,951 |
| | <u>478,739</u> | <u>19,977,904</u> | <u>13,375,569</u> | <u>805,249</u> | <u>14,762</u> | <u>184,226</u> | <u>56,337</u> | <u>8,143</u> | <u>5,328</u> | <u>9,748,707</u> | <u>44,654,964</u> |
| Liabilities | | | | | | | | | | | |
| Employees' end of service benefit | 5,416 | 205,463 | 438,176 | 5,222 | - | 19,940 | 61 | - | 185 | 6,673 | 681,136 |
| Borrowings | 52,000 | 3,580,988 | 2,827,993 | - | - | - | - | - | - | 1,931,321 | 8,392,302 |
| Derivative financial instruments | - | 61,461 | - | - | - | - | - | - | - | - | 61,461 |
| Loan from a related party | - | 96,133 | - | - | - | - | - | - | - | - | 96,133 |
| Lease liabilities | 116,846 | 158,909 | 316,072 | 41,134 | - | - | 1,126 | - | 215 | 108,107 | 742,409 |
| Due to related parties | - | 1,589,804 | - | - | - | 36,267 | - | - | 3,096 | 486,143 | 2,115,310 |
| Contract liabilities | - | 871,813 | - | - | - | - | - | - | - | - | 871,813 |
| Margins against letter of guarantees | - | 1,159,381 | - | - | - | - | - | - | - | - | 1,159,381 |
| Liabilities directly associate with assets held for sale | - | - | - | - | - | - | - | - | - | 7,607 | 7,607 |
| Trade and other payables | 32,868 | 3,890,483 | 4,730,781 | 35,544 | 7,090 | 28,325 | 2,169 | 120 | 1,125 | 285,611 | 9,014,116 |
| | <u>207,130</u> | <u>11,614,435</u> | <u>8,313,022</u> | <u>81,900</u> | <u>7,090</u> | <u>84,532</u> | <u>3,356</u> | <u>120</u> | <u>4,621</u> | <u>2,825,462</u> | <u>23,141,668</u> |
| Net assets | | | | | | | | | | | |
| Less: non-controlling interest | 271,609 | 8,363,469 | 5,062,547 | 723,349 | 7,672 | 99,694 | 52,981 | 8,023 | 707 | 6,923,245 | 21,513,296 |
| | <u>(108,644)</u> | <u>(4,776,516)</u> | <u>(3,489,337)</u> | <u>(410,674)</u> | <u>(3,986)</u> | <u>(56,393)</u> | <u>(37,236)</u> | <u>(4,355)</u> | <u>(283)</u> | <u>(3,779,715)</u> | <u>(12,667,139)</u> |
| Proportionate share of identifiable net assets acquired | 162,965 | 3,586,953 | 1,573,210 | 312,675 | 3,686 | 43,301 | 15,745 | 3,668 | 424 | 3,143,530 | 8,846,157 |
| Previously held equity interest transferred from investment in associates (note 10) | - | (262,380) | - | - | (5,022) | - | - | - | - | - | (267,402) |
| Previously held equity interest transferred from investment in financial assets (note 11) | - | - | (127,934) | - | - | - | - | - | - | (479,981) | (607,915) |
| Carrying value of the shares in Al Tamouh (note 6.5(b)(C)) | - | - | - | - | - | - | - | - | - | (711,064) | (711,064) |
| Consideration paid | - | - | - | - | - | - | - | - | - | - | - |
| Merger reserve | <u>162,965</u> | <u>3,324,573</u> | <u>1,445,276</u> | <u>312,675</u> | <u>(1,336)</u> | <u>43,301</u> | <u>15,745</u> | <u>3,668</u> | <u>424</u> | <u>1,952,485</u> | <u>7,259,776</u> |

6 BUSINESS COMBINATIONS continued**6.2 Acquisitions under IFRS 3 Business Combination****6.2(a) Acquisitions during the year**

During the year, the Group acquired the following entities, which were accounted for using the acquisition method under IFRS 3 Business Combination:

Rose Water Ladies Salon - Sole Proprietorship LLC

Effective 1 January 2022, Bedashing Holding Company LLC, a subsidiary, acquired a 100% interest in Rose Water Ladies Salon - Sole Proprietorship LLC ("Rose") for a consideration of AED 7,200 thousand. Rose is a sole proprietorship, registered in Abu Dhabi, United Arab Emirates and is engaged in female personal care and beauty, hairdressing, trimming, styling and henna pigmentation. From the date of acquisition, Rose contributed revenue and profit to the Group amounting to AED 5,407 thousand and AED 1,352 thousand respectively.

Abu Dhabi Vegetable Oil Company LLC

Effective 1 January 2022, the Company acquired a 75% interest in Abu Dhabi Vegetable Oil Company LLC ("ADVOC") for a consideration of AED 91,000 thousand. ADVOC is a limited liability company, registered in Abu Dhabi, United Arab Emirates and is engaged in vegetable oils refining and manufacturing, basic organic chemical acids manufacturing, plastic bottles and similar containers manufacturing, and plastic closures articles manufacturing. From the date of acquisition, ADVOC contributed revenue and loss to the Group amounting to AED 375,807 thousand and AED 7,071 thousand respectively.

American Crescent Health Care Centre – Sole Proprietorship LLC

Effective 1 January 2022, Somerian Health LLC, a subsidiary, acquired a 100% interest in American Crescent Health Care Centre – Sole Proprietorship LLC ("American Crescent") for a consideration of AED 3,600 thousand. American Crescent is a sole proprietorship LLC, registered in Abu Dhabi, United Arab Emirates and is engaged in medical complex and facilities services. From the date of acquisition, American Crescent contributed revenue and loss to the Group amounting to AED 5,682 thousand and AED 4,548 thousand respectively.

GenQore Drug Store LLC

Effective 1 February 2022, Somerian Health LLC, a subsidiary, acquired a 90% interest in GenQore Drug Store LLC ("GenQore") for a consideration of AED 2. GenQore is a limited liability company, registered in Dubai, United Arab Emirates and is engaged in trading of cosmetic and medical related items. From the date of acquisition, GenQore contributed revenue and loss to the Group amounting to AED 2,599 thousand and AED 16,588 thousand respectively. If the acquisition had taken place at the beginning of the year, GenQore would have contributed revenue and loss to the Group amounting to AED 7,708 thousand and AED 16,579 thousand respectively.

Direct Trading LLC

Effective 14 February 2022, Palms Sports PJSC, a subsidiary, acquired a 60% interest in Direct Trading LLC ("Direct Trading") for a consideration of AED 4,250 thousand. Direct Trading is a limited liability company, registered in the Abu Dhabi, United Arab Emirates and is in the business of distribution. From the date of acquisition, Direct Trading contributed revenue and loss to the Group amounting to AED 4,977 thousand and AED 937 thousand respectively. If the acquisition had taken place at the beginning of the year, Direct Trading would have contributed revenue and loss to the Group amounting to AED 5,089 thousand and AED 1,270 thousand respectively.

Arena Events Group Limited

Effective 1 April 2022, Theta Bidco Limited, a subsidiary, acquired 100% ownership of Arena Events Group Limited ("Arena") for a consideration of AED 341,909 thousand. Arena is a public limited company incorporated in England, United Kingdom and is a provider of temporary physical structures, seating, ice rinks, furniture and interiors. From the date of acquisition, Arena contributed revenue and profit to the Group amounting to AED 862,954 thousand and AED 25,217 thousand respectively. If the acquisition had taken place at the beginning of the year, Arena would have contributed revenue and loss to the Group amounting to AED 1,061,473 thousand and AED 4,313 thousand respectively.

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6 BUSINESS COMBINATIONS continued**6.2 Acquisitions under IFRS 3 Business Combination** continued**6.2(a) Acquisitions during the year** continued**Aldar Properties PJSC ("Aldar")**

In the Annual General Meeting of Aldar held on 11 April 2022, the Group obtained de facto control by appointing four out of the seven board members. The fair value of the previously held equity interest in Aldar, on the date of obtaining control, amounted to AED 13,404,976 thousand. Aldar is a public joint stock company, registered in Abu Dhabi, United Arab Emirates and is engaged in various businesses, primarily the development, sales, investment, construction, leasing, management and associated services for real estate. From the date of obtaining control, Aldar contributed revenue and profit to the Group amounting to AED 8,515,751 thousand and AED 2,467,272 thousand respectively. If the acquisition had taken place at the beginning of the year, Aldar would have contributed revenue and profit to the Group amounting to AED 11,198,956 thousand and AED 3,155,083 thousand respectively.

Twafq Projects Development Property LLC

Effective 18 April 2022, Aldar Logistics Holding Limited, a subsidiary, acquired 70% ownership of Twafq Projects Development Property LLC ("Twafq") for a consideration of AED 331,033 thousand. Twafq is a limited liability company incorporated in Abu Dhabi, United Arab Emirates and is involved in the development, investment and management of industrial real estate. From the date of acquisition, Twafq contributed revenue and profit to the Group amounting to AED 47,638 thousand and AED 51,813 thousand respectively. If the acquisition had taken place at the beginning of the year, Twafq would have contributed revenue and profit to the Group amounting to AED 62,700 thousand and AED 56,994 thousand respectively.

Al Shohub Private School LLC

Effective 1 June 2022, Aldar Education – Sole Proprietorship LLC, a subsidiary, acquired 100% ownership of Al Shohub Private School LLC ("Al Shohub") for a consideration of AED 72,210 thousand. Al Shohub is a limited liability company registered in Abu Dhabi, United Arab Emirates and is involved in provision of education services. From the date of acquisition, Al Shohub contributed revenue and loss to the Group amounting to AED 13,738 thousand and AED 1,445 thousand respectively. If the acquisition had taken place at the beginning of the year, Al Shohub would have contributed revenue and loss to the Group amounting to AED 22,794 thousand and AED 5,373 thousand respectively.

Esyasoft Holding Ltd.

Effective 1 June 2022, the Company acquired an additional 21% interest in Esyasoft Holding Ltd. ("Esyasoft"), for a consideration of AED 18,375 thousand, increasing the Group's ownership to 51%. Esyasoft is a private company, registered with Dubai International Financial Centre and is involved in delivering utility grid modernisation through a suite of SaaS based technology and analytics applications. From the date of acquisition, Esyasoft contributed revenue and profit to the Group amounting to AED 35,240 thousand and AED 3,845 thousand respectively. If the acquisition had taken place at the beginning of the year, Esyasoft would have contributed revenue and profit to the Group amounting to AED 44,958 thousand and AED 4,544 thousand respectively.

Reem Investments PJSC

Effective 2 June 2022, Q Holding PSC (formerly "Al Qudra Holding PJSC"), a subsidiary, acquired a 100% interest in Reem Investments PJSC ("Reem Investments") for a consideration of AED 5,807,327 thousand, being the fair value of the 1,347,408 new shares issued to the shareholders of Reem Investments. Reem Investments is a private joint stock company incorporated in Abu Dhabi, United Arab Emirates and is engaged in real estate development and the sale and investment in real estate and securities in UAE and abroad. From the date of acquisition, Reem Investments contributed revenue and loss to the Group amounting to AED 20,969 thousand and AED 370,376 thousand respectively. If the acquisition had taken place at the beginning of the year, Reem Investments would have contributed revenue and loss to the Group amounting to AED 51,872 thousand and AED 109,724 thousand respectively.

Cyber Gate Defense LLC

Effective 1 July 2022, Pace Tech Group – Sole Proprietorship LLC, a subsidiary, acquired a 55% interest in Cyber Gate Defense LLC ("Cyber Gate") for a consideration of AED 55,000 thousand. Cyber Gate is a limited liability company registered in Abu Dhabi, United Arab Emirates and is involved in provision of cyber security services. From the date of acquisition, Cyber Gate contributed revenue and profit to the Group amounting to AED 27,079 thousand and AED 4,804 thousand respectively. If the acquisition had taken place at the beginning of the year, Cyber Gate would have contributed revenue and profit to the Group amounting to AED 43,586 thousand and AED 7,005 thousand respectively.

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6 BUSINESS COMBINATIONS continued**6.2 Acquisitions under IFRS 3 Business Combination** continued**6.2(a) Acquisitions during the year** continued**The Captain Boats and Ships Trading LLC**

Effective 1 July 2022, Easy Lease Motor Cycle Rental P.S.C, a subsidiary acquired a 55% interest in The Captain Boats and Ships Trading LLC (“Captain Boats”) for a consideration of AED 38,500 thousand. Captain Boats is a limited liability company registered in Abu Dhabi, United Arab Emirates and is engaged in the trading and repairing of boats and ships. From the date of acquisition, Captain Boats contributed revenue and profit to the Group amounting to AED 13,604 thousand and AED 4,114 thousand respectively. If the acquisition had taken place at the beginning of the year, Captain Boats would have contributed revenue and profit to the Group amounting to AED 26,002 thousand and AED 6,390 thousand respectively.

Emircom LLC

Effective 1 August 2022, Pace Tech Group – Sole Proprietorship LLC, a subsidiary, acquired a 54% interest in Emircom LLC (“Emircom”) for a consideration of AED 250,000 thousand. Emircom is a limited liability company registered in Abu Dhabi, United Arab Emirates and is involved in provision of information and communication technology services. From the date of acquisition, Emircom contributed revenue and profit to the Group amounting to AED 685,578 thousand and AED 25,639 thousand respectively. If the acquisition had taken place at the beginning of the year, Emircom would have contributed revenue and profit to the Group amounting to AED 1,297,182 thousand and AED 26,751 thousand respectively.

Mace Macro Technical Services LLC

Effective 1 August 2022, Khidmah – Sole Proprietorship LLC, a subsidiary, acquired 100% ownership of Mace Macro Technical Services LLC (“Mace Macro”) for a consideration of AED 4,400 thousand. Mace Macro is a limited liability company registered in Abu Dhabi, United Arab Emirates and is involved in provision of facilities management services. From the date of acquisition, Mace Macro contributed revenue and profit to the Group amounting to AED 5,231 thousand and AED 523 thousand respectively. If the acquisition had taken place at the beginning of the year, Mace Macro would have contributed revenue and profit to the Group amounting to AED 13,977 thousand and AED 1,669 thousand respectively.

Pactive Sustainable Solutions LLC

Effective 1 August 2022, Khidmah – Sole Proprietorship LLC, a subsidiary, acquired 100% ownership of Pactive Sustainable Solutions LLC (“Pactive”) for a consideration of AED 10,000 thousand. Pactive is a limited liability company registered in Abu Dhabi, United Arab Emirates and is involved in provision of energy management services. From the date of acquisition, Pactive contributed revenue and profit to the Group amounting to AED 6,257 thousand and AED 832 thousand respectively. If the acquisition had taken place at the beginning of the year, Pactive would have contributed revenue and profit to the Group amounting to AED 9,023 thousand and AED 1,236 thousand respectively.

Spark Securities Services - Sole Proprietorship LLC

Effective 1 September 2022, Khidmah – Sole Proprietorship LLC, a subsidiary, acquired 100% ownership of Spark Securities Services-Sole Proprietorship LLC (“Spark”) for a consideration of AED 120,019 thousand. Spark is a limited liability company registered in Abu Dhabi, United Arab Emirates and is involved in provision of security related services. From the date of acquisition, Spark contributed revenue and profit to the Group amounting to AED 95,555 thousand and AED 5,855 thousand respectively. If the acquisition had taken place at the beginning of the year, Spark would have contributed revenue and profit to the Group amounting to AED 268,192 thousand and AED 11,308 thousand respectively.

NRTC Food Holding LLC

Effective 1 October 2022, Tamween Group LLC, a subsidiary, acquired control over NRTC Food Holding LLC and its subsidiaries, previously a 41% owned associate of the Group, through obtaining majority representation of the board of directors of NRTC. The fair value of the previously held equity interest in NRTC, on the date of obtaining control, amounted to AED 273,198 thousand. NRTC is a limited liability company, registered and incorporated in Abu Dhabi, United Arab Emirates and is involved in commercial and agricultural enterprises investment, institution and management. From the date of obtaining control, NRTC contributed revenue and profit to the Group amounting to AED 200,008 thousand and AED 16,976 thousand respectively. If the acquisition had taken place at the beginning of the year, NRTC would have contributed revenue and profit to the Group amounting to AED 706,025 thousand and AED 50,423 thousand respectively.

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31 December 2022

6 BUSINESS COMBINATIONS continued**6.2 Acquisitions under IFRS 3 Business Combination** continued**6.2(a) Acquisitions during the year** continued**CMC Holding LLC**

Effective 1 October 2022, Quant Lase Lab LLC, a subsidiary, acquired 60% ownership of CMC Holding LLC (“CMC”) for a consideration of AED 126,000 thousand. CMC is a limited liability company registered in Abu Dhabi, United Arab Emirates and is involved in provision of medical and health related services. From the date of acquisition, CMC contributed revenue and profit to the Group amounting to AED 22,160 thousand and AED 2,772 thousand respectively. If the acquisition had taken place at the beginning of the year, CMC would have contributed revenue and profit to the Group amounting to AED 80,274 thousand and AED 9,966 thousand respectively.

Atlas Medical LLC

Effective 1 October 2022, Quant Lase Lab LLC, a subsidiary, acquired 60% ownership of Atlas Medical LLC (“Atlas”) for a consideration of AED 20,000 thousand. Atlas is a limited liability company registered in Abu Dhabi, United Arab Emirates and is involved in trading of medical and health related equipment and devices. From the date of acquisition, Atlas contributed revenue and profit to the Group amounting to AED 16,597 thousand and AED 5,383 thousand respectively. If the acquisition had taken place at the beginning of the year, Atlas would have contributed revenue and loss to the Group amounting to AED 85,844 thousand and AED 40,504 thousand respectively.

Abu Dhabi Health Services Company PJSC (“SEHA”), The Life Corner LLC (“TLC”) and Daman Health Insurance Company PJSC (“Daman”)

Effective 1 October 2022, Pure Health Holding LLC, a subsidiary, entered into an agreement with a third party to acquire a 100% ownership interest in SEHA, TLC and Daman in addition to 27% of Pure Health Medical Supplies LLC, for a total consideration of AED 9,827,347 thousand, being the fair value of the 225,038,001 newly issued shares to the third party.

Consideration has been allocated to the acquired businesses as follows:

- SEHA and TLC: AED 4,584,958 thousand
- Daman: AED 1,651,389 thousand

The consideration of AED 3,591,000 thousand, allocated to the acquisition of 27% ownership interest in Pure Health Medical Supplies LLC, has been accounted for as an increase in shareholding (i.e. acquisition of NCI), as disclosed in note 6.4(a)(E).

SEHA:

SEHA is a public joint stock company registered in Abu Dhabi, United Arab Emirates and is involved in managing healthcare establishments, implementing healthcare policies, projects and strategies, providing and purchasing supplies and medicines needed for healthcare purposes to the general public and collecting prescribed fees for health, curative and preventive services. From the date of acquisition, SEHA contributed revenue and profit to the Group amounting to AED 2,008,178 thousand and AED 566,877 thousand respectively. If the acquisition had taken place at the beginning of the year, SEHA would have contributed revenue and profit to the Group amounting to AED 7,193,666 thousand and AED 921,747 thousand respectively.

TLC is a limited liability company registered in Abu Dhabi, United Arab Emirates and is involved in pharmacy management services. From the date of acquisition, TLC did not contribute revenue and profit to the Group.

Daman:

Daman is a public joint stock company registered in Abu Dhabi, United Arab Emirates and is involved in the provision of health insurance services. From the date of acquisition, Daman contributed revenue and profit to the Group amounting to AED 1,140,431 thousand and AED 78,394 thousand respectively. If the acquisition had taken place at the beginning of the year, Daman would have contributed revenue and profit to the Group amounting to AED 4,388,392 thousand and AED 298,022 thousand respectively.

6 BUSINESS COMBINATIONS continued**6.2 Acquisitions under IFRS 3 Business Combination** continued**6.2(a) Acquisitions during the year** continued**Emircom Egypt LLC**

Effective 1 October 2022, Pace Tech Group - Sole Proprietorship LLC, a subsidiary, acquired a 100% interest in Emircom Egypt LLC ("Emircom Egypt") for a consideration of AED 11 thousand. Emircom Egypt is a limited liability company registered in Egypt and is involved in information and communication technology services. From the date of acquisition, Emircom Egypt contributed revenue and loss to the Group amounting to AED 1,947 thousand and AED 45 thousand respectively. If the acquisition had taken place at the beginning of the year, Emircom Egypt would have contributed revenue and profit to the Group amounting to AED 3,029 thousand and AED 232 thousand respectively.

SAGA OA DMCC

Effective 19 October 2022, Aldar Properties PJSC, a subsidiary, acquired 100% ownership of SAGA OA DMCC ("SAGA") for a consideration of AED 36,965 thousand, SAGA is a limited liability company registered in Dubai, United Arab Emirates and is involved in property management services. From the date of acquisition, SAGA contributed revenue and profit to the Group amounting to AED 2,305 thousand and AED 599 thousand respectively. If the acquisition had taken place at the beginning of the year, SAGA would have contributed revenue and profit to the Group amounting to AED 12,787 thousand and AED 6,435 thousand respectively.

Qube Car Park Management LLC

Effective 1 December 2022, Easy Lease Motor Cycle Rental P.S.C, a subsidiary acquired 70% ownership of Qube Car Parking Management LLC ("Qube") for a consideration of AED 5,000 thousand. Qube is a limited liability company, registered in the Emirate of Dubai and is engaged in the car park rental and management valet parking services. From the date of acquisition, Qube contributed revenue and profit to the Group amounting to AED 126 thousand and AED 79 thousand respectively. If the acquisition had taken place at the beginning of the year, Qube would have contributed revenue and profit to the Group amounting to AED 1,615 thousand and AED 1,220 thousand respectively.

International Holding Company PJSC

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6 BUSINESS COMBINATIONS continued

6.2 Acquisitions under IFRS 3 Business Combination continued

6.2(a) Acquisitions during the year continued

Assets acquired and liabilities assumed

The fair values of the identifiable assets and liabilities of the acquired entities as at the date of acquisition were as follows:

| | Rose AED'000 | ADVOC AED'000 | American Crescent AED'000 | Direct Trading AED'000 | Arena AED'000 | Esyasoft AED'000 | Reem Investments AED'000 | Cyber Gate AED'000 | Captain Boats AED'000 | Emircor* AED'000 | NRTC* AED'000 | CMC AED'000 | Atlas AED'000 | Emircor Egypt AED'000 | Qube AED'000 | Alpha Dhabi acquisitions AED'000 | Total AED'000 |
|--|-----------------|------------------|---------------------------------|------------------------------|------------------|---------------------|--------------------------------|-----------------------|-----------------------------|---------------------|------------------|----------------|------------------|-----------------------------|-----------------|--|-------------------|
| Assets | | | | | | | | | | | | | | | | | |
| Property, plant and equipment | 837 | 55,702 | 93 | 18 | 328,073 | 363 | 10,315 | 506 | 18,014 | 104,060 | 18,281 | 3,732 | 535 | - | 59 | 5,359,921 | 5,900,509 |
| Intangible assets | 577 | - | - | 527 | 131,229 | 91,536 | - | 18,200 | 12,103 | 31,300 | 240,556 | 30,436 | 17,121 | - | 4,724 | 5,566,483 | 6,144,792 |
| Right-of-use assets | - | 21,667 | - | - | 77,420 | 401 | - | 2,071 | 287 | 12,934 | 843 | - | 1,068 | 125 | - | 574,134 | 690,950 |
| Investment properties | - | - | - | - | - | - | 1,702,231 | - | - | - | - | - | - | - | - | 18,622,727 | 20,324,958 |
| Investment in associates and joint ventures | - | - | - | - | 4,622 | - | - | - | - | - | - | - | - | - | - | 115,570 | 120,192 |
| Investments carried at fair value through other comprehensive income | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 228,693 | 228,693 |
| Investments carried at fair value through profit or loss | - | - | - | - | - | - | 3,296,942 | - | - | - | - | - | - | - | - | 369,670 | 3,666,612 |
| Investments carried at amortised cost | - | - | - | - | - | - | 49,314 | - | - | - | - | - | - | - | - | 142,801 | 192,115 |
| Derivative financial instruments | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 82,810 | 82,810 |
| Deferred tax asset | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 34,510 | 34,510 |
| Inventories | 160 | 43,638 | - | 4,239 | 13,152 | - | 2,047,000 | - | 46 | 110,898 | 5,149 | 2,452 | 7,844 | - | - | 10,783,382 | 13,017,960 |
| Trade and other receivables | 230 | 32,628 | 4,153 | 1,311 | 135,238 | 16,888 | 388,043 | 8,483 | 6,477 | 434,905 | 178,605 | 5,147 | 135,290 | - | 109 | 15,676,693 | 17,024,200 |
| Contract assets | - | - | - | - | 11,579 | - | - | 10,718 | - | 563,520 | - | - | - | - | - | 618,795 | 1,204,612 |
| Development work-in-progress | - | - | - | - | - | - | 5,189 | - | - | - | - | - | - | - | - | 3,673,726 | 3,678,915 |
| Due from related parties | - | - | - | - | - | - | 7,960 | 4,061 | - | - | - | 106,000 | - | - | - | 181 | 118,202 |
| Cash and bank balances | - | 3,392 | 82 | 318 | 128,971 | 1,917 | 408,700 | 55,277 | 6,799 | 208,634 | 27,943 | 9,754 | 11,249 | 448 | 57 | 12,425,303 | 13,288,844 |
| Total assets | 1,804 | 157,027 | 4,328 | 6,413 | 830,284 | 111,105 | 7,915,694 | 99,316 | 43,726 | 1,466,251 | 471,377 | 157,521 | 173,107 | 573 | 4,949 | 74,275,399 | 85,718,874 |
| Liabilities | | | | | | | | | | | | | | | | | |
| Employees' end of service benefit | 30 | 5,420 | - | 299 | 4,879 | 134 | 2,272 | 289 | 186 | 30,600 | 2,629 | 1,830 | 2,351 | - | 11 | 1,756,242 | 1,807,172 |
| Non-convertible sukuk | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 3,732,381 | 3,732,381 |
| Borrowings | - | - | - | 585 | 264,466 | 4,013 | 147,695 | - | 1,450 | 476,033 | - | - | 37,926 | - | - | 4,357,748 | 5,289,916 |
| Lease liabilities | - | 24,749 | - | - | 84,199 | 514 | - | 1,838 | 302 | 14,342 | 899 | - | 1,211 | 139 | - | 591,568 | 719,761 |
| Contract liabilities | - | - | - | - | 88,773 | - | - | - | 8,452 | - | - | - | - | - | - | 2,321,580 | 2,418,805 |
| Derivative financial instruments | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2,244 | 2,244 |
| Due to related parties | - | - | - | - | - | 3,816 | 9,973 | - | - | - | - | - | - | - | - | 313 | 14,102 |
| Deferred tax liabilities | - | - | - | - | 45,737 | - | - | - | - | - | - | - | - | - | - | - | 45,737 |
| Trade and other payables | 117 | 15,342 | 479 | 2,972 | 219,533 | 3,420 | 204,527 | 8,641 | 10,990 | 446,161 | 88,639 | 9,071 | 109,456 | 651 | 172 | 18,852,458 | 19,972,629 |
| Total liabilities | 147 | 45,511 | 479 | 3,856 | 707,587 | 11,897 | 364,467 | 10,768 | 21,380 | 967,136 | 92,167 | 10,901 | 150,944 | 790 | 183 | 31,614,534 | 34,002,747 |
| Net assets (liabilities) | 1,657 | 111,516 | 3,849 | 2,557 | 122,697 | 99,208 | 7,551,227 | 88,548 | 22,346 | 499,115 | 379,210 | 146,620 | 22,163 | (217) | 4,766 | 42,660,865 | 51,716,127 |
| Less: hybrid equity instruments | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | (1,126,639) | (1,126,639) |
| Less: non-controlling interests | - | - | - | - | 3,136 | - | - | - | (61) | - | - | (764) | - | - | - | (641,298) | (638,987) |
| Total identifiable net assets at fair value | 1,657 | 111,516 | 3,849 | 2,557 | 125,833 | 99,208 | 7,551,227 | 88,548 | 22,285 | 499,115 | 379,210 | 145,856 | 22,163 | (217) | 4,766 | 40,892,928 | 49,950,501 |
| Proportionate share of identifiable net assets acquired | 1,657 | 83,637 | 3,849 | 1,534 | 125,833 | 50,596 | 7,551,227 | 48,701 | 12,257 | 269,522 | 155,476 | 87,514 | 13,298 | (217) | 3,336 | 17,761,018 | 26,169,238 |
| Goodwill arising on acquisition (note 8) | 5,543 | 7,363 | - | 2,716 | 216,076 | - | - | 6,299 | 26,243 | - | 117,722 | 38,486 | 6,702 | 228 | 1,664 | 2,868,574 | 3,297,616 |
| Gain on bargain purchase | - | - | (249) | - | - | (5,971) | (1,743,900) | - | - | (19,522) | - | - | - | - | - | (413,642) | (2,183,284) |
| Purchase consideration | 7,200 | 91,000 | 3,600 | 4,250 | 341,909 | 44,625 | 5,807,327 | 55,000 | 38,500 | 250,000 | 273,198 | 126,000 | 20,000 | 11 | 5,000 | 20,215,950 | 27,283,570 |
| Non-controlling interest on acquisition | - | 27,879 | - | 1,023 | (3,136) | 48,612 | - | 39,847 | 10,089 | 229,593 | 223,734 | 59,106 | 8,865 | - | 1,430 | 23,773,208 | 24,420,250 |

International Holding Company PJSC

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

6 BUSINESS COMBINATIONS continued

6.2 Acquisitions under IFRS 3 Business Combination continued

6.2(a) Acquisitions during the year continued

Assets acquired and liabilities assumed continued

(i) Alpha Dhabi Holding group acquisitions

The fair values of the identifiable assets and liabilities of the acquired entities as at the date of acquisition were as follows:

| | GenQore AED'000 | Aldar AED'000 | Twafiq AED'000 | Al Shohub AED'000 | Mace Macro AED'000 | Pactive AED'000 | Spark AED'000 | SEHA* AED'000 | Daman* AED'000 | SAGA AED'000 | Total AED'000 |
|---|--------------------|-------------------|-------------------|----------------------|--------------------------|--------------------|------------------|------------------|-------------------|-----------------|-------------------|
| Assets | | | | | | | | | | | |
| Property, plant and equipment | 21 | 4,026,985 | 2,447 | 71,694 | 1 | 63 | 12,756 | 1,236,501 | 9,105 | 348 | 5,359,921 |
| Intangible assets | 569 | 2,293,068 | - | 1,483 | 4,343 | 6,206 | 27,948 | 2,756,355 | 445,115 | 31,396 | 5,566,483 |
| Right-of-use assets | - | 379,596 | 113,034 | 2,360 | - | - | - | 9,643 | 69,501 | - | 574,134 |
| Investment properties | - | 18,034,787 | 584,495 | - | - | - | - | - | 3,445 | - | 18,622,727 |
| Investment in associates and joint ventures | - | 70,021 | - | - | - | - | - | - | 45,549 | - | 115,570 |
| Investments carried at fair value through other comprehensive income | - | 20,001 | - | - | - | - | - | - | 208,692 | - | 228,693 |
| Investments carried at fair value through profit or loss | - | 25,971 | - | - | - | - | - | - | 343,699 | - | 369,670 |
| Investments carried at amortised cost | - | 142,801 | - | - | - | - | - | - | - | - | 142,801 |
| Derivative financial instruments | - | 82,810 | - | - | - | - | - | - | - | - | 82,810 |
| Deferred tax asset | - | 34,510 | - | - | - | - | - | - | - | - | 34,510 |
| Inventories | - | 10,226,250 | - | - | - | - | 485 | 556,647 | - | - | 10,783,382 |
| Trade and other receivables | 6,121 | 7,984,817 | 5,403 | 2,158 | 2,978 | 1,935 | 98,945 | 2,391,182 | 5,180,880 | 2,274 | 15,676,693 |
| Contract assets | - | 221,056 | - | - | - | - | - | 397,739 | - | - | 618,795 |
| Development work-in-progress | - | 3,673,726 | - | - | - | - | - | - | - | - | 3,673,726 |
| Due from related parties | - | - | - | - | - | - | 181 | - | - | - | 181 |
| Cash and bank balances | 261 | 9,060,667 | 31,946 | 1,821 | 1,132 | 185 | 17,072 | 654,382 | 2,656,192 | 1,645 | 12,425,303 |
| Total assets | 6,972 | 56,277,066 | 737,325 | 79,516 | 8,454 | 8,389 | 157,387 | 8,002,449 | 8,962,178 | 35,663 | 74,275,399 |
| Liabilities | | | | | | | | | | | |
| Employees' end of service benefit | 418 | 241,812 | 1,411 | 1,246 | 734 | 26 | 36,977 | 1,408,882 | 64,454 | 282 | 1,756,242 |
| Non-convertible sukuk | - | 3,732,381 | - | - | - | - | - | - | - | - | 3,732,381 |
| Borrowings | - | 4,255,393 | 102,355 | - | - | - | - | - | - | - | 4,357,748 |
| Lease liabilities | - | 371,653 | 133,439 | 2,521 | - | - | 1,426 | 13,120 | 69,409 | - | 591,568 |
| Contract liabilities | - | 2,313,004 | 8,576 | - | - | - | - | - | - | - | 2,321,580 |
| Derivative financial instruments | - | 2,244 | - | - | - | - | - | - | - | - | 2,244 |
| Due to related parties | - | - | - | - | 81 | - | 232 | - | - | - | 313 |
| Trade and other payables | 6,848 | 9,753,098 | 9,536 | 12,660 | 2,611 | 708 | 36,390 | 2,256,962 | 6,770,285 | 3,360 | 18,852,458 |
| Total liabilities | 7,266 | 20,669,585 | 255,317 | 16,427 | 3,426 | 734 | 75,025 | 3,678,964 | 6,904,148 | 3,642 | 31,614,534 |
| Net (liabilities) assets | (294) | 35,607,481 | 482,008 | 63,089 | 5,028 | 7,655 | 82,362 | 4,323,485 | 2,058,030 | 32,021 | 42,660,865 |
| Less: hybrid equity instruments | - | (1,126,639) | - | - | - | - | - | - | - | - | (1,126,639) |
| Less: non-controlling interests | - | (641,298) | - | - | - | - | - | - | - | - | (641,298) |
| Total identifiable net (liabilities) assets at fair value | (294) | 33,839,544 | 482,008 | 63,089 | 5,028 | 7,655 | 82,362 | 4,323,485 | 2,058,030 | 32,021 | 40,892,928 |
| Proportionate share of identifiable net (liabilities) assets acquired | (265) | 10,852,207 | 337,406 | 63,089 | 5,028 | 7,655 | 82,362 | 4,323,485 | 2,058,030 | 32,021 | 17,761,018 |
| Goodwill arising on acquisition | 265 | 2,552,769 | - | 9,121 | - | 2,345 | 37,657 | 261,473 | - | 4,944 | 2,868,574 |
| Gain on bargain purchase | - | - | (6,373) | - | (628) | - | - | - | (406,641) | - | (413,642) |
| Purchase consideration | - | 13,404,976 | 331,033 | 72,210 | 4,400 | 10,000 | 120,019 | 4,584,958 | 1,651,389 | 36,965 | 20,215,950 |
| Non-controlling interest on acquisition | (29) | 23,628,635 | 144,602 | - | - | - | - | - | - | - | 23,773,208 |

International Holding Company PJSC

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

6 BUSINESS COMBINATIONS continued

6.2 Acquisitions under IFRS 3 Business Combination continued

6.2(a) Acquisitions during the year continued

* The net assets recognised are based on a provisional assessment of their fair values as at the acquisition date. The Group will finalise the purchase price allocation exercise of the acquisitions before the end of 2023.

Intangible assets of AED 6,014,581 thousand have been recognised as a result of aforementioned acquisitions, which comprises largely of brand name, customer relationships, customer contracts, trademarks, license and lease benefits.

Goodwill of AED 3,297,616 thousand arising from the acquisitions comprises largely the value of expected synergies arising from the acquisitions, which are not separately recognised.

The fair value measurement is based on significant inputs that are not observable in the market, which IFRS 13 "Fair Value Measurement" refers to as level 3 inputs. The fair value estimate is based on:

- Assumed discount rates of 6% to 19.9%; and
- A terminal value, calculated based on long-term sustainable growth rates for the industry ranging from 1% to 10%, which has been used to determine income for the future years.

Details of purchase consideration on acquisitions is as follows:

| | Rose AED'000 | ADVOC AED'000 | American Crescent AED'000 | Direct Trading AED'000 | Arena AED'000 | Esyasoft AED'000 | Reem Investments AED'000 | Cyber Gate AED'000 | Captain Boats AED'000 | Emircom AED'000 | NRTC AED'000 | CMC AED'000 | Atlas AED'000 | Emircom Egypt AED'000 | Qube AED'000 | Alpha Dhabi acquisitions AED'000 | Total AED'000 |
|---|-----------------|------------------|---------------------------------|------------------------------|------------------|---------------------|--------------------------------|-----------------------|-----------------------------|--------------------|-----------------|----------------|------------------|-----------------------------|-----------------|--|-------------------|
| Cash paid for the acquisition | 7,200 | 91,000 | 3,600 | 4,250 | 341,909 | 18,375 | - | 55,000 | 38,500 | 250,000 | - | 126,000 | 20,000 | 11 | - | 546,448 | 1,502,293 |
| Consideration payable | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 5,000 | 28,179 | 33,179 |
| Fair value of previously held equity interest (note 10) | - | - | - | - | - | 26,250 | - | - | - | - | 273,198 | - | - | - | - | 13,404,976 | 13,704,424 |
| Fair value of consideration transferred ⁽ⁱ⁾ | <u>7,200</u> | <u>91,000</u> | <u>3,600</u> | <u>4,250</u> | <u>341,909</u> | <u>44,625</u> | <u>5,807,327</u> | <u>55,000</u> | <u>38,500</u> | <u>250,000</u> | <u>273,198</u> | <u>126,000</u> | <u>20,000</u> | <u>11</u> | <u>5,000</u> | <u>20,215,950</u> | <u>27,283,570</u> |

(i) The fair value of consideration transferred, represents the following:

- Q Holding PSC, a subsidiary, issued 1,347,407,500 shares as consideration for 100% interest in Reem Investments PJSC. The fair value of the shares was calculated with reference to the quoted price of the shares of Q Holding PSC at the date of acquisition, which was AED 4.31 per share. Therefore, the fair value of the consideration given amounted to AED 5,807,327 thousand. The non-controlling interest share of the newly issued shares amounted to AED 3,305,401 thousand.
- Pure Health Holding LLC, a subsidiary, issued 225,038,001 shares as a consideration for 100% interest in SEHA and Daman and 27% of Pure Health Medical Supplies LLC. The fair value of consideration amounted to AED 9,827,347 thousand, of which AED 4,584,958 thousand was allocated to SEHA acquisition and AED 1,651,389 thousand to Daman acquisition. The non-controlling interest share of the newly issued shares amounted to AED 5,294,876 thousand.

The total share of consideration (i.e. shares issued) allocated to non-controlling interest, amounted to AED 8,600,277 thousand.

International Holding Company PJSC

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

6 BUSINESS COMBINATIONS continued

6.2 Acquisitions under IFRS 3 Business Combination continued

6.2(a) Acquisitions during the year continued

(i) Alpha Dhabi Holding group acquisitions

Details of purchase consideration on acquisitions is as follows:

| | GenQore AED'000 | Aldar AED'000 | Twafq AED'000 | Al Shohub AED'000 | Mace Macro AED'000 | Pactive AED'000 | Spark AED'000 | SEHA AED'000 | Daman AED'000 | SAGA AED'000 | Total AED'000 |
|---|--------------------|-------------------|------------------|----------------------|--------------------------|--------------------|------------------|------------------|------------------|-----------------|-------------------|
| Cash paid for the acquisition | - | - | 331,033 | 65,084 | 2,390 | 6,844 | 104,132 | - | - | 36,965 | 546,448 |
| Consideration payable | - | - | - | 7,126 | 2,010 | 3,156 | 15,887 | - | - | - | 28,179 |
| Fair value of previously held equity interest (note 10) | - | 13,404,976 | - | - | - | - | - | - | - | - | 13,404,976 |
| Fair value of consideration transferred | - | - | - | - | - | - | - | 4,584,958 | 1,651,389 | - | 6,236,347 |
| Total purchase consideration | - | 13,404,976 | 331,033 | 72,210 | 4,400 | 10,000 | 120,019 | 4,584,958 | 1,651,389 | 36,965 | 20,215,950 |

Analysis of cashflows on acquisitions is as follows:

| | Rose AED'000 | ADVOC AED'000 | American Crescent AED'000 | Direct Trading AED'000 | Arena AED'000 | Esyasoft AED'000 | Reem Investments AED'000 | Cyber Gate AED'000 | Captain Boats AED'000 | Emircom AED'000 | NRTC AED'000 | CMC AED'000 | Atlas AED'000 | Emircom Egypt AED'000 | Qube AED'000 | Alpha Dhabi acquisitions AED'000 | Total AED'000 |
|--|-----------------|------------------|---------------------------------|------------------------------|------------------|---------------------|--------------------------------|-----------------------|-----------------------------|--------------------|-----------------|----------------|------------------|-----------------------------|-----------------|--|---------------------|
| Cash paid for the acquisition | 7,200 | 91,000 | 3,600 | 4,250 | 341,909 | 18,375 | - | 55,000 | 38,500 | 250,000 | - | 126,000 | 20,000 | 11 | - | 546,448 | 1,502,293 |
| Cash acquired on business combination | - | (3,392) | (82) | (318) | (128,971) | (1,917) | (408,700) | (55,277) | (6,799) | (208,634) | (27,943) | (9,754) | (11,249) | (448) | (57) | (12,425,303) | (13,288,844) |
| Acquisition of operating business – net of cash used (acquired) (included in cash flows from investing activities) | 7,200 | 87,608 | 3,518 | 3,932 | 212,938 | 16,458 | (408,700) | (277) | 31,701 | 41,366 | (27,943) | 116,246 | 8,751 | (437) | (57) | (11,878,855) | (11,786,551) |
| Transaction costs of the acquisitions (included in cash flows from operating activities) | 30 | 618 | 30 | 5 | 5,000 | 30 | 858 | 110 | - | 4,006 | 132 | 50 | 50 | - | - | 6,322 | 17,241 |
| Net cash used (acquired) on acquisition | 7,230 | 88,226 | 3,548 | 3,937 | 217,938 | 16,488 | (407,842) | (167) | 31,701 | 45,372 | (27,811) | 116,296 | 8,801 | (437) | (57) | (11,872,533) | (11,769,310) |

Acquisition related costs amounting to AED 17,241 thousand were expensed during the year and are included in general and administrative expenses.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

6 BUSINESS COMBINATIONS continued**6.2 Acquisitions under IFRS 3 Business Combination** continued**6.2 (b) Acquisitions in the prior year****Royal Horizon Holding LLC**

Effective 1 January 2021, Zee Store PJSC (renamed to “Ghitha Holding PJSC” during 2022), a subsidiary, acquired a 60% interest in Royal Horizon Holding LLC (“Royal Horizon”) and its subsidiaries for a consideration of AED 40,000 thousand. The subsidiaries of Royal Horizon are as follows:

| <i>Name of entities</i> | <i>Place of incorporation and operation</i> | <i>Principal activities</i> |
|--|---|---|
| Overseas Foodstuff Trading – Sole Proprietorship LLC | United Arab Emirates | Importing and wholesale of canned and preserved foodstuff trading |
| Royal Horizon General Trading – Sole Proprietorship LLC | United Arab Emirates | General trading, retail sale of computer system and software, wholesale of canned and preserved foodstuff trading, importing and exporting, packaging and wrapping of foodstuff |
| Royal Horizon Fazaa Stores LLC | United Arab Emirates | Retail and wholesale consumer stores |
| Al Ufuq Almalaki General Trading – Sole Proprietorship LLC | United Arab Emirates | General trading, importing, exporting, retail sale of wood products |

From the date of acquisition, Royal Horizon contributed revenue and profit to the Group amounting to AED 164,350 thousand and AED 5,214 thousand respectively, for the year ended 31 December 2021.

Fixis Technical Services LLC

Effective 1 January 2021, Eltizam Asset Management LLC (“Eltizam”), a previously owned subsidiary, acquired a 100% interest in Fixis Technical Services LLC (“Fixis”) for a consideration of AED 2,090 thousand. Fixis is a limited liability company, registered and incorporated in the Emirate of Dubai and is engaged in security system and equipment trading installation and maintenance. Subsequent to the acquisition, the Group deconsolidated Fixis upon losing control over Eltizam (note 6.4(b)).

From the date of acquisition, until the date of loss of control, Fixis contributed revenue and profit to the Group amounting to AED 6,409 thousand and AED 329 thousand respectively.

Connect Outsourcing Temporary Employment - Sole Proprietorship LLC

Effective 1 January 2021, WFC Holding - Sole Proprietorship LLC, a subsidiary, acquired a 50% interest in Connect Outsourcing Temporary Employment - Sole Proprietorship LLC (“Connect”) for nil consideration. Connect is a limited liability company, registered and incorporated in the Emirate of Abu Dhabi and is engaged in the business of employees provision services and facilities services. From the date of acquisition, Connect contributed revenue and profit to the Group amounting to AED 575 thousand and AED 16 thousand respectively, for the year ended 31 December 2021.

Boudoir Interiors - Sole Proprietorship LLC

Effective 1 January 2021, Apex Holding LLC, a subsidiary, acquired a 100% interest in Boudoir Interiors - Sole Proprietorship LLC (“Boudoir”) for nil consideration, Boudoir is a limited liability company, registered and incorporated in the Emirate of Abu Dhabi and is engaged in interior design implementation works and sale of furniture. From the date of acquisition, Boudoir contributed revenue and loss to the Group amounting to AED 1,982 thousand and AED 4,574 thousand respectively, for the year ended 31 December 2021.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

6 BUSINESS COMBINATIONS continued**6.2 Acquisitions under IFRS 3 Business Combination** continued**6.2 (b) Acquisitions in the prior year** continued**The Central Tents - Sole Proprietorship LLC**

Effective 1 January 2021, Apex Holding LLC, a subsidiary, acquired a 100% interest in Central Tents - Sole Proprietorship LLC ("Central Tents") for nil consideration. Central Tents is a limited liability company, registered and incorporated in the Emirate of Abu Dhabi and is engaged in retail sale of tents and shades and event management. From the date of acquisition, Central Tents contributed revenue and profit to the Group amounting to AED 548,245 thousand and AED 135,746 thousand respectively, for the year ended 31 December 2021.

Apex National Investment - Sole Proprietorship LLC

Effective 1 January 2021, Apex Holding LLC, a subsidiary, acquired a 100% interest in Apex National Investment - Sole Proprietorship LLC ("Apex National"), for nil consideration. Apex National is a limited liability company, registered and incorporated in the Emirate of Abu Dhabi and is engaged in commercial, real estate and industrial enterprises investments, institutions and management. From the date of acquisition, Apex National contributed revenue and profit to the Group amounting to AED 1,569 thousand and AED 360,657 thousand respectively, for the year ended 31 December 2021.

1885 Delivery Services LLC - Sole Establishment

Effective 4 April 2021, Easy Lease Motor Cycle Rental PSC, a subsidiary, acquired a 70% interest in 1885 Delivery Services LLC ("1885 Delivery") for nil consideration. 1885 Delivery is a limited liability company, registered and incorporated in the Emirate of Dubai and is engaged in the business of delivery services. From the date of acquisition, 1885 Delivery contributed revenue and loss to the Group amounting to AED 13,012 thousand and AED 347 thousand respectively, for the year ended 31 December 2021. If the acquisition had taken place at the beginning of 2021, 1885 Delivery would have contributed revenue and loss to the Group amounting to AED 13,604 thousand and AED 483 thousand respectively, for the year ended 31 December 2021.

Viola Communications LLC

Effective 1 July 2021, Multiply Group PJSC, a subsidiary, acquired the remaining 50% interest in Viola Communications LLC ("Viola"), for a consideration of AED 73,000 thousand. As a result, Multiply Group PJSC increased its ownership in Viola to 100% and obtained control. The investment in Viola was previously accounted as an investment in associate. Viola is a limited liability company, registered and incorporated in the Emirate of Abu Dhabi and is engaged in the business of advertisement, designing and production and other commercial publication printing. From the date of acquisition, Viola contributed revenue and profit to the Group amounting to AED 49,597 thousand and AED 4,027 thousand respectively, for the year ended 31 December 2021. If the acquisition had taken place at the beginning of 2021, Viola would have contributed revenue and profit to the Group amounting to AED 78,090 thousand and AED 2,189 thousand respectively, for the year ended 31 December 2021.

Rafed Healthcare Supplies LLC

Effective 1 October 2021, Pure Health Medical Supplies LLC, a subsidiary, acquired control over 100% of the voting shares in Rafed Healthcare Supplies LLC ("Rafed"). Rafed is a limited liability company, registered and incorporated in the Emirate of Abu Dhabi and is engaged in wholesale trading of medical related items and medical storehouse. From the date of acquisition, Rafed contributed revenue and profit to the Group amounting to AED 556,044 thousand and AED 20,682 thousand respectively, for the year ended 31 December 2021. If the acquisition had taken place at the beginning of 2021, Rafed would have contributed revenue and profit to the Group amounting to AED 2,668,021 thousand and AED 24,851 thousand respectively, for the year ended 31 December 2021.

Union 71 Medical Facilities Management LLC

Effective 1 October 2021, Pure Health Medical Supplies LLC, a subsidiary, acquired control over 100% of the voting shares in Union71 Medical Facilities Management LLC ("Union71"). Union71 is a limited liability company, registered and incorporated in the Emirate of Abu Dhabi and is engagement in management of medical facilities. From the date of acquisition, Union71 contributed revenue and profit to the Group amounting to AED 170,094 thousand and AED 46,808 thousand respectively, for the year ended 31 December 2021. If the acquisition had taken place at the beginning of 2021, Union71 would have contributed revenue and profit to the Group amounting to AED 652,471 thousand and AED 245,353 thousand respectively, for the year ended 31 December 2021.

6 BUSINESS COMBINATIONS continued**6.2 Acquisitions under IFRS 3 Business Combination** continued**6.2 (b) Acquisitions in the prior year** continued**Dazzling Beauty Salon – Sole Proprietorship**

Effective 31 October 2021, Bedashing Holding Company LLC, a subsidiary, acquired a 100% interest in Dazzling Beauty Salon – Sole Proprietorship (“Dazzling”) for a consideration of AED 3,500 thousand. Dazzling is a sole proprietorship, registered in the Emirate of Ras Al Khaimah and is engaged in women personal care and beauty and women hairdressing, trimming and styling. From the date of acquisition, Dazzling contributed revenue and profit to the Group amounting to AED 750 thousand and AED 313 thousand respectively, for the year ended 31 December 2021. If the acquisition had taken place at the beginning of 2021, Dazzling would have contributed revenue and profit to the Group amounting to AED 3,656 thousand and AED 754 thousand respectively, for the year ended 31 December 2021.

Groovy Ladies Beauty Center

Effective 31 October 2021 Bedashing Holding Company LLC, a subsidiary, acquired a 100% interest in Groovy Ladies Beauty Center (“Groovy”) for a consideration of AED 16,000 thousand. Groovy is a sole proprietorship, registered in the Emirate of Abu Dhabi and is engaged in women personal care and beauty and women oriental bath, women haircutting and hair dressing and women massage and relaxation centre. From the date of acquisition, Groovy contributed revenue and profit to the Group amounting to AED 1,984 thousand and AED 355 thousand respectively, for the year ended 31 December 2021. If the acquisition had taken place at the beginning of 2021, Groovy would have contributed revenue and profit to the Group amounting to AED 10,940 thousand and AED 2,101 thousand respectively, for the year ended 31 December 2021.

Glam & Glow Beauty Lounge - Sole Proprietorship

Effective 31 October 2021 Bedashing Holding Company LLC, a subsidiary, acquired a 100% interest in Glam & Glow Beauty Lounge – Sole Proprietorship (“Glam & Glow”) for a consideration of AED 7,500 thousand. Glam & Glow is a sole proprietorship, registered in the Emirate of Abu Dhabi, and is engaged in women personal care and beauty, women haircutting and hair dressing and wholesale of cosmetics and trading. From the date of acquisition, Glam & Glow contributed revenue and profit to the Group amounting to AED 686 thousand and AED 166 thousand respectively, for the year ended 31 December 2021. If the acquisition had taken place at the beginning of 2021, Glam & Glow would have contributed revenue and profit to the Group amounting to AED 4,251 thousand and AED 1,030 thousand respectively, for the year ended 31 December 2021.

Stella Beauty Lounge Center

Effective 31 October 2021 Bedashing Holding Company LLC, a subsidiary, acquired a 100% interest in Stella Beauty Lounge Center – Sole Proprietorship (“Stella”) for a consideration of AED 9,000 thousand. Stella is a sole proprietorship, registered in the Emirate of Abu Dhabi and is engaged in women personal care and beauty, women haircutting and hair dressing and retails sale of cosmetics. From the date of acquisition, Stella contributed revenue and profit to the Group amounting to AED 955 thousand and AED 247 thousand respectively, for the year ended 31 December 2021. If the acquisition had taken place at the beginning of 2021, Stella would have contributed revenue and profit to the Group amounting to AED 5,119 thousand and AED 941 thousand respectively, for the year ended 31 December 2021.

Tips & Toes Beauty and Spa Centre LLC (“Tips & Toes”), Jazz Lounge Spa LLC (“Jazz”), and Ben Suhail Distribution LLC (“Ben Suhail”)

Effective 31 December 2021, Multiply Group PJSC, a subsidiary, entered into an agreement with a third party to establish Omorfia Group LLC (“Omorfia”), a limited liability company. Based on the contractual terms, the Group will contribute Bedashing Holding Company LLC and pay the third party a cash consideration of AED 130,550 thousand, whereas the third party will contribute Tips & Toes, Jazz, and Ben Suhail. As per the agreement, Omorfia will be 51% owned by the Group and 49% owned by the third party. In substance, the Group acquired 51% controlling interest in Tips & Toes, Jazz, and Ben Suhail for consideration represented by cash consideration of AED 130,550 thousand and the fair value of the 49% interest in Bedashing transferred to the third party. If the acquisition had taken place at the beginning of 2021, Tips & Toes, Jazz, and Ben Suhail would have contributed revenue and profit to the Group amounting to AED 196,109 thousand and AED 26,668 thousand respectively, for the year ended 31 December 2021.

International Holding Company PJSC

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

6 BUSINESS COMBINATIONS continued

6.2 Acquisitions under IFRS 3 Business Combination continued

6.2 (b) Acquisitions in the prior year continued

Assets acquired and liabilities assumed

The fair values of the identifiable assets and liabilities of the acquired entities as at the date of acquisition were as follows:

| | <i>Royal Horizon</i> | <i>Fixis</i> | <i>1885 Delivery</i> | <i>Connect</i> | <i>Rafed</i> | <i>Union 71</i> | (i) <i>Mutiplly acquisitions</i> | (ii) <i>Apex acquisitions</i> | <i>Total</i> |
|---|--------------------------|--------------|--------------------------|----------------|------------------|------------------|---|--------------------------------------|------------------|
| | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 |
| Assets | | | | | | | | | |
| Property, plant and equipment | 12,015 | 249 | - | - | 1,304 | 10,986 | 35,348 | 2,641 | 62,543 |
| Intangible assets | 42,633 | - | - | - | 178,600 | 916,598 | 147,800 | - | 1,285,631 |
| Right of use assets | 1,048 | - | - | - | - | 80,980 | 38,514 | - | 120,542 |
| Inventories | 17,725 | 52 | - | - | - | 12,120 | 12,613 | 46 | 42,556 |
| Due from related parties | 4,730 | - | - | - | 1,113,553 | 364,489 | 21,763 | 2,852 | 1,507,387 |
| Trade and other receivables | 18,818 | 5,769 | 268 | 5,749 | 237,327 | 31,305 | 62,866 | 10,438 | 372,540 |
| Cash and bank balances | 5,543 | 1,869 | 178 | 101 | 169,953 | 116,523 | 104,287 | 102 | 398,556 |
| Total assets | 102,512 | 7,939 | 446 | 5,850 | 1,700,737 | 1,533,001 | 423,191 | 16,079 | 3,789,755 |
| Liabilities | | | | | | | | | |
| Employees' end of service benefit | 651 | 395 | - | - | 1,427 | 7,256 | 21,870 | 480 | 32,079 |
| Borrowings | 9,207 | - | - | - | - | - | - | - | 9,207 |
| Lease liabilities | 973 | - | - | - | - | 82,359 | 37,466 | - | 120,798 |
| Due to related parties | - | - | - | - | - | 318,132 | 16,928 | 11,196 | 346,256 |
| Trade and other payables | 26,540 | 5,135 | 582 | 5,400 | 1,432,601 | 46,468 | 64,892 | 3,022 | 1,584,640 |
| Total liabilities | 37,371 | 5,530 | 582 | 5,400 | 1,434,028 | 454,215 | 141,156 | 14,698 | 2,092,980 |
| Total identifiable net assets (liabilities) at fair value | 65,141 | 2,409 | (136) | 450 | 266,709 | 1,078,786 | 282,035 | 1,381 | 1,696,775 |
| Proportionate share of identifiable net assets (liabilities) acquired | 39,085 | 2,409 | (95) | 225 | 266,709 | 1,078,786 | 204,208 | 1,381 | 1,592,708 |
| Goodwill arising on acquisition (note 8) | 915 | - | 95 | - | 8,008 | 32,187 | 189,048 | 6,883 | 237,136 |
| Gain on bargain purchase | - | (319) | - | (225) | - | - | - | (8,264) | (8,808) |
| Purchase consideration | 40,000 | 2,090 | - | - | 274,717 | 1,110,973 | 393,256 | - | 1,821,036 |
| Non-controlling interest on acquisition | 26,056 | - | (41) | 225 | - | - | 77,827 | - | 104,067 |

International Holding Company PJSC

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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6 BUSINESS COMBINATIONS continued

6.2 Acquisitions under IFRS 3 Business Combination continued

6.2 (b) Acquisitions in the prior year continued

Assets acquired and liabilities assumed continued

(i) Entities acquired by Multiply Group PJSC

The fair values of the identifiable assets and liabilities of the acquired entities as at the date of acquisition were as follows:

| | <i>Omorfa Group LLC</i> | | | | <i>Groovy AED '000</i> | <i>Stella AED '000</i> | <i>Glam & Glow AED '000</i> | <i>Dazzling AED '000</i> | <i>Viola AED '000</i> | <i>Total AED '000</i> |
|---|--------------------------|-------------------------------------|--------------------------------|---------------------------|----------------------------|----------------------------|-------------------------------------|------------------------------|---------------------------|---------------------------|
| | <i>Jazz AED '000</i> | <i>Tips & Toes AED '000</i> | <i>Ben Suhail AED '000</i> | <i>Total AED '000</i> | | | | | | |
| Assets | | | | | | | | | | |
| Property, plant and equipment | 4,046 | 27,802 | 454 | 32,302 | 1,319 | 32 | 122 | 588 | 985 | 35,348 |
| Intangible assets | 7,507 | 83,044 | 1,002 | 91,553 | 1,449 | 588 | 996 | 344 | 52,870 | 147,800 |
| Right-of-use assets | 3,515 | 28,477 | - | 31,992 | - | - | - | - | 6,522 | 38,514 |
| Inventories | 346 | 7,730 | 2,865 | 10,941 | 464 | 88 | - | 58 | 1,062 | 12,613 |
| Due from related parties | 21 | 19,919 | 1,452 | 21,392 | - | - | - | - | 371 | 21,763 |
| Trade and other receivables | 531 | 8,391 | 2,981 | 11,903 | 600 | 651 | 422 | 309 | 48,981 | 62,866 |
| Cash and bank balances | 405 | 54,780 | 710 | 55,895 | - | - | - | - | 48,392 | 104,287 |
| Total assets | 16,371 | 230,143 | 9,464 | 255,978 | 3,832 | 1,359 | 1,540 | 1,299 | 159,183 | 423,191 |
| Liabilities | | | | | | | | | | |
| Employees' end of service benefit | 786 | 12,091 | 373 | 13,250 | 96 | 89 | 69 | 46 | 8,320 | 21,870 |
| Lease liabilities | 3,590 | 27,453 | - | 31,043 | - | - | - | - | 6,423 | 37,466 |
| Due to related parties | 6,841 | 5,796 | 1,936 | 14,573 | - | - | - | - | 2,355 | 16,928 |
| Trade and other payables | 1,867 | 33,511 | 2,904 | 38,282 | 352 | 451 | 170 | 307 | 25,330 | 64,892 |
| Total liabilities | 13,084 | 78,851 | 5,213 | 97,148 | 448 | 540 | 239 | 353 | 42,428 | 141,156 |
| Total identifiable net assets at fair value | 3,287 | 151,292 | 4,251 | 158,830 | 3,384 | 819 | 1,301 | 946 | 116,755 | 282,035 |
| Proportionate share of identifiable net assets acquired | 1,676 | 77,159 | 2,168 | 81,003 | 3,384 | 819 | 1,301 | 946 | 116,755 | 204,208 |
| Goodwill arising on acquisition | 2,696 | 124,071 | 3,486 | 130,253 | 12,616 | 8,181 | 6,199 | 2,554 | 29,245 | 189,048 |
| Purchase consideration | 4,372 | 201,230 | 5,654 | 211,256 | 16,000 | 9,000 | 7,500 | 3,500 | 146,000 | 393,256 |
| Non-controlling interest on acquisition | 1,611 | 74,133 | 2,083 | 77,827 | - | - | - | - | - | 77,827 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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6 BUSINESS COMBINATIONS continued**6.2 Acquisitions under IFRS 3 Business Combination** continued**6.2 (b) Acquisitions in the prior year** continued**Assets acquired and liabilities assumed** continued**(ii) Entities acquired by Apex Holding LLC**

The fair values of the identifiable assets and liabilities of the acquired entities as at the date of acquisition were as follows:

| | <i>Boudoir</i> AED'000 | <i>Central</i> <i>Tents</i> AED'000 | <i>Apex</i> <i>National</i> AED'000 | <i>Total</i> AED'000 |
|---|---------------------------|---|---|-------------------------|
| Assets | | | | |
| Property, plant and equipment | - | 2,641 | - | 2,641 |
| Inventories | 46 | - | - | 46 |
| Due from related parties | 1,887 | 965 | - | 2,852 |
| Trade and other receivables | 949 | 9,489 | - | 10,438 |
| Cash and bank balances | <u>69</u> | <u>33</u> | <u>-</u> | <u>102</u> |
| Total assets | <u>2,951</u> | <u>13,128</u> | <u>-</u> | <u>16,079</u> |
| Liabilities | | | | |
| Employees' end of service benefits | 237 | 243 | - | 480 |
| Due to related parties | 6,646 | 3,327 | 1,223 | 11,196 |
| Trade and other payables | <u>1,728</u> | <u>1,294</u> | <u>-</u> | <u>3,022</u> |
| Total liabilities | <u>8,611</u> | <u>4,864</u> | <u>1,223</u> | <u>14,698</u> |
| Total identifiable net (liabilities) assets at fair value | <u>(5,660)</u> | <u>8,264</u> | <u>(1,223)</u> | <u>1,381</u> |
| Proportionate share of identifiable net (liabilities) assets acquired | (5,660) | 8,264 | (1,223) | 1,381 |
| Goodwill arising on acquisition | 5,660 | - | 1,223 | 6,883 |
| Gain on bargain purchase | <u>-</u> | <u>(8,264)</u> | <u>-</u> | <u>(8,264)</u> |
| Purchase consideration | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |

Prior year acquisitions recognised on provisional assessment of fair values:

During the year, the purchase price allocations were completed for all acquired entities, which resulted in the following adjustments:

Tips & Toes, Jazz and Ben Suhail (i.e. Omorifa):

- Decrease in the fair value of identifiable assets and liabilities by AED 7,680 thousand;
- Decrease in consideration by AED 25,798 thousand;
- Decrease in goodwill by AED 21,881 thousand; and
- Decrease in non-controlling interest by AED 3,763 thousand.

Rafed:

- Decrease in the fair value of identifiable assets and liabilities by AED 10,000 thousand;
- Decrease in consideration by AED 1,992 thousand; and
- Increase in goodwill by AED 8,008 thousand.
- Decrease in non-controlling interest by AED 1,421 thousand.

Union 71:

- Decrease in the fair value of identifiable assets and liabilities by AED 602 thousand (includes reduction of intangible assets amounting to AED 44,602 thousand);
- Increase in consideration by AED 31,585 thousand; and
- Increase in goodwill by AED 32,187 thousand.
- Increase in non-controlling interest by AED 22,533 thousand.

The above adjustments are not material to the prior year's consolidated financial statements and accordingly were posted in the current year's consolidated statement of financial position and consolidated statement of changes in equity under other equity movement.

International Holding Company PJSC

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

6 BUSINESS COMBINATIONS continued

6.2 Acquisitions under IFRS 3 Business Combination continued

6.2 (b) Acquisitions in the prior year continued

Intangible assets of AED 1,284,470 thousand have been recognised as a result of aforementioned acquisitions, which comprises largely of brand name, customer relationships, customer contracts, trademarks and license.

Goodwill of AED 237,136 thousand arising from the acquisition comprises largely the value of expected synergies arising from the acquisition, which are not separately recognised.

The fair value measurement is based on significant inputs that are not observable in the market, which IFRS 13 "Fair Value Measurement" refers to as level 3 inputs. The fair value estimate is based on:

- Assumed discount rates of 10% to 16.2%; and
- A terminal value, calculated based on long-term sustainable growth rates for the industry ranging from 1% to 2%, which has been used to determine income for the future years.

Details of purchase consideration are as follows:

| | <i>Royal Horizon AED'000</i> | <i>Fixis AED'000</i> | <i>1885 Delivery AED'000</i> | <i>Connect AED'000</i> | <i>Rafed AED'000</i> | <i>Union 71 AED'000</i> | <i>(i) Multiply acquisitions AED'000</i> | <i>Apex acquisitions AED'000</i> | <i>Total AED'000</i> |
|---|--------------------------------------|--------------------------|--------------------------------------|----------------------------|--------------------------|-----------------------------|--|--|--------------------------|
| Cash paid for the acquisition | 40,000 | 2,090 | - | - | 4,538 | 18,152 | 166,550 | - | 231,330 |
| Consideration settled by the Ultimate Parent ⁽ⁱ⁾ | - | - | - | - | 270,179 | 1,092,821 | - | - | 1,363,000 |
| Fair value of previously held equity interest | - | - | - | - | - | - | 73,000 | - | 73,000 |
| Fair value of shares in Multiply Group PJSC | - | - | - | - | - | - | 73,000 | - | 73,000 |
| Fair value of shares in Bedashing Holding Company LLC | - | - | - | - | - | - | <u>80,706</u> | - | <u>80,706</u> |
| Total purchase consideration | <u>40,000</u> | <u>2,090</u> | <u>-</u> | <u>-</u> | <u>274,717</u> | <u>1,110,973</u> | <u>393,256</u> | <u>-</u> | <u>1,821,036</u> |

- (i) Pure Health Medical Supplies LLC obtained control over Rafed and Union 71 as a result of a sale and purchase transaction executed by the Ultimate Parent with a third party. The cash consideration relating to the acquisition of Rafed and Union71 amounting to AED 22,690 thousand was settled by Pure Health Medical Supplies LLC. The remaining purchase consideration of AED 1,363,000 thousand was settled through transfer of shares owned by the Ultimate Parent, and accordingly was recorded under merger, acquisition and other reserves and non-controlling interest at AED 390,635 thousand and AED 972,365 thousand respectively.

International Holding Company PJSC

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

6 BUSINESS COMBINATIONS continued

6.2 Acquisitions under IFRS 3 Business Combination continued

6.2 (b) Acquisitions in the prior year continued

(i) Details of purchase consideration of entities acquired by Multiply are as follows:

| | <i>Omorfia</i> AED'000 | <i>Groovy</i> AED'000 | <i>Stella</i> AED'000 | <i>Glam & Glow</i> AED'000 | <i>Dazzling</i> AED'000 | <i>Viola</i> AED'000 | <i>Total</i> AED'000 |
|--|---------------------------|--------------------------|--------------------------|-----------------------------------|----------------------------|-------------------------|-------------------------|
| Cash paid for the acquisition | 130,550 | 16,000 | 9,000 | 7,500 | 3,500 | - | 166,550 |
| Fair value of previously held equity interest ⁽ⁱ⁾ | - | - | - | - | - | 73,000 | 73,000 |
| Fair value of shares in Multiply Group PJSC ⁽ⁱⁱ⁾ | - | - | - | - | - | 73,000 | 73,000 |
| Fair value of shares in Bedashing Holding Company LLC ⁽ⁱⁱⁱ⁾ | <u>80,706</u> | - | - | - | - | - | <u>80,706</u> |
| | <u>211,256</u> | <u>16,000</u> | <u>9,000</u> | <u>7,500</u> | <u>3,500</u> | <u>146,000</u> | <u>393,256</u> |
| (i) Carrying value of previously held equity interest | | | | | | | 32,012 |
| Fair value gain (note 10) | | | | | | | <u>40,988</u> |
| Fair value of previously held equity interest | | | | | | | <u>73,000</u> |
| (ii) Represents the fair value of the 0.74% ownership in Multiply Group PJSC which was granted by the Company on 5 December 2021 (i.e. the date on which Multiply Group PJSC got listed in the primary market of Abu Dhabi Stock Exchange) to the seller in order to settle the acquisition price of the remaining 50% in Viola. | | | | | | | |
| (iii) Represents the fair value of the 49% ownership interest in Bedashing Holding Company LLC, having an effective sharing of 15.57% at the Group's level, which was granted to the third party as part of the agreement to establish Omorfia. | | | | | | | |

6 BUSINESS COMBINATIONS continued

6.2 Acquisitions under IFRS 3 Business Combination continued

6.2 (b) Acquisitions in the prior year continued

Analysis of cashflow on acquisition is as follows:

| | <i>Royal Horizon AED'000</i> | <i>Fixis AED'000</i> | <i>1885 Delivery AED'000</i> | <i>Connect AED'000</i> | <i>Rafed AED'000</i> | <i>Union 71 AED'000</i> | <i>Multiply acquisitions AED'000</i> | <i>Apex acquisitions AED'000</i> | <i>Total AED'000</i> |
|--|--------------------------------------|--------------------------|--------------------------------------|----------------------------|--------------------------|-----------------------------|--|--|--------------------------|
| Cash paid for the acquisition | 40,000 | 2,090 | - | - | 4,538 | 18,152 | 166,550 | - | 231,330 |
| Net cash acquired on business combination | <u>(5,543)</u> | <u>(1,869)</u> | <u>(178)</u> | <u>(101)</u> | <u>(169,953)</u> | <u>(116,523)</u> | <u>(104,287)</u> | <u>(102)</u> | <u>(398,556)</u> |
| Acquisition of operating business – net of cash used (acquired) (included in cash flows from investing activities) | 34,457 | 221 | (178) | (101) | (165,415) | (98,371) | 62,263 | (102) | (167,226) |
| Transaction costs of the acquisition (included in cash flows from operating activities) | <u>156</u> | <u>-</u> | <u>-</u> | <u>45</u> | <u>147</u> | <u>147</u> | <u>277</u> | <u>134</u> | <u>906</u> |
| Net cash used (acquired) on acquisition | <u>34,613</u> | <u>221</u> | <u>(178)</u> | <u>(56)</u> | <u>(165,268)</u> | <u>(98,224)</u> | <u>62,540</u> | <u>32</u> | <u>(166,320)</u> |

Acquisition related costs amounted to AED 906 thousand were expensed during prior year and are included in general and administrative expenses.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

6 BUSINESS COMBINATIONS continued**6.3 Acquisitions of assets****6.3 (a) Acquisitions during the year** continued

During the year, the Group acquired the following entities, which are accounted for as asset acquisitions, since substantially all of the fair value of the gross assets acquired is concentrated in a single identifiable asset. The details of the assets acquired are as follows:

| | <i>Bab Resorts LLC AED'000</i> | <i>Double Tree by Hilton Resort & SPA Marjan Island AED'000</i> | <i>Nurai Island Hotel AED'000</i> | <i>Confluence Partners (HQ) RSC Ltd. AED'000</i> | <i>Al Maryah Property Holdings Limited AED'000</i> | <i>Total AED'000</i> |
|--|--|---|---|--|--|--------------------------|
| Assets | | | | | | |
| Property, plant and equipment (note 7) | 767,528 | 697,978 | 232,966 | - | - | 1,698,472 |
| Investment properties (note 9) | - | - | - | 4,373,000 | 481,500 | 4,854,500 |
| Inventories | - | 94,855 | 1,571 | - | - | 96,426 |
| Trade and other receivables ⁽ⁱ⁾ | - | - | 355,756 | - | - | 355,756 |
| Cash and bank balances | - | 17,167 | 9,707 | - | - | 26,874 |
| Assets acquired | 767,528 | 810,000 | 600,000 | 4,373,000 | 481,500 | 7,032,028 |
| Less: non-controlling interest ⁽ⁱⁱ⁾ | - | - | - | - | (192,600) | (192,600) |
| Proportionate share of assets acquired | 767,528 | 810,000 | 600,000 | 4,373,000 | 288,900 | 6,839,428 |
| Less: consideration paid | (767,528) | (810,000) | (600,000) | (4,373,000) | (288,900) | (6,839,428) |
| Net of consideration | = | = | = | = | = | = |

(i) The acquisition of the hotel building of Nurai Island Hotel, resulted in an amount of AED 350,000 being recorded as an advance in the account "advances to suppliers and sub-contractors" under trade and other receivables, which will be utilised against two development islands once the seller finalises the procurement of the dredging and reclamation of these islands.

(ii) 60% ownership interest was acquired in Al Maryah Property Holdings Limited (note 9).

6.3 (b) Acquisitions in the prior year

During 2021, the Group acquired the following entities under common control for no consideration, which were accounted for as asset acquisitions. The details of the assets acquired are as follows:

| | <i>Sogno Two Sole Proprietorship LLC AED'000</i> | <i>Sogno Three Sole Proprietorship LLC AED'000</i> | <i>Sublime Two Investment Sole Proprietorship LLC AED'000</i> | <i>Total AED'000</i> |
|---|--|--|---|--------------------------|
| Assets | | | | |
| Investment in associates | - | - | 1,668,624 | 1,668,624 |
| Investment in financial assets (note 10) | 2,589,854 | 2,494,922 | 247,053 | 5,331,829 |
| Cash and bank balances | - | - | 371,776 | 371,776 |
| Total net assets transferred | 2,589,854 | 2,494,922 | 2,287,453 | 7,372,229 |
| Less: investment in associates ⁽ⁱ⁾ | - | - | 1,668,624 | 1,668,624 |
| Less: non-controlling interests | 1,413,715 | 1,361,895 | 337,797 | 3,113,407 |
| Merger reserve | 1,176,139 | 1,133,027 | 281,032 | 2,590,198 |

(i) This represents 25.24% ownership interest in Al Qudra transferred to Alpha Dhabi Holding PJSC, a subsidiary, for nil consideration, which was accounted for as part of the acquisition of Al Qudra (note 6.1(b)).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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6 BUSINESS COMBINATIONS continued**6.4 Disposal of subsidiaries****6.4(a) Disposals during the year**

During the year, the Group disposed the following subsidiaries:

Magenta Investments LLC

Effective 1 April 2022, Alpha Dhabi Holding PJSC, a subsidiary, disposed of its entire ownership interest in Magenta Investments LLC ("Magenta") for a consideration of AED 2,000 thousand.

Pure Capital Investments LLC

Effective 1 April 2022, Alpha Dhabi Holding PJSC, a subsidiary, disposed of its entire ownership interest in Pure Capital Investments LLC ("PCI") for a consideration of AED 114,300 thousand.

Q Scape Komtec LLC

Effective 18 May 2022, Q Holding PSC, a subsidiary, disposed of its entire ownership interest in Q Scape Komtec LLC ("Q Scape") for nil consideration.

Al Qudra Facilities Management Services LLC

Effective 18 July 2022, Q Holding PSC, a subsidiary, disposed of its entire ownership interest in Al Qudra Facilities Management Services LLC ("AQFM") for nil consideration.

Twasol Business Men Service LLC

Effective 31 December 2022, Alpha Dhabi PJSC, a subsidiary, disposed of its entire ownership interest in Tawasol Business Men Services ("Tawasol") for a consideration of AED 1,300 thousand.

The carrying value of the identifiable assets and liabilities disposed on the date of sale are as follows:

| | <i>Q Scape</i> <i>AED'000</i> | <i>Magenta</i> <i>AED'000</i> | <i>PCI</i> <i>AED'000</i> | <i>AQFM</i> <i>AED'000</i> | <i>Twasol</i> <i>AED'000</i> | <i>Total</i> <i>AED'000</i> |
|--|----------------------------------|----------------------------------|------------------------------|-------------------------------|---------------------------------|--------------------------------|
| Assets | | | | | | |
| Property, plant and equipment | 55 | 1,479 | 582 | 170 | 1,024 | 3,310 |
| Right-of-use assets | - | - | 1,070 | - | - | 1,070 |
| Inventories | - | 523 | - | - | - | 523 |
| Trade and other receivables | 17,986 | 40,178 | 133,492 | 853 | 304 | 192,813 |
| Due from related parties | 1,182 | 181 | 6,854 | 2,303 | - | 10,520 |
| Cash and bank balances | 211 | 6,223 | 4,453 | 202 | 861 | 11,950 |
| Total assets | 19,434 | 48,584 | 146,451 | 3,528 | 2,189 | 220,186 |
| Liabilities | | | | | | |
| Employees' end of service benefits | 399 | 895 | 856 | 337 | 371 | 2,858 |
| Borrowings | - | 3,429 | - | - | - | 3,429 |
| Lease liabilities | - | - | 1,133 | - | - | 1,133 |
| Due to related parties | 17,117 | - | 101,416 | 3,234 | - | 121,767 |
| Trade and other payables | 238 | 33,365 | 63,067 | 2,312 | 330 | 99,312 |
| Total liabilities | 17,754 | 37,689 | 166,472 | 5,883 | 701 | 228,499 |
| Net assets (liabilities) | 1,680 | 10,895 | (20,021) | (2,355) | 1,488 | (8,313) |
| Less: non-controlling interest | (823) | 1,653 | 658 | - | - | 1,488 |
| Net assets (liabilities) attributable to the owners | 857 | 12,548 | (19,363) | (2,355) | 1,488 | (6,825) |
| Consideration received on disposal | - | 2,000 | 114,300 | - | 1,300 | 117,600 |
| (Loss) gain on disposal | (857) | (10,548) | 133,663 | 2,355 | (188) | 124,425 |
| Impairment on balance due from Q Scape | (15,922) | - | - | - | - | (15,922) |
| Impairment on balance due from AQFM | - | - | - | (1,830) | - | (1,830) |
| (Loss) gain on disposal (A) | (16,779) | (10,548) | 133,663 | 525 | (188) | 106,673 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

6 BUSINESS COMBINATIONS continued**6.4 Disposal of subsidiaries** continued**6.4(a) Disposals during the year** continued**Aafaq Islamic Finance PSC**

During 2021, the Group entered into a sale and purchase agreement with a buyer for the sale of Aafaq Islamic Finance (“Aafaq”), resulting in its classification as discontinued operations held for sale (note 19.2). The disposal was completed during the year with effect from 1 July 2022, being the date control of Aafaq passed to the acquirer.

The carrying value of the identifiable assets and liabilities disposed on the date of sale and at 31 December 2021 are as follows:

| | <i>1 July</i> 2022 <i>AED'000</i> | <i>31 December</i> 2021 <i>AED'000</i> |
|---|---|--|
| <i>Assets</i> | | |
| Property, plant and equipment | 29,846 | - |
| Investment properties | 216,604 | 217,192 |
| Right-of-use assets | 2,574 | - |
| Investments in financial assets | 904,957 | 916,429 |
| Receivables from Islamic financing activities | 1,599,843 | 1,657,097 |
| Trade and other receivables | 29,087 | 32,201 |
| Wakala deposits with Islamic financial institutions | - | 43,736 |
| Due from related parties | 65,983 | 26,587 |
| Cash and bank balances | <u>179,341</u> | <u>245,366</u> |
| Total assets | <u>3,028,235</u> | <u>3,138,608</u> |
| <i>Liabilities</i> | | |
| Employees' end of service benefits | 5,946 | 5,908 |
| Borrowings | 200,000 | 200,000 |
| Margins against letter of guarantees | 827,471 | 901,440 |
| Lease liabilities | 984 | 1,991 |
| Due to related parties | - | - |
| Trade and other payables | <u>999,139</u> | <u>1,078,988</u> |
| Total liabilities | <u>2,033,540</u> | <u>2,188,327</u> |
| Net assets | <u>994,695</u> | <u>950,281</u> |
| <i>Reconciliation of net gain on disposal:</i> | | |
| Net assets | 994,695 | |
| Less: non-controlling interest | <u>(218,736)</u> | |
| Net assets attributable to the owners | 775,959 | |
| Consideration received on disposal | <u>760,330</u> | |
| Loss on disposal (B) | <u>(15,629)</u> | |
| Total net gain on disposals (A+B) | <u>91,044</u> | |

The net cash flows generated from the sale of the above subsidiaries are as follows:

| | <i>Q Scape</i> <i>AED'000</i> | <i>Magenta</i> <i>AED'000</i> | <i>PCI</i> <i>AED'000</i> | <i>AQFM</i> <i>AED'000</i> | <i>Twazol</i> <i>AED'000</i> | <i>Aafaq</i> <i>AED'000</i> | <i>Total</i> <i>AED'000</i> |
|-------------------------------|----------------------------------|----------------------------------|------------------------------|-------------------------------|---------------------------------|--------------------------------|--------------------------------|
| Cash received from sale | - | 2,000 | 114,300 | - | 1,300 | 760,330 | 877,930 |
| Cash sold as part of the sale | <u>(211)</u> | <u>(6,223)</u> | <u>(4,453)</u> | <u>(202)</u> | <u>(861)</u> | <u>(179,341)</u> | <u>(191,291)</u> |
| Net cash (outflow) inflow | <u>(211)</u> | <u>(4,223)</u> | <u>109,847</u> | <u>(202)</u> | <u>439</u> | <u>580,989</u> | <u>686,639</u> |

The results of the operations of the above mentioned disposed subsidiaries were not segregated on the face of the consolidated statement of profit or loss, as the amounts are insignificant.

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6 BUSINESS COMBINATIONS continued**6.4 Disposal of subsidiaries** continued**6.4(b) Disposals in the prior year**

During the prior year, the Group disposed the following subsidiaries:

Trust international Group LLC

Effective 1 January 2021, the Group disposed of its entire ownership interest in Trust International Group LLC (“Trust”) for a consideration of AED 350,000 thousand.

R-Med Medical Supplies LLC

Effective 1 April 2021, the Group disposed of its entire ownership interest in R-Med Medical Supplies LLC (“R-Med”) for nil consideration.

Eltizam Asset Management LLC

Effective 1 July 2021, the Group disposed of 50% of its wholly owned subsidiary, Eltizam Asset Management LLC (“Eltizam”) to a third party for nil consideration. As a result, the Group lost control over Eltizam and recorded the 50% interest retained in Eltizam as an investment in joint venture at its fair value at the date of disposal.

Alliance Food Security Holdings LLC

Effective 1 October 2021, the Group disposed of its entire shareholding in Alliance Food Security Holdings LLC (“AFSH”) for a consideration of AED 32,000 thousand.

The carrying value of the identifiable assets and liabilities disposed on the date of sale are as follows:

| | <i>Trust</i> <i>AED'000</i> | <i>R-Med</i> <i>AED'000</i> | <i>Eltizam</i> <i>AED'000</i> | <i>AFSH</i> <i>AED'000</i> | <i>Total</i> <i>AED'000</i> |
|--|--------------------------------|--------------------------------|----------------------------------|-------------------------------|--------------------------------|
| Current assets | 170,775 | 2,737 | 210,077 | 96,404 | 479,993 |
| Non-current assets | <u>207,964</u> | <u>763</u> | <u>24,918</u> | <u>53,829</u> | <u>287,474</u> |
| Total assets | <u>378,739</u> | <u>3,500</u> | <u>234,995</u> | <u>150,233</u> | <u>767,467</u> |
| Current liabilities | 29,797 | 4,205 | 146,135 | 94,672 | 274,809 |
| Non-current liabilities | <u>5,353</u> | <u>-</u> | <u>14,948</u> | <u>11,430</u> | <u>31,731</u> |
| Total liabilities | <u>35,150</u> | <u>4,205</u> | <u>161,083</u> | <u>106,102</u> | <u>306,540</u> |
| Net assets | 343,589 | (705) | 73,912 | 44,131 | 460,927 |
| Less: non-controlling interest | <u>-</u> | <u>705</u> | <u>(1,197)</u> | <u>(20,789)</u> | <u>(21,281)</u> |
| Net assets attributable to the owners | <u>343,589</u> | <u>-</u> | <u>72,715</u> | <u>23,342</u> | <u>439,646</u> |
| Fair value of investment retained in Eltizam | - | - | 101,500 | - | 101,500 |
| Consideration received on disposal | <u>350,000</u> | <u>-</u> | <u>-</u> | <u>32,000</u> | <u>382,000</u> |
| Gain on disposal | <u>6,411</u> | <u>-</u> | <u>28,785</u> | <u>8,658</u> | <u>43,854</u> |

The net cash flows generated from the sale of the above subsidiaries are as follows:

| | | | | | |
|---|-----------------|-------------|-----------------|----------------|-----------------|
| Cash received from sale | 350,000 | - | - | 32,000 | 382,000 |
| Cash sold as part of the sale | <u>(44,152)</u> | <u>(29)</u> | <u>(12,629)</u> | <u>(2,211)</u> | <u>(59,021)</u> |
| Net cash inflow (outflow) on date of disposal | <u>305,848</u> | <u>(29)</u> | <u>(12,629)</u> | <u>29,789</u> | <u>322,979</u> |

The results of the operations of the above mentioned disposed subsidiaries were not segregated on the face of the consolidated statement of profit or loss, as the amounts are insignificant.

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6 BUSINESS COMBINATIONS continued**6.5 Reduction in shareholding of subsidiaries without a loss of control****6.5(a) Reduction in shareholding of subsidiaries during the year****(A) Partial disposal of shareholding in subsidiaries due to reorganisation**

During the year, the Group's shareholding in the following subsidiaries decreased as a result of reorganisation. Following is a summary of the reduction in shareholding, with corresponding increase in non-controlling interests:

| | <i>Tamouh Healthcare LLC (i)</i> | <i>Multiply Group PJSC (ii)</i> | <i>Q Holding PSC (iii)</i> | <i>Tamween Companies Management (iv)</i> | <i>Ghitha Holding PJSC (v)</i> | <i>Mirak (vi)</i> | <i>Total</i> |
|--|--|---|--------------------------------|--|--|------------------------|-----------------------|
| <i>Reduction in effective shareholding (%)</i> | 54.80% | 0.03% | 0.16% | 14.73% | 2.48% | 59% | |
| Carrying value of the shareholding disposed-off (AED '000) | 132,955 | 2,976 | 10,698 | 191,504 | 46,920 | (2,971) | 382,082 |
| Less: consideration (AED '000) | — | — | — | (191,504) | — | (8,850) | (200,354) |
| Difference recognised directly in merger, acquisition and other reserves (AED '000) | <u>132,955</u> | <u>2,976</u> | <u>10,698</u> | <u>—</u> | <u>46,920</u> | <u>(11,821)</u> | <u>181,728</u> |

- (i) Shareholding in Tamouh Healthcare LLC decreased as a result of transferring the entire ownership to Pure Health Holding LLC.
- (ii) Apex Investment PSC, a subsidiary of Tamween Companies Management LLC ("Tamween"), holds shares in Multiply Group PJSC, where the Group's shareholding got diluted upon transferring Tamween to Ghitha Holding PJSC ("Ghitha").
- (iii) Apex Holding LLC, a subsidiary of the Group, holds shares in Q Holding PSC, where the Group's shareholding got diluted upon transferring its entire shareholding as a form of consideration upon acquiring RAKCIC.
- (iv) Shareholding in Tamween decreased as a result of transferring the entire ownership in Tamween to Ghitha (note 6.6(a)(B)).
- (v) The shareholding in Ghitha reduced, as a result of dilution in the shares held by the Group's subsidiaries, due to Ghitha's issuance of new shares.
- (vi) Effective 1 December 2022, a subsidiary of the Group, Ghitha, transferred 100% of its shareholding in Mirak Royal Nature Fruit and Vegetable LLC ("Mirak") to a 41% owned subsidiary, NRTC Food Holding LLC for a total consideration of AED 15,000 thousand which resulted in a reduction of the Ghitha's shareholding by 59%.

(B) Partial disposal of shareholding in subsidiaries against consideration

During the year, the Group transferred a portion of its shareholding in the following subsidiaries as a form of consideration against the acquisition of new subsidiaries. Following is a summary of the reduction in shareholding:

| | <i>Apex Holding LLC</i> | <i>Q Holding PSC</i> | <i>Pure Health Holding</i> | <i>Total</i> |
|--|---------------------------------|---------------------------|------------------------------------|---------------------------|
| Reduction in shareholding (%) | 8.46% | 10.72% | 20.34% | |
| Carrying value of the shareholding disposed-off (AED '000) | 105,688 | 728,792 | 1,945,615 | 2,780,095 |
| Less: consideration (AED '000) | (105,688) | (2,501,925) | (2,876,266) | (5,483,879) |
| Difference recognised directly in merger, acquisition and other reserves (AED '000) | <u>—</u> | <u>(1,773,133)</u> | <u>(930,651)</u> | <u>(2,703,784)</u> |

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31 December 2022

6 BUSINESS COMBINATIONS continued**6.5 Reduction in shareholding of subsidiaries without a loss of control** continued**6.5(a) Reduction in shareholding of subsidiaries during the year** continued**(C) Partial disposal of shareholding in subsidiaries against cash consideration**

During the year, the Group decreased its shareholding in certain subsidiaries for a consideration of AED 3,567,130 thousand. Following is the summary of the decrease in shareholding:

| | <i>Abu Dhabi Vegetable Oil Company LLC</i> | <i>Multiply Group PJSC</i> | <i>Q Holding PSC</i> | <i>Aldar Investment Holding Restricted Limited(i)</i> | <i>Aldar Hansel SPV Restricted Limited(ii)</i> | <i>Aldar</i> | <i>Alpha Dhabi</i> | <i>Apex</i> | <i>Total</i> |
|--|--|------------------------------------|--------------------------|---|--|-------------------|------------------------|-----------------------|-------------------------|
| Reduction in shareholding (%) | 4.26% | 0.47% | 0.02% | 11.12% | 49% | 0.01% | 0.01% | 0.03% | |
| Carrying value of the shareholding disposed-off (AED '000) | 5,851 | 68,090 | 2,857 | 1,474,211 | 1,804,655 | 5,558 | 3,106 | 570 | 3,364,898 |
| Transaction costs paid | - | - | - | 10,539 | 36,492 | - | - | - | 47,031 |
| Less: cash consideration received (AED '000) | (6,333) | (165,912) | (42,891) | (1,469,000) | (1,836,250) | (5,144) | (32,772) | (8,828) | (3,567,130) |
| Difference recognised directly in merger, acquisition and other reserves (AED '000) | <u>(482)</u> | <u>(97,822)</u> | <u>(40,034)</u> | <u>15,750</u> | <u>4,897</u> | <u>414</u> | <u>(29,666)</u> | <u>(8,258)</u> | <u>(155,201)</u> |

- (i) During the year, Aldar Investment Holding Restricted Limited (“AIHR”), a subsidiary of the Group, entered into a subscription agreement with an investor Apollo Gretel Investor, L.P. (“Apollo”). Apollo subscribed to common equity of USD 100 million and preferred equity of USD 300 million of AIHR. The preferred equity will be mandatory convertible into fixed number of shares at the third anniversary of the closing date and will carry a fixed interest rate. The above resulted in Group disposing 11.12% of its shareholding in AIHR for a total cash consideration of USD 400 million (AED 1,469 million). As a result, the proportionate carrying value of AIHR net assets in the consolidated financial statements of the Group is transferred to non-controlling interest net of the transaction costs.
- (ii) During the year, Aldar Properties PJSC, a subsidiary of the Group, established Aldar Hansel SPV Restricted Limited (“Hansel”), a 100% owned subsidiary incorporated in Abu Dhabi Global Market, comprising of 51% class A shares and 49% class B shares. Hansel is specialised in buying and selling of land.

The Group further disposed of its class B shares against a consideration of USD 500 million (AED 1,836 million) to AP Hansel SPV LLC, a 100% owned company of Apollo Capital Management L.P. The Group has no contractual obligation attached to class B shares and therefore, the proportionate carrying value of Hansel’s net assets in the consolidated financial statements of the Group is transferred to non-controlling interest net of the transaction costs.

The decrease in shareholding of certain subsidiaries resulted in an increase in non-controlling interest by AED 6,518,225 thousand. The amount also includes the non-controlling interest share of consideration received for the acquisition of shareholding in Mirak (note 6.5(a)(A)).

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6 BUSINESS COMBINATIONS continued**6.5 Reduction in shareholding of subsidiaries without a loss of control** continued**6.5(b) Reduction in shareholding of subsidiaries in the prior year****(A) Reduction in shareholding of a subsidiary due to share based payments**

On 31 May 2021, ordinary shares of ESG Emirates Stallions Group PJSC (“ESG”), a subsidiary, were granted to certain personnel of the Group (note 40), which resulted in a reduction of the Group’s shareholding as follows:

| | <i>ESG</i> |
|--|--------------------------|
| Reduction in shareholding (%) | 5% |
| Number of shares awarded | <u>12,500,000</u> |
| Increase in non-controlling interest (AED'000) | <u>52,000</u> |

(B) Partial disposal of shareholding in subsidiaries for no consideration

During 2021, the Group transferred a portion of its shareholding in certain subsidiaries, without loss of control, to related parties under common control for no consideration. Following is a summary of the reduction in shareholding, with corresponding increase in non-controlling interests:

| | <i>ESG Emirates Stallions Group PJSC</i> | <i>Al Seer Marine</i> | <i>Multiply Group</i> | <i>Total</i> |
|--|--|---------------------------|---------------------------|----------------|
| Reduction in shareholding (%) | 10% | 15% | 20.23% | |
| Carrying value of the shareholding disposed-off (AED '000) | <u>27,616</u> | <u>43,436</u> | <u>286,490</u> | <u>357,542</u> |
| Difference recognised directly in equity (AED '000) | <u>27,616</u> | <u>43,436</u> | <u>286,490</u> | <u>357,542</u> |

(C) Partial disposal of shareholding in subsidiaries against consideration

During the year 2021, the Group transferred a portion of its shareholding in certain subsidiaries for a consideration of AED 6,617,392 thousand. Following is a summary of the reduction in shareholding:

| | <i>Al Seer Marine</i> | <i>Multiply Group (i)</i> | <i>WFC Group(ii)</i> | <i>Al Tamouh Investment</i> | <i>Bedashing</i> | <i>Total</i> |
|--|---------------------------|-------------------------------|--------------------------|---------------------------------|------------------|--------------------|
| Reduction in shareholding (%) | 40.1% | 59.03% | 30% | 46.64% | 15.57% | |
| Carrying value of the shareholding disposed-off (AED '000) | 124,425 | 4,051,449 | 41,604 | 711,064 | 16,505 | 4,945,047 |
| Less: consideration received (AED '000) | <u>(164,000)</u> | <u>(5,592,700)</u> | <u>(68,922)</u> | <u>(711,064)</u> | <u>(80,706)</u> | <u>(6,617,392)</u> |
| Difference recognised directly in equity (AED '000) | <u>(39,575)</u> | <u>(1,541,251)</u> | <u>(27,318)</u> | = | <u>(64,201)</u> | <u>(1,672,345)</u> |

- (i) Effective 30 September 2021, the Group disposed 58.29% of its ownership interest in Multiply for a consideration of AED 5,519,700 thousand, which includes cash of AED 1,834,100 thousand and 135,999,999 shares of Alpha Dhabi.

Further, the consideration received includes AED 73,000 thousand being the fair value of 15,572,937 shares of Multiply given as a consideration to acquire 50% of Viola (note 6.2(b)).

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6 BUSINESS COMBINATIONS continued**6.5 Reduction in shareholding of subsidiaries without a loss of control** continued**6.5(b) Reduction in shareholding of subsidiaries in the prior year** continued**(C) Partial disposal of shareholding in subsidiaries against consideration** continued

(ii) During 2021, the Group disposed of a 30% ownership interest in WFC Group in exchange for acquiring 50% ownership in Connect. The consideration represents the fair value of the 50% ownership in Connect being acquired (note 6.6(b)(B)).

(D) Partial disposal of shareholding in subsidiaries due to reorganisation

During 2021, the Group's shareholding in certain subsidiaries decreased as a result of reorganization of subsidiaries within the Group. Following is a summary of the reduction in shareholding, with corresponding increase in non-controlling interests:

| | <i>WFC Group</i> | <i>Alpha Dhabi</i> | <i>Al Seer Marine</i> | <i>Pal Cooling</i> | <i>Pure Health</i> | <i>Tamween Group</i> | <i>Total</i> |
|--|------------------|--------------------|-----------------------|--------------------|--------------------|----------------------|----------------|
| Reduction in shareholding (%) | 10.50% | 0.95% | 0.02% | 10% | 17.10% | 25.59% | |
| Carrying value of the shareholding disposed-off (AED '000) | <u>14,561</u> | <u>131,240</u> | <u>66</u> | <u>62,172</u> | <u>138,684</u> | <u>199,976</u> | <u>546,699</u> |
| Difference recognised directly in equity (AED '000) | <u>14,561</u> | <u>131,240</u> | <u>66</u> | <u>62,172</u> | <u>138,684</u> | <u>199,976</u> | <u>546,699</u> |

The decrease in shareholding of certain subsidiaries resulted in an increase in non-controlling interest by AED 5,849,288 thousand for the year ended 31 December 2021.

6.6 Increase in shareholding of subsidiaries (acquisition of NCI)**6.6(a) Increase in shareholding (acquisition of NCI) during the year****(A) Increase of shareholding in subsidiaries due to business combination**

During the year, the Group's shareholding in certain subsidiaries increased as a result of business combinations. Following is a summary of the increase in shareholding:

| | <i>Reem Ready Mix</i> | <i>Q Holding</i> | <i>Alpha Dhabi</i> | <i>Aldar</i> | <i>Total</i> |
|--|------------------------|-------------------------|-----------------------|-------------------------|-------------------------|
| Increase in shareholding (%) | 10.31% | 0.57% | 0.002% | 0.29% | |
| Carrying value of the shareholding acquired (AED '000) | 7,340 | 38,301 | 438 | 76,470 | 122,549 |
| Less: fair value of shareholding acquired (AED '000) | <u>(35,534)</u> | <u>(318,610)</u> | <u>(9,652)</u> | <u>(275,305)</u> | <u>(639,101)</u> |
| Difference recognised directly in merger, acquisition and other reserves (AED '000) | <u>(28,194)</u> | <u>(280,309)</u> | <u>(9,214)</u> | <u>(198,835)</u> | <u>(516,552)</u> |

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6 BUSINESS COMBINATIONS continued**6.6 Increase in shareholding of subsidiaries (acquisition of NCI)** continued**6.6(a) Increase in shareholding (acquisition of NCI) during the year** continued**(B) Increase of shareholding in subsidiaries due to reorganisation**

During the year, the Group's shareholding in the following subsidiaries increased as a result of reorganisation. Following is a summary of the increase in shareholding:

| | <i>Pure Health Medical Supplies LLC</i> | <i>Ghitha Holding PJSC</i> | <i>PAL 4 Solar Energy LLC</i> | <i>Mirak</i> | <i>Total</i> |
|--|---|------------------------------------|---|------------------------|-----------------------|
| Increase in effective shareholding (%) | 4.39% | 13.34% | 2.79% | 20% | |
| Carrying value of the shareholding acquired (AED '000) | 100,227 | 252,759 | (17) | (3,901) | 349,068 |
| Less: consideration (AED '000) | — | (191,504) | — | (10,000) | (201,504) |
| Difference recognised directly in merger, acquisition and other reserves (AED '000) | <u>100,227</u> | <u>61,255</u> | <u>(17)</u> | <u>(13,901)</u> | <u>147,564</u> |

(C) Increase of shareholding in subsidiaries without consideration

During the year, the Group received a 29% shareholding in Somerian Health LLC from a third party for no consideration. Following is the summary of increase in shareholding:

| | <i>Somerian Health LLC</i> |
|--|--------------------------------|
| Increase in shareholding (%) | 29% |
| Carrying value of the shareholding acquired (AED '000) | <u>101,949</u> |
| Difference recognised directly in merger, acquisition and other reserves (AED '000) | <u>101,949</u> |

(D) Increase of shareholding in subsidiaries against cash consideration

During the year, the Group increased its shareholding in the following subsidiaries for a total consideration of AED 821,397 thousand. Following is the summary of the increase in shareholding:

| | <i>Multiply Group PJSC</i> | <i>Q Holding PSC</i> | <i>Mawarid Holding LLC</i> | <i>Total</i> |
|--|--------------------------------|--------------------------|--------------------------------|-------------------------|
| Increase in shareholding (%) | 0.05% | 0.001% | 20% | |
| Carrying value of the shareholding acquired (AED '000) | 7,625 | 93 | 512,236 | 519,954 |
| Less: consideration paid | (20,985) | (412) | (800,000) | (821,397) |
| Difference recognised directly in merger, acquisition and other reserves (AED '000) | <u>(13,360)</u> | <u>(319)</u> | <u>(287,764)</u> | <u>(301,443)</u> |

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6 BUSINESS COMBINATIONS continued

6.6 Increase in shareholding of subsidiaries (acquisition of NCI) continued

6.6(a) Increase in shareholding (acquisition of NCI) during the year continued

(E) *Increase of shareholding in subsidiaries against consideration*

Effective 1 October 2022, Pure Health Holding LLC entered into an agreement with a third party to acquire multiple businesses (note 6.2(a)), which also included the acquisition of a 27% ownership interest in Pure Medical Supplies LLC (“PHMS”), for a consideration of AED 3,591,000 thousand. The transaction resulted in an increase in the Group’s effective shareholding in PHMS by 6.71%. Following is the summary of increase in shareholding:

| | |
|--|-----------------------|
| | <i>PHMS</i> |
| Increase in shareholding (%) | 27% |
| Carrying value of the shareholding acquired (<i>AED '000</i>) | 2,143,100 |
| Less consideration (<i>AED '000</i>) | <u>(1,934,795)</u> |
| Difference recognised directly in merger, acquisition and other reserve (<i>AED '000</i>) | <u>208,305</u> |

At the General Assembly Meeting held on 9 November 2022, the shareholders approved the acquisition of non-controlling interests in Alpha Dhabi Holding PJSC, Multiply Group PJSC and Al Seer Marine Supplies and Equipment Company PJSC (“Entities”) for a consideration of AED 151,560,938 thousand settled in the form of newly issued shares (note 20). The transaction was executed and completed on 25 November 2022. The Entities also have shareholding in other subsidiaries of the Group, where the effective shareholding increased as a result of the transaction. Following is the summary of increase in shareholding:

| | <i>Alpha Dhabi Holding PJSC</i> | <i>Multiply Group PJSC</i> | <i>Al Seer Marine</i> | <i>Q Holding PSC</i> | <i>Aldar Properties PJSC</i> | <i>Ghitha Holding PJSC</i> | <i>Palms Sports PJSC</i> | <i>Easy Lease</i> | <i>Total</i> |
|--|-------------------------------------|--------------------------------|---------------------------|--------------------------|----------------------------------|--------------------------------|------------------------------|-----------------------|-----------------------------|
| Increase in shareholding (%) | 43.28% | 27.10% | 36.05% | 8.84% | 0.42% | 1.27% | 3.21% | 1.94% | |
| Carrying value of the shareholding acquired (<i>AED '000</i>) | 13,135,130 | 7,862,006 | 1,624,385 | 1,144,552 | 115,646 | 24,860 | 12,807 | 2,186 | 23,921,572 |
| Less consideration (<i>AED '000</i>) | | | | | | | | | <u>(151,560,938)</u> |
| Difference recognised directly in merger, acquisition and other reserve (<i>AED '000</i>) | | | | | | | | | <u>(127,639,366)</u> |

The increase in shareholding of certain subsidiaries, both from business combination and reorganisation of subsidiaries, resulted in a decrease of non-controlling interest by AED 27,158,192 thousand for the year ended 31 December 2022.

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6 BUSINESS COMBINATIONS continued**6.6 Increase in shareholding of subsidiaries(acquisition of NCI)** continued**6.6(b) Increase in shareholding (acquisition of NCI) in the prior year***(A) Increase of shareholding in subsidiaries due to business combination*

During 2021, the Group's shareholding in certain subsidiaries increased as a result of business combinations and due to changes in shareholding in certain subsidiaries. Following is a summary of the increase in shareholding:

| | <i>Easy Lease</i> | <i>Palms Sports</i> | <i>Zee Stores</i> | <i>Century</i> | <i>ADMG</i> | <i>NMDC</i> | <i>Multiply</i> | <i>Total</i> |
|--|-------------------|---------------------|-------------------|----------------|-------------|---------------|-----------------|----------------|
| Increase in shareholding (%) | 2.01% | 3.34% | 3.11% | 5.90% | 0.05% | 1.53% | 0.16% | |
| Carrying value of the shareholding acquired (AED '000) | <u>1,085</u> | <u>7,703</u> | <u>7,624</u> | <u>390</u> | <u>5</u> | <u>89,291</u> | <u>9,563</u> | <u>115,661</u> |
| Difference recognised directly in equity (AED '000) | <u>1,085</u> | <u>7,703</u> | <u>7,624</u> | <u>390</u> | <u>5</u> | <u>89,291</u> | <u>9,563</u> | <u>115,661</u> |

(B) Increase of shareholding in subsidiaries against consideration

During 2021, the Group increased its shareholding in certain subsidiaries for a consideration of AED 4,511,861 thousand. Following is a summary of the increase in shareholding:

| | <i>NMDC</i> | <i>Alpha Dhabi(i)</i> | <i>Zee Stores</i> | <i>Al Seer Marine</i> | <i>Connect (ii)</i> | <i>Multiply</i> | <i>Others*</i> | <i>Total</i> |
|--|-----------------|-----------------------|-------------------|-----------------------|---------------------|------------------|----------------|--------------------|
| Increase in shareholding (%) | 0.63% | 1.37% | 0.08% | 0.06% | 50% | 0.87% | 8.30% | |
| Carrying value of the shareholding acquired (AED '000) | 29,932 | 174,168 | 246 | 264 | 4,943 | 23,635 | 609 | 233,797 |
| Less: consideration paid | <u>(43,474)</u> | <u>(4,211,634)</u> | <u>(9,537)</u> | <u>(30,000)</u> | <u>(68,922)</u> | <u>(146,172)</u> | <u>(2,122)</u> | <u>(4,511,861)</u> |
| Difference recognised directly in equity (AED '000) | <u>(13,542)</u> | <u>(4,037,466)</u> | <u>(9,291)</u> | <u>(29,736)</u> | <u>(63,979)</u> | <u>(122,537)</u> | <u>(1,513)</u> | <u>(4,278,064)</u> |

* Others include increase in shareholding of Aafaq, Easy Lease, Palms Sports and Yallow.

- (i) Included in the consideration are 135,999,999 shares, having a fair value of AED 3,685,600 thousand acquired as a consideration for disposing 58.29% of the Group's ownership interest in Multiply Group LLC (note 6.5(b)(C)).
- (ii) During the year 2021, the Group acquired 50% ownership of Connect in exchange for 30% ownership in WFC Group. The consideration represents the fair value of the 30% ownership in WFC Group (note 6.5(b)(C)).

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6 BUSINESS COMBINATIONS continued**6.6 Increase in shareholding of subsidiaries (acquisition of NCI)** continued**6.6(b) Increase in shareholding (acquisition of NCI) in the prior year** continued*(C) Increase in shareholding without consideration*

During 2021, the Group received a 10% shareholding of Multiply Group LLC from a related party under common control for no consideration. Following is a summary of the increase in shareholding:

| | <i>Multiply Group LLC</i> |
|--|--------------------------------------|
| Increase in shareholding (%) | 10% |
| Carrying value of the shareholding acquired (<i>AED '000</i>) | <u>128,877</u> |
| Difference recognised directly in equity (<i>AED '000</i>) | <u>128,877</u> |

The increase in shareholding of certain subsidiaries, both from business combination and through purchase of additional shares, resulted in a decrease of non-controlling interest by AED 478,335 thousand for the year ended 31 December 2021.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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7 PROPERTY, PLANT AND EQUIPMENT

| | <i>Land</i> <i>AED '000</i> | <i>Building and leasehold improvements</i> <i>AED '000</i> | <i>Plant and machinery</i> <i>AED '000</i> | <i>Furniture, fixtures and equipment</i> <i>AED '000</i> | <i>Barges support vessels, dredgers and vehicles</i> <i>AED '000</i> | <i>Bearer plants</i> <i>AED '000</i> | <i>Capital work in progress</i> <i>AED '000</i> | <i>Total</i> <i>AED '000</i> |
|---|--------------------------------|---|---|---|---|---|--|---------------------------------|
| <i>Cost:</i> | | | | | | | | |
| At 1 January 2021 | 110,620 | 540,949 | 1,073,057 | 115,784 | 114,764 | 6,157 | 293,524 | 2,254,855 |
| Acquired in business combination (note 6) | 269,834 | 2,348,486 | 2,591,232 | 911,907 | 6,932,588 | - | 1,086,816 | 14,140,863 |
| Additions during the year | 4,467 | 46,960 | 124,699 | 45,697 | 225,387 | 20,677 | 484,851 | 952,738 |
| Disposals during the year | - | (46,665) | (26,100) | (21,649) | (71,544) | - | (355) | (166,313) |
| Transfer from capital work in progress | - | 156,992 | 108,153 | 9,533 | - | - | (274,678) | - |
| Transferred to biological assets | - | - | - | - | - | - | (6,156) | (6,156) |
| Derecognition on disposal of subsidiaries (note 6.4(b)) | - | (23,850) | (31,578) | (14,278) | (5,220) | - | (801) | (75,727) |
| Transferred to assets held for sale (note 19.1) | - | (27,417) | - | (25,979) | (831) | - | - | (54,227) |
| Exchange differences | <u>123</u> | <u>418</u> | <u>(2,638)</u> | <u>(698)</u> | <u>1,501</u> | <u>28</u> | <u>(459)</u> | <u>(1,725)</u> |
| At 31 December 2021 | <u>385,044</u> | <u>2,995,873</u> | <u>3,836,825</u> | <u>1,020,317</u> | <u>7,196,645</u> | <u>26,862</u> | <u>1,582,742</u> | <u>17,044,308</u> |
| At 1 January 2022 | 385,044 | 2,995,873 | 3,836,825 | 1,020,317 | 7,196,645 | 26,862 | 1,582,742 | 17,044,308 |
| Acquired in business combination (note 6) | - | 10,553,990 | 4,510,878 | 2,713,868 | 176,941 | - | 249,788 | 18,205,465 |
| Additions during the year | - | 1,885,747 | 282,657 | 194,156 | 1,334,901 | 34,859 | 1,628,446 | 5,360,766 |
| Disposals during the year | - | (22,507) | (301,919) | (127,425) | (641,325) | - | (1,919) | (1,095,095) |
| Transfer to investments in associates (note 10 (viii)) | - | (2,303) | - | (237) | (83,546) | - | - | (86,086) |
| Transfer to investments properties (note 9) | - | (464,319) | - | - | - | - | (10,262) | (474,581) |
| Transfer to inventories | - | - | (6,009) | - | - | - | - | (6,009) |
| Transfer from intangible assets (note 8) | - | - | - | 2,959 | - | - | - | 2,959 |
| Transfer to intangible assets (note 8) | - | - | - | - | - | - | (463) | (463) |
| Derecognition on disposal of subsidiaries (note 6.4(a)) | - | (246) | - | (7,344) | (2,012) | - | - | (9,602) |
| Transfer from capital work in progress | - | 132,394 | 706,790 | 71,510 | 68,198 | - | (978,892) | - |
| Reclassifications | - | (2,750) | 130,559 | (150,727) | 20,258 | - | (15) | (2,675) |
| Transferred to assets held for sale (note 19.1) | - | - | - | - | - | - | (137,215) | (137,215) |
| Write-off during the year | - | (5,904) | (22,755) | (98) | - | - | (3,106) | (31,863) |
| Exchange differences | <u>(43,165)</u> | <u>(53,385)</u> | <u>(13,016)</u> | <u>(8,368)</u> | <u>(9,171)</u> | <u>(18,025)</u> | <u>(30,782)</u> | <u>(175,912)</u> |
| At 31 December 2022 | <u>341,879</u> | <u>15,016,590</u> | <u>9,124,010</u> | <u>3,708,611</u> | <u>8,060,889</u> | <u>43,696</u> | <u>2,298,322</u> | <u>38,593,997</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

7 PROPERTY, PLANT AND EQUIPMENT continued

| | <i>Land</i> <i>AED '000</i> | <i>Building and leasehold improvements</i> <i>AED '000</i> | <i>Plant and machinery</i> <i>AED '000</i> | <i>Furniture, fixtures and equipment</i> <i>AED '000</i> | <i>Barges support vessels, dredgers and vehicles</i> <i>AED '000</i> | <i>Bearer plants</i> <i>AED '000</i> | <i>Capital work in progress</i> <i>AED '000</i> | <i>Total</i> <i>AED '000</i> |
|---|--------------------------------|---|---|---|---|---|--|---------------------------------|
| <i>Accumulated depreciation and impairment:</i> | | | | | | | | |
| At 1 January 2021 | - | 242,838 | 277,053 | 95,204 | 66,618 | - | - | 681,713 |
| Acquired in business combination (note 6) | - | 1,005,354 | 953,360 | 721,499 | 3,886,844 | - | - | 6,567,057 |
| Charge for the year | - | 90,452 | 244,560 | 55,429 | 248,431 | - | - | 638,872 |
| Impairment loss for the year (note 31) | - | 35,238 | 12,471 | 11,709 | 441 | - | - | 59,859 |
| Derecognition on disposal of subsidiaries (note 6.4(b)) | - | (8,967) | (10,240) | (11,665) | (3,401) | - | - | (34,273) |
| Transferred to assets held for sale (note 19.1) | - | (27,417) | - | (25,979) | (831) | - | - | (54,227) |
| Relating to disposals | - | (40,904) | (25,730) | (14,593) | (66,895) | - | - | (148,122) |
| Exchange differences | - | 26 | (89) | (243) | (16) | - | - | (322) |
| At 31 December 2021 | - | <u>1,296,620</u> | <u>1,451,385</u> | <u>831,361</u> | <u>4,131,191</u> | - | - | <u>7,710,557</u> |
| At 1 January 2022 | - | 1,296,620 | 1,451,385 | 831,361 | 4,131,191 | - | - | 7,710,557 |
| Acquired in business combination (note 6) | - | 6,009,091 | 3,045,604 | 2,095,989 | 122,335 | - | 11,060 | 11,284,079 |
| Charge for the year | - | 376,935 | 472,705 | 212,351 | 403,508 | - | - | 1,465,499 |
| Impairment loss for the year (note 31) | - | 12,143 | 23,215 | 2,022 | - | - | 357,085 | 394,465 |
| Reversal of impairment (note 31) | - | (312,362) | - | - | - | - | - | (312,362) |
| Derecognition on disposal of subsidiaries (note 6.4(a)) | - | (39) | - | (4,539) | (1,714) | - | - | (6,292) |
| Reclassification | - | 195 | 92,977 | (143,544) | 50,659 | - | - | 287 |
| Transferred to investments in associates (note 10 (viii)) | - | (1,245) | - | (186) | (61,018) | - | - | (62,449) |
| Transferred to investments properties (note 9) | - | (358,364) | - | - | - | - | - | (358,364) |
| Transferred from intangible assets (note 8) | - | - | - | 2,711 | - | - | - | 2,711 |
| Relating to disposals | - | (14,107) | (295,810) | (124,208) | (553,221) | - | - | (987,346) |
| Write-off during the year | - | (393) | (7,793) | - | - | - | - | (8,186) |
| Exchange differences | - | (15,956) | (7,220) | (5,338) | (2,212) | - | - | (30,726) |
| At 31 December 2022 | - | <u>6,992,518</u> | <u>4,775,063</u> | <u>2,866,619</u> | <u>4,089,528</u> | - | <u>368,145</u> | <u>19,091,873</u> |
| <i>Carrying amount:</i> | | | | | | | | |
| At 31 December 2022 | <u>341,879</u> | <u>8,024,072</u> | <u>4,348,947</u> | <u>841,992</u> | <u>3,971,361</u> | <u>43,696</u> | <u>1,930,177</u> | <u>19,502,124</u> |
| At 31 December 2021 | <u>385,044</u> | <u>1,699,253</u> | <u>2,385,440</u> | <u>188,956</u> | <u>3,065,454</u> | <u>26,862</u> | <u>1,582,742</u> | <u>9,333,751</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

7 PROPERTY, PLANT AND EQUIPMENT continued

As at 31 December 2022, capital work in progress mainly comprises of construction of a district cooling plant in Dubai Investment Park, expansion of capacity of plants, development and enhancement of hospitality and leisure facilities and costs incurred towards the acquisition of dredgers, trucks, pipelines, dry dockers, medical machinery and equipment, which are not finalised and ready for use as of 31 December 2022 (2021: district cooling plant in Dubai Investment Park, expansion of capacity of plants, construction of hotels in Traditional Souq area and “Kasr Al Bahar” in Morocco, construction of labour camp in United Arab Emirates, and construction of mixed use residential/commercial buildings).

During the year ended 31 December 2022, the Group capitalised finance costs related to its borrowings of AED 8,485 thousand (2021: AED 3,267 thousand). The capitalisation rate used to determine these finance costs was EIBOR +3%.

Included in additions during the year:

- During the year, Aldar Hotels & Hospitality – Sole Proprietorship LLC, a subsidiary, entered into an agreement for purchase of the entire economic interest in Bab Resorts LLC, owner of Rixos Bab Al Bahr Ras Al Khaimah hotel and Double Tree by Hilton Hotel (Ras Al-Khaimah, UAE), resulting in additions to property, plant and equipment of AED 767,528 thousand and AED 697,978 thousand respectively.
- During the year, Aldar Hotels & Hospitality – Sole Proprietorship LLC, a subsidiary, entered into an agreement for purchase of the hotel building of Nurai Island Hotel, resulting in additions to property, plant and equipment of AED 232,966 thousand.

In accordance with the requirements of IFRS 3 Business Combinations, the above were accounted as acquisitions of assets, as substantially all of the fair value of the gross assets acquired are concentrated in a single identifiable asset (note 6.3(a))

During the year, the Group transferred buildings classified under property, plant and equipment with a carrying value of AED 116,217 thousand to investment properties due to change in use (note 9).

Certain land and buildings classified as property, plant and equipment are pledged as security against borrowings (note 24).

Depreciation charge for the year has been allocated in the consolidated statement of profit or loss as follows:

| | 2022 | 2021 |
|---|-------------------------|-----------------------|
| | AED'000 | AED'000 |
| Cost of revenue (note 31) | 992,143 | 557,676 |
| General and administrative expenses (note 32) | 460,775 | 68,718 |
| Selling and distribution expenses (note 33) | 11,311 | 8,537 |
| Biological assets (note 15) | 1,270 | 3,826 |
| Development work-in-progress (note 16) | - | 115 |
| | <u>1,465,499</u> | <u>638,872</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

7 PROPERTY, PLANT AND EQUIPMENT continued

Impairment loss for the year has been allocated in the consolidated statement of profit or loss as follows;

| | 2022 <i>AED'000</i> | 2021 <i>AED'000</i> |
|--|-------------------------|------------------------|
| Impairment of capital work in progress ⁽ⁱ⁾ | 357,085 | - |
| Impairment of healthcare related assets | 23,215 | 12,047 |
| Impairment of assets related to discontinued operations | - | 32,021 |
| Impairment of other assets | <u>14,165</u> | <u>15,791</u> |
| Total impairment – cost of revenue (note 31) | 394,465 | 59,859 |
| Reversal of impairment loss – cost of revenue ⁽ⁱⁱⁱ⁾ (note 31) | <u>(312,362)</u> | <u>-</u> |
| Net impairment during the year | <u>82,103</u> | <u>59,859</u> |

- (i) During the year, the Group conducted impairment assessments on certain ongoing projects classified under capital work in progress, which resulted in the following impairments:

| | <i>Traditional Souk building^(a) AED'000</i> | <i>Kasr Al Bahr hotel^(b) AED'000</i> | <i>Others AED'000</i> | <i>Total AED'000</i> |
|---|--|---|---------------------------|--------------------------|
| Balance at 1 January 2022 | 169,702 | 442,412 | - | 612,114 |
| Additions | 3,766 | 171,392 | 5,760 | 180,918 |
| Impairment | <u>(36,253)</u> | <u>(315,072)</u> | <u>(5,760)</u> | <u>(357,085)</u> |
| Transferred to assets held for sale (note 19.1) | 137,215 | 298,732 | - | 435,947 |
| | <u>(137,215)</u> | <u>-</u> | <u>-</u> | <u>(137,215)</u> |
| Balance at 31 December 2022 | <u>-</u> | <u>298,732</u> | <u>-</u> | <u>298,732</u> |

- (a) During the year, Q Holding PSC, a subsidiary, entered into an agreement with a buyer for the sale of the Traditional Souk building. Accordingly, an amount of AED 137,215 thousand was transferred to assets held for sale in accordance with the requirements of IFRS 5 “Non-current assets held for sale and discontinued operations.” Prior to the transfer, the Group performed an impairment assessment on the building and recorded an impairment of AED 36,253 thousand.
- (b) During the year, the Group performed an impairment assessment on Kasr Al Bahr hotel in Morocco, which is currently being constructed and recorded under capital work in progress. Accordingly, the Group recorded an impairment amounting to AED 315,072 thousand in the consolidated statement of profit or loss. The impairment was determined by reference to a discounted cash flow method performed by an independent valuer, using a growth rate of 2% and a discount rate of 8.5%.
- (ii) During the year, the Group carried out a review of recoverable amount of its hotel properties due to a change in the estimates used to determine the hotel properties’ recoverable amount since the last impairment was recognised. The review resulted in a reversal of impairment loss of AED 312,362 thousand. The reversal of impairment mainly relates to improved cashflows and profitability resulting from improved market conditions. The recoverable value of relevant assets is based on fair value less cost to sell determined by independent valuer and has been determined by reference to the discounted cash flow method, using exit yield of 7.5% to 9.5% and a discount rate of 9.5% to 11.5%.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

8 INTANGIBLE ASSETS AND GOODWILL

| | <i>Goodwill</i> <i>AED '000</i> | <i>Brand names</i> <i>AED '000</i> | <i>Concession rights</i> <i>AED '000</i> | <i>Customer relationships</i> <i>AED '000</i> | <i>Customer contracts</i> <i>AED '000</i> | <i>Trademarks</i> <i>AED '000</i> | <i>Trade license</i> <i>AED '000</i> | <i>Lease benefits</i> <i>AED '000</i> | <i>Software and others</i> <i>AED '000</i> | <i>Total</i> <i>AED '000</i> |
|---|------------------------------------|---------------------------------------|---|--|--|--------------------------------------|---|--|---|---------------------------------|
| At 1 January 2022 | 885,381 | 163,286 | 73,874 | 105,204 | 1,147,883 | 15,144 | 12,408 | - | 39,532 | 2,442,712 |
| Relating to business combinations (note 6.1(a) & 6.2(a)) | 3,297,616 | 3,210,925 | - | 1,157,717 | 592,535 | 754 | 11,000 | 972,784 | 206,262 | 9,449,593 |
| Additions during the year | - | - | - | - | - | - | - | - | 92,169 | 92,169 |
| Settlement of pre-existing rights ⁽ⁱ⁾ | 1,040,438 | - | - | - | (1,040,438) | - | - | - | - | - |
| Adjustment on finalisation of the purchase price allocation relating to prior year business combinations (note 6.2 (b)) | 18,314 | - | - | - | (44,602) | - | - | - | - | (26,288) |
| Transferred to property, plant and equipment (note 7) | - | - | - | - | - | - | - | - | (248) | (248) |
| Transferred from property, plant and equipment (note 7) | - | - | - | - | - | - | - | - | 463 | 463 |
| Write-off | - | - | - | - | - | - | - | - | (6,441) | (6,441) |
| Amortisation during the year | - | (27,710) | (2,162) | (55,420) | (160,765) | (285) | (1,699) | (1,591) | (52,668) | (302,300) |
| Others | (493) | (185) | - | 96 | - | - | - | - | - | (582) |
| Exchange differences | (25,480) | 139 | - | (1,263) | (6,797) | - | - | - | 798 | (32,603) |
| At 31 December 2022 | <u>5,215,776</u> | <u>3,346,455</u> | <u>71,712</u> | <u>1,206,334</u> | <u>487,816</u> | <u>15,613</u> | <u>21,709</u> | <u>971,193</u> | <u>279,867</u> | <u>11,616,475</u> |
| At 1 January 2021 | 138,544 | 30,804 | 76,036 | 169,492 | 77,317 | - | - | - | 15,211 | 507,404 |
| Relating to business combinations (note 6.1(b) & 6.2(b)) | 748,635 | 138,687 | - | 163,535 | 1,139,800 | 15,218 | 14,108 | - | 23,708 | 2,243,691 |
| Additions during the year | - | - | - | - | - | - | - | - | 28,041 | 28,041 |
| Derecognition on disposal of subsidiaries (note 6.4(b)) | (1,798) | - | - | (130,647) | (62,767) | - | - | - | (18,240) | (213,452) |
| Amortisation during the year | - | (6,205) | (2,162) | (97,176) | (6,467) | (74) | (1,700) | - | (9,188) | (122,972) |
| At 31 December 2021 | <u>885,381</u> | <u>163,286</u> | <u>73,874</u> | <u>105,204</u> | <u>1,147,883</u> | <u>15,144</u> | <u>12,408</u> | <u>-</u> | <u>39,532</u> | <u>2,442,712</u> |

- (i) During the year, the acquisition of SEHA resulted in settlements of pre-existing rights relating to customer contracts recognised during 2021 from the acquisitions of Rafed and Union71. On the acquisition date of SEHA, management carried out an assessment of the contracts and determined that the contracts have no favorable or unfavorable components and that the pricing of the contracts are comparable to current market transactions. Accordingly, no gain or loss was recognised in the consolidated statement of profit or loss. The amount recognised as customer contracts as of the acquisition date of SEHA of AED 1,040,438 thousand was adjusted against goodwill.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

8 INTANGIBLE ASSETS AND GOODWILL continued

Amortisation charge for the year has been allocated in the consolidated statement of profit or loss as follows:

| | 2022 <i>AED'000</i> | 2021 <i>AED'000</i> |
|---|------------------------|------------------------|
| Cost of revenue (note 31) | 109,569 | 93,305 |
| General and administrative expenses (note 32) | <u>192,731</u> | <u>29,667</u> |
| | <u>302,300</u> | <u>122,972</u> |

Goodwill

Goodwill primarily comprises sales growth, new customers and expected synergies arising from the acquisitions. Goodwill is allocated to respective cash generating units. Management has assessed that no impairment loss is required against goodwill at reporting date (2021: AED nil).

Brand names

Brand names represent future economic benefits in the form of future business linked with the brand names of subsidiaries acquired in various business combinations and meet the criteria for recognition as intangible assets under IAS 38.

Concession rights

In December 2018, PAL Cooling Holding LLC, subsidiary of the Company, acquired rights and obligations attached to a district cooling concessional contract relating to part of Sector 4, Reem Island Development Area, Abu Dhabi from its shareholder PAL Group of Companies LLC for AED 80 million (who concurrently acquired the same rights and obligations from Pal Technology Services LLC, a related party of the Group) to provide district cooling services to customers in a concession area developed by Tamouh. The duration of the contract is 37 years from the date of construction of the district cooling plant.

Customer contracts and customer relationship

These represent long term non-cancellable contracts with customers and non-contractual relationships which were acquired in various business combinations and meet the criteria for recognition as intangible assets under IAS 38.

Trademarks

Trademarks represent future economic benefits in the form of future business linked with the trademarks which were acquired in various business combinations and meet the criteria for recognition as intangible assets under IAS 38.

Trade license

Trade license mainly includes the following:

- License of an acquired subsidiary, Royal Horizon Holding LLC, that allows the use of the name “Fazaa” for its retail stores. The license has a useful life of 8 years; and
- License of an acquired subsidiary, National Health Insurance Company PJSC (“Daman”), that allows them to carry out insurance related activities. The license has an indefinite useful life.

Lease benefits

Lease benefits represents the future economic benefits in the form of favorable lease arrangements the Group acquired in business combinations. These represent leases of hospitals, medical centers and retail shops having a useful life of 6 - 15 years.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

8 INTANGIBLE ASSETS AND GOODWILL continued

During the year ended 31 December 2022, management performed its annual impairment review of goodwill and certain intangible assets with indefinite useful life, using the discounted cashflow models companies' approach. The estimated recoverable amounts exceeded the carrying values and hence no impairment has been recorded.

The recoverable amounts have been computed based on value in use approach derived from financial projections made for a five-year period plus a terminal value thereafter. The methodology used for the estimation of fair value less cost to sell was discounted cash flow.

Value in use was determined by discounting cash flows and was based on the following key assumptions:

- Terminal growth rate: 1.1% - 12% (2021: 2%); and
- Discount rate: 9.7% - 16% (2021: 8.1% - 16%).

No reasonably possible change in any of the above key assumptions would cause the carrying values to materially exceed its recoverable amounts as of 31 December 2022.

9 INVESTMENT PROPERTIES

| | <i>Land</i> <i>AED '000</i> | <i>Leased</i> <i>properties</i> <i>AED '000</i> | <i>Properties</i> <i>under</i> <i>development</i> <i>AED '000</i> | <i>Total</i> <i>AED '000</i> |
|--|--------------------------------|---|--|---------------------------------|
| 2022 | | | | |
| Cost: | | | | |
| At 1 January 2022 | 2,157,188 | 5,305,003 | 1,354,941 | 8,817,132 |
| Acquired in business combinations (note 6) | 613,361 | 18,091,487 | 1,622,906 | 20,327,754 |
| Additions during the year | 464 | 4,939,630 | 260,759 | 5,200,853 |
| Transfer from properties under development | - | 754,631 | (754,631) | - |
| Transfer to assets held for sale (note 19.1) | - | - | (734,090) | (734,090) |
| Transfer to inventories (note 13) | (67,702) | (57,120) | (17,122) | (141,944) |
| Transfer from development work in progress (note 16) | - | 24,949 | - | 24,949 |
| Transfer to development work in progress (note 16) | (952,300) | - | (441,399) | (1,393,699) |
| Transfer from property, plant and equipment (note 7) | - | 474,581 | - | 474,581 |
| Disposed during the year | - | (226,792) | - | (226,792) |
| Foreign currency exchange | - | (66,093) | (48,690) | (114,783) |
| At 31 December 2022 | <u>1,751,011</u> | <u>29,240,276</u> | <u>1,242,674</u> | <u>32,233,961</u> |
| Accumulated depreciation and impairment: | | | | |
| At 1 January 2022 | 37,045 | 642,126 | 211,059 | 890,230 |
| Acquired in business combinations (note 6) | - | 2,796 | - | 2,796 |
| Transfer from property, plant and equipment (note 7) | - | 358,364 | - | 358,364 |
| Charge for the year | - | 687,205 | - | 687,205 |
| Relating to disposals | - | (72,300) | - | (72,300) |
| Impairment loss for the year (note 31) | 175,953 | 212,603 | 376,984 | 765,540 |
| At 31 December 2022 | <u>212,998</u> | <u>1,830,794</u> | <u>588,043</u> | <u>2,631,835</u> |
| Net carrying amount: | | | | |
| At 31 December 2022 | <u>1,538,013</u> | <u>27,409,482</u> | <u>654,631</u> | <u>29,602,126</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

9 INVESTMENT PROPERTIES continued

| | <i>Land properties AED'000</i> | <i>Leased properties AED'000</i> | <i>Properties under development AED'000</i> | <i>Total AED'000</i> |
|---|--|--|---|--------------------------|
| <i>2021</i> | | | | |
| Cost: | | | | |
| At 1 January 2021 | 135,213 | 1,655,975 | 212,763 | 2,003,951 |
| Acquired in business combinations (note 6) | 1,943,168 | 3,881,469 | 1,227,479 | 7,052,116 |
| Addition during the year | 78,807 | 5,289 | 604 | 84,700 |
| Transfer from properties under development | - | 85,905 | (85,905) | - |
| Transfer to assets held for sale (note 19) | - | (261,835) | - | (261,835) |
| Transfer to inventories (note 13) | - | (61,696) | - | (61,696) |
| Write off | - | (104) | - | (104) |
| At 31 December 2021 | <u>2,157,188</u> | <u>5,305,003</u> | <u>1,354,941</u> | <u>8,817,132</u> |
| Accumulated depreciation and impairment: | | | | |
| At 1 January 2021 | 36,891 | 462,280 | 211,059 | 710,230 |
| Acquired in business combinations (note 6d) | 154 | 177,517 | 5,120 | 182,791 |
| Charge for the year | - | 64,819 | - | 64,819 |
| Impairment loss for the year (note 31) | - | 645 | - | 645 |
| Transfer from properties under development | - | 5,120 | (5,120) | - |
| Transfer to assets held for sale (note 19) | - | (35,881) | - | (35,881) |
| Transfer to inventories (note 13) | - | (32,374) | - | (32,374) |
| At 31 December 2021 | <u>37,045</u> | <u>642,126</u> | <u>211,059</u> | <u>890,230</u> |
| Net carrying amount: | | | | |
| At 31 December 2021 | <u>2,120,143</u> | <u>4,662,877</u> | <u>1,143,882</u> | <u>7,926,902</u> |

Included in additions during the year:

- During the year, Aldar Investment Properties LLC, a subsidiary, acquired a 100% ownership interest in Confluence Partners (HQ) RSC Ltd. ("Confluence"), resulting in additions to investment properties of AED 4,373,000 thousand. Confluence owns the Abu Dhabi Global Market towers located in Al Maryah Island. In accordance with the requirements of IFRS 3 Business Combinations, the acquisition was accounted for as an asset acquisition (note 6.3(a)).
- During the year, Aldar Investment Properties LLC, a subsidiary, acquired 60% ownership interest in Al Maryah Property Holdings Limited, an entity that owns Al Marayah Tower. The transaction resulted in additions to investment properties of AED 481,500 thousand. In accordance with the requirements of IFRS 3 Business Combinations, the acquisition was accounted for as an asset acquisition (note 6.3(a)).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

9 INVESTMENT PROPERTIES continued**Land**

During the year, impairment loss amounting to AED 175,953 thousand on land was recorded by the Group (2021: nil).

A market-based valuation suggests that the fair value of the Group's plots of land approximates AED 1,614 million at 31 December 2022 (2021: AED 2,177 million).

Land fair valued at AED 283 million (2021: AED 468 million) is pledged against borrowings (note 24).

Leased properties

Leased properties mainly include real estate properties and labour camps. The fair value of the leased properties as at 31 December 2022 amounted to AED 29.45 billion (2021: AED 5.19 billion). As a result of the valuation, impairment of AED 212,603 thousand was recorded during the year (2021: AED 645 thousand).

Impairment losses were derived from the following properties:

| | <i>2022</i> <i>AED'000</i> | <i>2021</i> <i>AED'000</i> |
|---|-------------------------------|-------------------------------|
| Moon Flower ⁽ⁱ⁾ | 154,990 | - |
| Construction Workers Residential City ⁽ⁱⁱ⁾ | 42,366 | - |
| Other properties | <u>15,247</u> | <u>645</u> |
| Net impairment during the year | <u>212,603</u> | <u>645</u> |

(i) The fair value of the Moon Flower project, performed by an independent external valuer, resulted in an impairment loss of AED 154,990 thousand. The valuation was determined by using the discounted cashflow approach at a discount rate of 7.51%, which resulted in a fair value of AED 2,050,000 thousand.

(ii) The fair value of the Construction Workers Residential City project, performed by an independent external valuer, resulted in an impairment loss of AED 42,366 thousand. The valuation was determined by using the discounted cashflow approach at a discount rate of 7.60%, which resulted in a fair value of AED 80,600 thousand.

Leased properties fair valued at AED 7,055 million (2021: AED 3,626 million) are pledged against borrowings (note 24).

Properties under development

Properties under development comprise of land and buildings under construction, where the Group has approved plan to develop commercial and residential properties.

Properties under development amounting to AED 656,772 thousand (2021: AED 168,000 thousand) are pledged against borrowings (note 24).

During the year, the Group conducted impairment assessments on its ongoing projects classified as properties under development, which resulted in the following impairments:

| | <i>2022</i> <i>AED'000</i> | <i>2021</i> <i>AED'000</i> |
|---------------------------------|-------------------------------|-------------------------------|
| Traditional Souk ⁽ⁱ⁾ | 260,768 | - |
| Reem residential towers | <u>116,216</u> | <u>-</u> |
| | <u>376,984</u> | <u>-</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

9 INVESTMENT PROPERTIES continued

- (i) The construction of the Traditional Souq with a balance of AED 734,090 thousand was transferred to assets held for sale in line with the requirements of IFRS 5 “Non-current Assets Held for Sale and Discontinued Operations,” as the Group resolved to sell the related properties under development and not continue with its original intended use. Prior to the transfer, the Group performed an impairment assessment and based on the assessment recorded an impairment provision of AED 260,768 thousand.

The fair value of the Group’s investment properties as at 31 December 2022 and 2021 has been arrived by management by reference to valuation carried out on the respective dates by independent valuers not related to the Group. The independent valuers have appropriate qualifications and recent experience in the valuation of properties in the relevant locations.

The fair value of investment properties is determined using market-based approach and discounted cash flow (DCF) model.

Market based approach considers recent market transactions for similar assets or quotes / bid prices for same or similar assets.

DCF considers the present value of net cash flows to be generated from the property, taking into account expected rental growth rate, void periods, occupancy rate, lease incentive costs such as rent-free periods and other costs not paid by tenants. The expected net cash flows are discounted using risk-adjusted discount rates. Among other factors, the discount rate estimation considers the quality of a building and its location (prime vs secondary) and lease terms factors specific to the respective properties.

The following table shows the fair value analysis of assets by level of the fair value hierarchy for the year ended 31 December:

| | <i>Level 1</i> <i>AED'000</i> | <i>Level 2</i> <i>AED'000</i> | <i>Level 3</i> <i>AED'000</i> | <i>Total</i> <i>AED'000</i> |
|---|----------------------------------|----------------------------------|----------------------------------|--------------------------------|
| 31 December 2022 | | | | |
| Investment properties (excluding properties under development) | <u> -</u> | <u>3,821,457</u> | <u>27,248,589</u> | <u>31,070,046</u> |
| 31 December 2021 | | | | |
| Investment properties (excluding properties under development) | <u> -</u> | <u>2,177,387</u> | <u>5,187,546</u> | <u>7,364,933</u> |

There were no transfers between level 1, level 2 and level 3 fair values during current and previous year.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

9 INVESTMENT PROPERTIES continued

Following is the summary of valuation techniques and inputs used in the valuation of investment properties:

| <i>Property</i> | <i>Valuation technique</i> | <i>Significant unobservable inputs</i> |
|-------------------|----------------------------|---|
| Land | Sales comparison | <ul style="list-style-type: none"> - Sales rate: AED 2 – 402 / sq.ft (2021: AED 2 - 931/sq. ft); and - Acquisition fee: 2.25% (2021: 2%). |
| Leased properties | Sales comparison | <ul style="list-style-type: none"> - Estimated rental value per annum, for the different leased properties, is as follows: <ul style="list-style-type: none"> ▪ Residential properties: AED 900 – 335,000 per unit (2021: nil); ▪ Commercial properties: AED 47/sq. ft. - AED 1,200/sq. ft. (2021: nil); ▪ Retail: AED 92/sq. ft. – AED 1,250/sq. ft. (2021: nil); and ▪ Car park: AED 572 – 6,300 per unit (2021: nil). - Operating expenses: 3% - 35% of market rent (2021: nil); and - Terminal capitalisation rate: 7.2% - 8.75% (2021: nil). |
| Leased properties | Discounted cash flow (DCF) | <ul style="list-style-type: none"> - Estimated rental value per annum, for the different leased properties, is as follows: <ul style="list-style-type: none"> ▪ Residential properties: AED 19,200 - 275,000 per unit (2021: AED 19,200 - 210,000 per unit); ▪ Commercial properties: AED 70/sq. ft. - 3,750/sq. ft. (2021: AED 80/sq. ft. - AED 108/sq. ft.); ▪ Retail: AED 460/sq. ft. - 7,500/sq. ft. (2021: 97/sq. ft. - AED 108/sq. ft.); and ▪ Labour camp: AED 250 - 610 Per person (2021: AED 580 per person) and AED 156 million per year. - Operating expenses: AED 193 /sq. ft. - AED 366/sq. ft; - Labour Camp operating expense: <ul style="list-style-type: none"> ▪ Rent charge: AED 2,682,764 to 4,309,737 per year (2021: AED 3,190,131 to 4,309,737 per year) ▪ Variable rent: AED 15 to 16 per person (2021: AED 15 per person) - Discount rate: 7.25% - 10.5% (2021: 8% - 10.5%); and - Terminal capitalisation rate: 6.51% - 10% (2021: 8% - 9.5%). |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

9 INVESTMENT PROPERTIES continued

Depreciation charge for the year has been allocated in the consolidated statement of profit or loss as follows:

| | 2022 AED'000 | 2021 AED'000 |
|---|-----------------------|----------------------|
| Cost of revenue (note 31) | 683,375 | 64,819 |
| General and administrative expenses (note 32) | <u>3,830</u> | <u>-</u> |
| | <u>687,205</u> | <u>64,819</u> |

The property rental income earned by the Group from its investment properties, part of which is leased out under operating leases and the direct operating expenses arising on the investment properties are as follows:

| | 2022 AED | 2021 AED |
|---------------------------|-------------------------|----------------------|
| Rental income | 1,910,507 | 176,634 |
| Direct operating expenses | <u>(566,686)</u> | <u>(104,789)</u> |
| | <u>1,343,821</u> | <u>71,845</u> |

10 INVESTMENT IN ASSOCIATES AND JOINT VENTURES

Details of the Group's associates and joint ventures are as follows:

| <u>Name of entity</u> | <u>Principal activities</u> | <u>Place of incorporation and operation</u> | <u>Ownership interest</u> | |
|---|---|---|---------------------------|--------|
| | | | 2022 | 2021 |
| <i>Associates:</i> | | | | |
| Tafseer Contracting & General Maintenance Company LLC (i) | Real estate enterprise investment, development, institution and management | UAE | - | 20% |
| Emirates Refreshments P.S.C (ii) | Bottling and selling mineral water, carbonated soft drinks and evaporated milk, as well as manufacturing plastic bottles and containers | UAE | 21% | 20.04% |
| Canal Sugar S.A.E | Sugar farming and production | Egypt | 33% | 33% |
| Principia SAS | Engineering and consultancy services | France | 33% | 33% |
| Al Jazira Technical Solutions & Consulting LLC | Consulting in computer devices and equipment | UAE | 35% | 35% |
| Response Plus Holding PJSC | Healthcare services and medical facilities | UAE | 36.15% | 36.16% |
| Sawaeed Holding PJSC | Manpower and investment solutions | UAE | 36.69% | 36.69% |
| NRTC Food Holding LLC (iii) | Commercial enterprises investment, institution and management | UAE | - | 41% |
| Aldar Properties PJSC (iv) | Real estate enterprise investment, development, institution and management | UAE | - | 31.11% |
| Esyasoft Holding Ltd. (v) | Meter data management, billing and collection management, mobility software and big data analytics | UAE | - | - |
| Al Bustan Farms Limited | Agriculture enterprise investment | Mozambique | 30% | 30% |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

10 INVESTMENT IN ASSOCIATES AND JOINT VENTURES

Details of the Group's associates and joint ventures are as follows:

| <i>Name of entity</i> | <i>Principal activities</i> | <i>Place of incorporation and operation</i> | <i>Ownership interest</i> | |
|---|--|---|---------------------------|-------------|
| | | | <i>2022</i> | <i>2021</i> |
| <i>Associates:</i> continued | | | | |
| Lynx Technology Group Ltd. (vi) | Custom software application development services and IT consulting services | British Virgin Islands | 25% | - |
| Iskandar Holdings Limited* | Real estate enterprise | Cayman Islands | 19% | - |
| Al Sdeirah Real Estate Investment* | Real estate enterprise | UAE | 30% | - |
| Abu Dhabi Finance PJSC* | Finance company | UAE | 32% | - |
| Mena Tour* | Professional and amateur development golf tour | UAE | 40% | - |
| Invictus Investment Company PLC (vi) | Holding company | UAE | 22.96% | - |
| Royal Gardens for Investment Property Co.* | Real estate development | Egypt | 20% | - |
| Deco Vision Company – WLL (vii) | Interior design implementation works (decor), retail sale of wallpaper, decor and partitions material and importing. | UAE | 45% | - |
| Burjeel Holding PLC** (vi) | Medical related services. | UAE | 14.55% | - |
| Bayanat AI PLC** (vi) | Data collection, analysis, storing and recovering, survey planning and information and maps management systems. | | 15.03% | - |
| Lulo Bank S.A** (vi) | Online banking services. | Columbia | 46.16% | - |
| Gordon Technologies LLC (x) | Sale of drilling equipments, downhole tools, technology and related services. | United States of America | 25% | - |
| <i>Joint ventures:</i> | | | | |
| Safeen Survey and Subsea Services LLC (viii) | Survey and diving business | UAE | 49% | - |
| Lazio Real Estate Investment LLC | Real estate enterprise investment, development, institution and management | UAE | 65% | 65% |
| Progressive Real Estate Dev. LLC | Real estate enterprise investment, development, institution and management | UAE | 70% | 70% |
| China Railway Construction | Construction | UAE | 49% | 49% |
| The Challenge Egyptian Emirates Marine Dredging Company | Dredging and associated land reclamation works, civil engineering, port contracting and marine construction | Egypt | 49% | 49% |
| Eltizam Asset Management LLC | Services management holding company | UAE | 50% | 50% |
| Agriculture Investment Holding Company (Ethmar) Ltd. (ix) | General trading, importing, exporting, storing in public store houses, commercial brokers and storekeepers and warehouses management and operations. Wholesale of fodder trading canned and preserved foodstuff trading, frozen foodstuff trading and agriculture foodstuff trading. | UAE | - | 50% |
| EDE Research Institute LLC | Diagnostics, imaging & IT, information systems consultancy & workflow & solutions | UAE | 50% | 50% |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

10 INVESTMENT IN ASSOCIATES AND JOINT VENTURES continued

| <i>Name of entity</i> | <i>Principal activities</i> | <i>Place of incorporation and operation</i> | <i>Ownership interest</i> | |
|---|--|---|---------------------------|-------------|
| | | | <i>2022</i> | <i>2021</i> |
| <i>Joint ventures:</i> continued | | | | |
| Emirates International Gas LLC | Production bottling and storage of compressed natural gas, liquified petroleum gas, propane, butane, and aerosol propellant | UAE | 50% | 50% |
| Al Qudra Sports Management LLC | Facilities management and sports services. | UAE | 50% | 50% |
| Al Qudra ICSM (i) | Import and export and trading of oil and gas related material | UAE | - | 51% |
| Al Qudra Addoha pour L'Investissement Immobilier | Import and export and trading of oil and gas related material | UAE | 50% | 50% |
| ABGC DMCC (x) | Activities related to shipping lines of freight and passenger transportation, ship charter, sea freight and passenger charters, sea cargo services, ship management and operation and freight broker | UAE | 51% | - |
| WIO Holding Restricted Ltd. (x) | Digital Banking services | UAE | 51% | - |
| Exceed Holding for Sports LLC (x) | Sport enterprises investment, institution and management | UAE | 50% | - |
| Al Raha International Integrated Facilities Management LLC* | Facilities management | UAE | 50% | - |
| Royal House LLC* | Hotel operations | UAE | 50% | - |
| Palmyra SODIC Real Estate Development* | Real estate development | Syria | 50% | - |
| Deyafah Holding Limited (x) | SPV Special Purpose Vehicle | UAE | 50% | - |
| Kalyon Enerjij Yatirimlari A.S ** (xi) | Clean and renewable energy related projects. | Turkey | 50% | - |
| Sky Go Transport of Goods LLC (vi) | Engaged in air transportation for goods using unmanned aerial vehicles (Drones). | UAE | 50% | - |
| Munich Health Daman Holding Limited * | Investing and consulting. | UAE | 49% | - |
| MW Energy (x) | Development and renewal of energy related projects. | UAE | 50% | - |
| Mawarid Desert Control LLC (x) | Agriculture and landscaping services. | UAE | 50% | - |

* These became associates or joint ventures of the Group during the year as a result of business combination.

** The investments are accounted for based on provisional fair values / net asset values, which will be finalised within 12 months from the date of acquisition.

(i) Tafseer Contracting & General Maintenance Company LLC (“Tafseer”) and Al Qudra ICSM

During the year, the liquidation of Tafseer and Al Qudra ICSM were completed, and both entities were formally dissolved. The impact on liquidation amounted to a loss of AED 510 thousand.

(ii) Emirates Refreshments P.S.C (“Emirates Refreshments”)

During the year, Emirates Refreshments issued new shares to its existing shareholders, in which the Group acquired an additional 0.96% shareholding for a consideration of AED 61,058 thousand.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

10 INVESTMENT IN ASSOCIATES AND JOINT VENTURES continued**(iii) NRTC Food Holding LLC (“NRTC”)**

Effective 1 October 2022, the Group obtained control of NRTC and accordingly, the investment in associate was derecognised and the fair value of the previously held interest was transferred to investment in subsidiaries as follows:

| | <i>AED’000</i> |
|---|------------------|
| Fair value of previously held equity interest (note 6.2 (a)) | 273,198 |
| Carrying value of previously held equity interest | <u>(183,198)</u> |
| Fair value gain on revaluation of previously held equity interest | <u>90,000</u> |

(iv) Aldar Properties PJSC (“Aldar”)

During the year, an additional 1.86% shareholding in Aldar was transferred to the Group for nil consideration, increasing the total shareholding to 32.97%. The additional interest has been recorded as acquisition under common control given that the Company and the transferor are ultimately controlled by the same party before and after the transfer. The Group recognised the fair value of the additional shareholding amounting to AED 754,820 thousand within the merger and acquisition reserve.

Effective 11 April 2022, the Group obtained control of Aldar and accordingly, the investment in associate was derecognised and the fair value of the previously held interest was transferred to investment in subsidiaries as follows:

| | <i>AED’000</i> |
|---|---------------------|
| Fair value of previously held equity interest (note 6.2 (a)) | 13,404,976 |
| Carrying value of previously held equity interest | <u>(10,662,711)</u> |
| Fair value gain on revaluation of previously held equity interest | <u>2,742,265</u> |

(v) Esyasoft Holding Ltd. (“Esyasoft”)

During the year, Esyasoft, previously classified as an investment in financial assets (note 11.2), became an associate due to the increase in the Group’s shareholding by 20%, which was transferred for no consideration on 7 January 2022. On 1 June 2022, the Group obtained control over Esyasoft through acquiring an additional 21% equity interest. Accordingly, the investment in associate was derecognised and the fair value of the previously held interest was transferred to investment in subsidiaries as follows:

| | <i>AED’000</i> |
|---|----------------|
| Fair value of previously held equity interest (note 6.2 (a)) | 26,250 |
| Carrying value of previously held equity interest | <u>(9,836)</u> |
| Fair value gain on revaluation of previously held equity interest | <u>16,414</u> |

(vi) Lynx Technology Group Ltd (“Lynx Technology”), Invictus Investment Company PLC (“Invictus”), Burjeel Holding PLC (“Burjeel”), Bayanat AI PLC (“Bayanat”), Lulo Bank S.A (“Lulo Bank”) and Sky Go Transport of Goods LLC (“Sky Go”)

During the year, the Group acquired a 25% shareholding in Lynx Technology, 23.53% shareholding in Invictus, 15% shareholding in Burjeel, 15% shareholding in Bayanat, 46.16% shareholding in Lulo and 50% shareholding in Sky Go for a consideration of AED 3,680 thousand, AED 568,171 thousand, AED 1,502,221 thousand, AED 435,082 thousand, AED 735,000 thousand and AED 3,675 thousand, respectively.

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31 December 2022

10 INVESTMENT IN ASSOCIATES AND JOINT VENTURES continued**(vii) Deco Vision Company – WLL (“Deco Vision”)**

During the year, the Group acquired a 45% shareholding in Deco Vision for nil consideration which has been recorded as an acquisition under common control given that the Company and the associate are ultimately controlled by the same party before and after the acquisition. The acquisition has been accounted for in the consolidated financial statements using the pooling of interest method, and accordingly, the Group recognised the investment in associate based on its carrying value on the date of acquisition of AED 28,544 thousand. The Group recognised the excess of the carrying value over the consideration paid within merger, acquisition and other reserves.

(viii) Safeen Survey and Subsea Services LLC (“Safeen”)

During the year, the Group incorporated Safeen as a joint venture with Abu Dhabi Ports as a partner. The Group made an in-kind contribution to Safeen with a transfer of its Diving and Subsea Division property, plant and equipment with a carrying value of AED 23,637 thousand (note 7), employees and revenue contracts. The Group measured its 49% interest at a fair value of AED 140,067 thousand, resulting in a gain of AED 116,430 thousand (note 34).

(ix) Agriculture Investment Holding Company (“Ethmar”) Ltd.

On 1 April 2022, the Group disposed of its investment in Ethmar to a related party for a consideration of AED 101,000 thousand.

Gain on disposal of investment in a joint venture is calculated as follows:

| | <i>AED’000</i> |
|---|-------------------------|
| Carrying value of the investment at the beginning of the year | 101,014 |
| Share of loss for the year | (30,316) |
| Share of other comprehensive loss for the year | <u>(7,077)</u> |
| Carrying value at the date of disposal | 63,621 |
| Less: sale consideration | <u>(101,000)</u> |
| Gain on disposal | <u>(37,379)</u> |

(x) ABGC DMCC (“ABGC”), WIO Holding Restricted Ltd (“WIO Holding”), Exceed Holding for Sports LLC (“Exceed”), Gordon Technologies (“Gordon”), MW Energy, Mawarid Desert Control LLC (“Mawarid Desert”) and Deyafah Holding Limited (“Deyafah”)

ABGC, WIO Holding, Exceed, Gordon, MW Energy and Mawarid Desert were incorporated by the Group during the year. The Group injected their share of capital of AED 250 thousand, AED 847,167 thousand, AED 150 thousand, AED 54,558 thousand, AED 25 thousand and AED 150 thousand, respectively. Further, an additional contribution was paid to ABGC and Gordon amounting to AED 15,814 thousand and AED 550,880 thousand, respectively. Further, the Group incorporated Deyafah during the year, a dormant entity, where the share capital is yet to be injected.

(xi) Kalyon Enerjij Yatirimlari A.S (“Kalyon”)

During the year, the Group acquired a 50% shareholding in Kalyon for a consideration of AED 1,852,958 thousand. According to the sale and purchase agreement, the consideration is payable in two equal tranches, where at the reporting date an amount of AED 932,371 thousand has been settled, with the remaining balance being recorded in the consolidated financial position under due to related parties.

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31 December 2022

10 INVESTMENT IN ASSOCIATES AND JOINT VENTURES continued

Movements in investment in associates and joint ventures are as follows:

| | 2022 | 2021 |
|--|-------------------------|--------------------------|
| | AED'000 | AED'000 |
| At 1 January | 12,103,106 | 438,733 |
| Acquired in business combinations (note 6.1(a) & 6.1(b)) | 155,726 | 480,382 |
| Additions during the year ⁽ⁱ⁾ | 7,624,954 | 11,407,654 |
| Disposals during the year ⁽ⁱⁱ⁾ | (920,652) | (42,546) |
| Transferred to investment in subsidiaries ⁽ⁱⁱⁱ⁾ | (10,891,279) | (299,413) |
| Share of profit for the year | 423,551 | 672,186 |
| Share of other comprehensive loss for the year | (23,587) | - |
| Foreign exchange translation | (113,383) | - |
| Impairment loss, net ^(iv) (note 32) | (177,731) | - |
| Dividend received during the year | <u>(526,393)</u> | <u>(553,890)</u> |
| At 31 December | <u>7,654,312</u> | <u>12,103,106</u> |

(i) Included in additions during the year are:

2022:

- AED 9,188 thousand, being the fair value of the previously held interest in Esyasoft Holding Ltd. at the date on which the Group obtained significant influence. The previously held interest was recorded as an investment in financial assets (note 11.2).
- AED 61,496 thousand advance paid during 2021 to ABGC, which was included in trade and other receivables in 2021.
- AED 140,067 thousand, being the fair value of the non-monetary assets contributed to Safeen (note 10 (viii)).
- AED 28,544 thousand and AED 754,820 thousand relating to Deco Vision and Aldar respectively, that were transferred from related parties under common control.
- AED 920,587 thousand, being the second tranche of Kalyon consideration, which is recorded in the consolidated financial position under due to related parties.

2021:

- AED 96,169 thousand, being the fair value of the previously held interest in Sawaeed Holding PJSC at the date on which the Group obtained significant influence. The previously held interest was recorded as an investment in financial assets (note 11.1).
- AED 4,426,477 thousand, being the fair value of the previously held interest in Aldar Properties PJSC at the date on which the Group obtained significant influence. The previously held interest was recorded as an investment in financial assets (note 11).
- Investment in Aldar Properties PJSC, acquired during the year from a related party under common control and recorded at fair value of AED 5,331,829 thousand (note 6.3(b)).
- AED 101,500 thousand, being the fair value of the remaining 50% interest in Eltizam Asset Management LLC, which was previously a wholly owned subsidiary of the Group (note 6.4(b)).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

10 INVESTMENT IN ASSOCIATES AND JOINT VENTURES continued

(ii) Included in disposals during the year are:

- AED 800,000 thousand received by the Group from EDE Research Institute LLC (“EDE”), being the reduction in the additional capital contributed. As per the resolution passed in the General Assembly meeting held on 26 August 2022, an amount of AED 800,000 thousand recorded by EDE as additional capital contribution, is to be repaid to the Group in four equal monthly instalments starting from September 2022. As of 31 December 2022, the full amount was recovered by the Group.
- AED 32,000 thousand received by the Group as a capital reduction in Abu Dhabi Finance PJSC.

(iii) Included within transfers to investment in subsidiaries is an amount of AED 35,534 thousand relating to Reem Ready Mix LLC, which was acquired upon acquisition of RAKCIC (note 6.6(A)).

(iv) During the year, the Group performed impairment assessment for investments in associates and joint ventures and concluded the following:

| | <i>AED'000</i> |
|--|----------------|
| Impairment of Canal Sugar S.A.E | 143,078 |
| Impairment of EDE Research Institute LLC | 42,000 |
| Reversal of impairment of Abu Dhabi Finance PJSC | <u>(7,347)</u> |
| | <u>177,731</u> |

Summary of fair value gain on revaluation of previously held equity interests:

| | <i>2022</i> | <i>2021</i> |
|--|------------------|----------------|
| | <i>AED'000</i> | <i>AED'000</i> |
| NRTC Food Holding LLC (note 10(iii)) | 90,000 | - |
| Aldar Properties PJSC (note 10(iv)) | 2,742,265 | - |
| Esyasoft Holding Ltd. (note 10(v)) | 16,414 | - |
| Viola Communications LLC (note 6.2(b)) | <u>-</u> | <u>40,988</u> |
| | <u>2,848,679</u> | <u>40,988</u> |

Contingencies and commitments:

The Group's share in material contingencies and commitments of the associates and joint ventures is as follows:

| | <i>2022</i> | <i>2021</i> |
|--|----------------|------------------|
| | <i>AED'000</i> | <i>AED'000</i> |
| Letters of guarantees, letter of credits and contingencies | <u>211,372</u> | <u>701,502</u> |
| Capital commitments | <u>2,946</u> | <u>3,470,234</u> |
| Operating lease commitments | <u>-</u> | <u>1,592,616</u> |

International Holding Company PJSC

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10 INVESTMENT IN ASSOCIATES AND JOINT VENTURES continued

Summarised financial information in respect of each associates and joint ventures of the Group is set out below:

Summarised statements of financial position:

| | <i>Kalyon Energi</i> | <i>Burjeel Holding</i> | <i>Lulo Bank</i> | <i>WIO Holding Technologies</i> | <i>Gordon Technologies</i> | <i>Invictus PLC</i> | <i>Bayanat AI PLC</i> | <i>RPH</i> | <i>EDE</i> | <i>Eltizam</i> | <i>Safeen</i> | <i>Sawaeed</i> | <i>Canal Sugar</i> | <i>Others</i> | <i>Total</i> | <i>2021</i> |
|--|----------------------|------------------------|------------------|---------------------------------|----------------------------|---------------------|-----------------------|------------|------------|----------------|---------------|----------------|--------------------|---------------|--------------|--------------|
| | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 |
| Non-current asset | 3,483,981 | 3,082,247 | - | 11,525 | 1,337,515 | 6,623 | 22,856 | 60,386 | - | 101,925 | 285,851 | 181,065 | 2,227,347 | 438,557 | 11,239,878 | 26,858,769 |
| Current assets | 267,162 | 1,603,256 | 851,124 | 2,468,526 | 258,357 | 2,688,027 | 1,485,234 | 261,101 | 412,881 | 509,239 | - | 207,748 | 217,294 | 2,144,227 | 13,374,176 | 31,316,867 |
| Non-current liabilities | (2,859,415) | (2,131,619) | - | - | (9,264) | - | (5,693) | (10,768) | (206) | (30,592) | - | (41,074) | (1,747,505) | (121,468) | (6,957,604) | (11,290,846) |
| Current liabilities | (270,392) | (1,436,036) | (35,494) | (634,074) | (97,431) | (1,666,063) | (420,710) | (80,105) | (18,983) | (275,089) | - | (30,871) | (281,091) | (1,534,211) | (6,780,550) | (15,569,491) |
| Equity (100%) | 621,336 | 1,117,848 | 815,630 | 1,845,977 | 1,489,177 | 1,028,587 | 1,081,687 | 230,614 | 393,692 | 305,483 | 285,851 | 316,868 | 416,045 | 927,105 | 10,875,900 | 31,315,299 |
| Less: non-controlling interests | (40,425) | (33,467) | - | (646,092) | - | - | - | - | - | (5,417) | - | (1,773) | - | - | (727,174) | (746,615) |
| Equity attributable to the owners of the entities | 580,911 | 1,084,381 | 815,630 | 1,199,885 | 1,489,177 | 1,028,587 | 1,081,687 | 230,614 | 393,692 | 300,066 | 285,851 | 315,095 | 416,045 | 927,105 | 10,148,726 | 30,568,684 |
| Group percentage holding | 50% | 14.55% | 46.16% | 51% | 25% | 22.96% | 15.03% | 36.15% | 50% | 50% | 49% | 36.69% | 33% | | | |
| Group's share in net assets | 290,456 | 157,777 | 376,495 | 611,941 | 372,294 | 236,164 | 162,578 | 83,367 | 196,846 | 150,033 | 140,067 | 115,608 | 137,295 | 323,896 | 3,354,817 | 9,890,410 |
| Group's carrying amount of the investment (including goodwill) | 1,838,425 | 1,521,184 | 733,025 | 696,658 | 616,032 | 599,278 | 434,648 | 237,169 | 197,466 | 176,817 | 140,067 | 110,980 | - | 352,563 | 7,654,312 | 12,103,106 |

Summarised statements of profit or loss:

| | <i>Kalyon Energi</i> | <i>Burjeel Holding</i> | <i>Lulo Bank</i> | <i>WIO Holding Technologies</i> | <i>Gordon Technologies</i> | <i>Invictus PLC</i> | <i>Bayanat AI PLC</i> | <i>RPH</i> | <i>EDE</i> | <i>Eltizam</i> | <i>Safeen</i> | <i>Sawaeed</i> | <i>Canal Sugar</i> | <i>Others*</i> | <i>Total</i> | <i>2021</i> |
|---|----------------------|------------------------|------------------|---------------------------------|----------------------------|---------------------|-----------------------|------------|------------|----------------|---------------|----------------|--------------------|----------------|--------------|-------------|
| | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 |
| Revenue | 108,685 | 1,092,453 | 3,334 | 24,339 | 149,190 | 3,483,672 | 209,484 | 321,013 | 1,516,197 | 818,979 | - | 122,773 | 166,658 | 4,732,843 | 12,749,620 | 3,819,757 |
| (Loss) profit from operations | (29,066) | 149,501 | (4,278) | (453,763) | 41,424 | 197,534 | 18,450 | 37,015 | 869,904 | 53,096 | - | (15,575) | (262,031) | 606,683 | 1,208,894 | 2,911,413 |
| Less: (loss) profit attributable to non-controlling interests | - | 5,603 | - | (158,647) | - | - | - | - | - | 1,063 | - | (288) | - | 19,900 | (132,369) | - |
| (Loss) profit attributable to the owners of the Company | (29,066) | 143,898 | (4,278) | (295,116) | 41,424 | 197,534 | 18,450 | 37,015 | 869,904 | 52,033 | - | (15,287) | (262,031) | 586,783 | 1,341,263 | 2,911,413 |
| Group percentage holding | 50% | 14.55% | 46.16% | 51% | 25% | 22.96% | 15.03% | 36.15% | 50% | 50% | 49% | 36.69% | 33% | | | |
| Group's share of (loss) profit | (14,533) | 20,937 | (1,975) | (150,509) | 10,356 | 45,354 | 2,773 | 13,381 | 434,952 | 26,017 | - | (5,609) | (86,470) | 128,877 | 423,551 | 672,186 |

* Others include revenue, profit attributable to the owners of the Company and Group's share of profit of AED 2,683,205 thousand, AED 667,910 thousand and AED 170,517 thousand respectively, from Aldar Properties PJSC that was accounted as an investment in associate prior to the date control was achieved (i.e. 11 April 2022).

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11 INVESTMENT IN FINANCIAL ASSETS

| | <i>Notes</i> | 2022 <i>AED'000</i> | 2021 <i>AED'000</i> |
|--|--------------|-------------------------------|-------------------------------|
| Investments carried at fair value through other comprehensive income | 11.1 | 1,788,035 | 1,143,972 |
| Investments carried at fair value through profit or loss | 11.2 | 56,774,667 | 9,096,931 |
| Investments carried at amortised cost | 11.3 | <u>229,509</u> | <u>-</u> |
| | | <u>58,792,211</u> | <u>10,240,903</u> |

Disclosed in the consolidated statement of financial position as follows:

| | | |
|-------------|--------------------------|-------------------|
| Current | 32,176,907 | 9,096,931 |
| Non-current | <u>26,615,304</u> | <u>1,143,972</u> |
| | <u>58,792,211</u> | <u>10,240,903</u> |

11.1 Investments carried at fair value through other comprehensive income

| | 2022 <i>AED'000</i> | 2021 <i>AED'000</i> |
|--|-------------------------------|-------------------------------|
| Quoted equity investments | 355,657 | 622,878 |
| Unquoted equity investments | 1,343,237 | 547,646 |
| Quoted sukuk | - | 490,014 |
| Other debt instruments | <u>89,141</u> | <u>8</u> |
| | 1,788,035 | 1,660,546 |
| Less: transferred to investments related to a subsidiary held for sale | <u>-</u> | <u>(516,574)</u> |
| | <u>1,788,035</u> | <u>1,143,972</u> |

Management of the Group has elected to designate these investments in financial instruments as fair value through other comprehensive income, as they believe that recognising short-term fluctuations in these investments' fair value in profit or loss would not be consistent with the Group's strategy of holding these investments for long-term purposes and realising their performance potential in the long run.

The geographical distribution of investments is as follows:

| | 2022 <i>AED'000</i> | 2021 <i>AED'000</i> |
|--|-------------------------------|-------------------------------|
| Inside the UAE | 542,011 | 860,186 |
| Outside the UAE | <u>1,246,024</u> | <u>800,360</u> |
| | 1,788,035 | 1,660,546 |
| Less: transferred to investments related to a subsidiary held for sale | <u>-</u> | <u>(516,574)</u> |
| | <u>1,788,035</u> | <u>1,143,972</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

11 INVESTMENT IN FINANCIAL ASSETS continued**11.1 Investments carried at fair value through other comprehensive income** continued

The investments are recorded at fair value using the valuation techniques as disclosed in note 42. Movement in investment in financial assets carried at fair value through other comprehensive income is as follows:

| | 2022 | | | 2021 | | |
|--|---|---|-------------------------|---|---|-------------------------|
| | <i>Sukuks and debt instruments</i> AED'000 | <i>Equity securities</i> AED'000 | <i>Total</i> AED'000 | <i>Sukuks and debt instruments</i> AED'000 | <i>Equity securities</i> AED'000 | <i>Total</i> AED'000 |
| At 1 January | - | 1,143,972 | 1,143,972 | - | 447,057 | 447,057 |
| Additions | 3,435 | 1,030,157 | 1,033,592 | 11,668 | 96,577 | 108,245 |
| Acquired in business combinations (note 6.1 & 6.2) | 82,114 | 348,532 | 430,646 | 561,482 | 4,198,634 | 4,760,116 |
| Disposals | - | (56,085) | (56,085) | (78,875) | (230,321) | (309,196) |
| Transfer to investment in associates (note 10) | - | - | - | - | (4,107,271) | (4,107,271) |
| Transfer to investment in subsidiaries ⁽ⁱ⁾ | - | (283,234) | (283,234) | - | (8,172) | (8,172) |
| Foreign exchange loss | - | (586) | (586) | - | - | - |
| Changes in fair value | <u>3,592</u> | <u>(483,862)</u> | <u>(480,270)</u> | <u>(4,253)</u> | <u>774,020</u> | <u>769,767</u> |
| | 89,141 | 1,698,894 | 1,788,035 | 490,022 | 1,170,524 | 1,660,546 |
| Less: transferred to investments related to a subsidiary held for sale (note 19.2) | <u>-</u> | <u>-</u> | <u>-</u> | <u>(490,022)</u> | <u>(26,552)</u> | <u>(516,574)</u> |
| At 31 December | <u>89,141</u> | <u>1,698,894</u> | <u>1,788,035</u> | <u>-</u> | <u>1,143,972</u> | <u>1,143,972</u> |

As of 31 December 2022, investment in shares with a fair value of AED 1,152 thousand (2021: AED 29,937 thousand) were held in the name of a related party under common control, for the beneficial interest of the Group.

(i) Represents the following:

| | <i>AED'000</i> |
|--|-----------------------|
| Previously held interest in Ras Al Khaimah Cement Investment PJSC (note 6.6(a)) | 12,162 |
| Q Holding PJSC shares acquired in business combination (note 6.6(a)(A)) | 261,420 |
| Alpha Dhabi Holding PJSC shares acquired through business combination (note 6.6(a)(A)) | <u>9,652</u> |
| | <u>283,234</u> |

11.2 Investments carried at fair value through profit or loss

| | <i>2022</i> <i>AED'000</i> | <i>2021</i> <i>AED'000</i> |
|--|-------------------------------|-------------------------------|
| Quoted equity investments | 46,264,412 | 1,920,333 |
| Unquoted equity investments | <u>10,510,255</u> | <u>7,576,453</u> |
| | 56,774,667 | 9,496,786 |
| Less: transferred to investments related to a subsidiary held for sale | <u>-</u> | <u>(399,855)</u> |
| | <u>56,774,667</u> | <u>9,096,931</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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11 INVESTMENT IN FINANCIAL ASSETS continued**11.2 Investments carried at fair value through profit or loss** continued

The geographical distribution of investments is as follows:

| | 2022 AED'000 | 2021 AED'000 |
|--|-------------------|------------------|
| Inside the UAE | 35,468,464 | 1,912,198 |
| Outside the UAE | <u>21,306,203</u> | <u>7,584,588</u> |
| | 56,774,667 | 9,496,786 |
| Less: transferred to investments related to a subsidiary held for sale | <u>-</u> | <u>(399,855)</u> |
| | <u>56,774,667</u> | <u>9,096,931</u> |

As of 31 December 2022, shares with a fair value of AED 28,368,654 thousand (2021: nil), are pledged as security against borrowings (note 24).

The investments are recorded at fair value using the valuation techniques as disclosed in note 42. Movement in investment in financial assets carried at fair value through profit or loss is as follows:

| | 2022 | | | 2021 |
|--|--|---|-------------------------|---|
| | <i>Debt Instruments</i> AED'000 | <i>Equity Securities</i> AED'000 | <i>Total</i> AED'000 | <i>Equity Securities</i> AED'000 |
| At 1 January | - | 9,096,931 | 9,096,931 | 622,525 |
| Additions ⁽ⁱ⁾ | 236 | 24,637,905 | 24,638,141 | 6,995,311 |
| Acquired in business combinations (note 6.1 & 6.2) | - | 3,699,827 | 3,699,827 | 629,512 |
| Derecognition on disposal of a subsidiary | - | - | - | (3,039) |
| Disposals during the year | (5,831) | (1,525,978) | (1,531,809) | (4,034) |
| Transferred to investment in subsidiaries ⁽ⁱⁱ⁾ | - | (332,495) | (332,495) | (599,743) |
| Transferred to investment in associates (note 10) | - | (9,188) | (9,188) | (415,375) |
| Foreign exchange loss | - | (816,516) | (816,516) | - |
| Changes in fair value (note 34) | <u>5,595</u> | <u>22,024,181</u> | <u>22,029,776</u> | <u>2,271,629</u> |
| | - | 56,774,667 | 56,774,667 | 9,496,786 |
| Less: transferred to investments related to a subsidiary held for sale (note 19.2) | <u>-</u> | <u>-</u> | <u>-</u> | <u>(399,855)</u> |
| At 31 December | <u>-</u> | <u>56,774,667</u> | <u>56,774,667</u> | <u>9,096,931</u> |

(i) Included in the additions of 2021, are investments acquired from a related party under common control for a consideration of AED 1. Given that the related party and the Group are ultimately controlled by the same party, the acquisitions are accounted for as additional contribution made by the Ultimate Parent Company. Accordingly, at acquisition, these investments were recorded at their fair value of AED 4,976,271, and the excess of the fair value over the consideration paid was recognised within equity under merger, acquisition and other reserves.

(ii) Represents the following:

| | AED'000 |
|--|----------------|
| Q Holding PJSC shares acquired in business combination (note 6.6(a)(A)) | 57,190 |
| Aldar Holding PJSC shares acquired through business combination (note 6.6(a)(A)) | <u>275,305</u> |
| | <u>332,495</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

11 INVESTMENT IN FINANCIAL ASSETS continued**11.3 Investments carried at amortised cost**

| | 2022 <i>AED'000</i> | 2021 <i>AED'000</i> |
|------------------|------------------------|------------------------|
| Debt instruments | <u>229,509</u> | <u>-</u> |

Treasury bills are stated at amortised cost using the effective profit rate method.

The geographical distribution of investments is as follows:

| | 2022 <i>AED'000</i> | 2021 <i>AED'000</i> |
|-----------------|------------------------|------------------------|
| Inside the UAE | 19,389 | - |
| Outside the UAE | <u>210,120</u> | <u>-</u> |
| | <u>229,509</u> | <u>-</u> |

Movement in investment in financial assets carried at amortised cost is as follows:

| | 2022 <i>AED'000</i> | 2021 <i>AED'000</i> |
|--|------------------------|------------------------|
| At 1 January | - | - |
| Acquired in business combinations (note 6) | 192,115 | - |
| Additions | 454,532 | - |
| Disposals | (375,799) | - |
| Reversal of allowance for expected credit losses | 20 | - |
| Foreign exchange loss | <u>(41,359)</u> | <u>-</u> |
| At 31 December | <u>229,509</u> | <u>-</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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12 INTEREST IN JOINT OPERATIONS

The Group has share of assets, liabilities and results of operations for the following joint operations along with share percentage:

| | 2022 | 2021 |
|-------------------------------------|------|------|
| Joint operations | | |
| Technip – NPCC – Satah Full Field | 50% | 50% |
| NPCC – TECHNIP – UZ-750 (EPC-1) | 40% | 40% |
| NPCC – TECHNIP UL-2 | 50% | 50% |
| NPCC – TECHNIP AGFA | 50% | 50% |
| NPCC - Technip JV - US GAS CAP Feed | 50% | 50% |
| WOW Hydrate Limited | 50% | -% |

The consolidated financial statements include the following amounts representing the Group's interests in joint operations:

| | 2022 <i>AED '000</i> | 2021 <i>AED '000</i> |
|----------------------------|-------------------------|-------------------------|
| Total assets | <u>60,008</u> | <u>140,801</u> |
| Total liabilities | <u>40,468</u> | <u>27,804</u> |
| Net assets | <u>19,540</u> | <u>112,997</u> |
| Total revenue | <u>11,033</u> | <u>2,225</u> |
| Profit (loss) for the year | <u>10,663</u> | <u>(15,981)</u> |

13 INVENTORIES

| | 2022 <i>AED '000</i> | 2021 <i>AED '000</i> |
|---|--------------------------|-------------------------|
| Land plots held for sale | 8,163,029 | - |
| Real estate properties | 2,992,350 | 5,427 |
| Medical supplies | 1,011,159 | 315,584 |
| Packing and raw material | 188,559 | 76,976 |
| Household furniture | 151,750 | 71,566 |
| Other finished goods | 152,820 | 36,016 |
| Food and its related non-food items | 75,753 | 26,241 |
| Fish and fish products | 33,176 | 30,646 |
| Poultry products | 3,324 | 5,893 |
| Spares and consumables | <u>676,730</u> | <u>600,802</u> |
| | 13,448,650 | 1,169,151 |
| Goods in transit | 17,561 | 11,858 |
| Work in progress | 22,287 | - |
| Less: allowance for slow moving inventories | <u>(487,127)</u> | <u>(281,658)</u> |
| | <u>13,001,371</u> | <u>899,351</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

13 INVENTORIES continued

Movement in allowance for slow moving inventories is as follows:

| | 2022 | 2021 |
|-----------------------------------|------------------------|-----------------------|
| | AED'000 | AED'000 |
| At 1 January | 281,658 | 27,547 |
| Acquired in business combinations | 215,575 | 65,401 |
| Charge for the year | 21,117 | 188,710 |
| Write-off during the year | <u>(31,223)</u> | <u>-</u> |
| At 31 December | <u>487,127</u> | <u>281,658</u> |

As at 31 December 2022, there were inventories amounting to AED 538,304 thousand (2021: nil) mortgaged as security against a borrowing (note 24).

As of 31 December 2022, AED 5,034 thousand of completed properties were committed under a settlement agreement (2021: AED 5,034 thousand) and are recorded at the realisable value. All properties are located in the United Arab Emirates.

During the year, investment properties amounting to AED 141,944 thousand (note 9) and development work-in progress amounting to AED 206,280 (note 16) were transferred to inventories (2021: AED 29,322 thousand transferred from investment properties to inventories (note 9)). An amount of AED 300,224 thousand were sold during the year and recognised as direct cost.

During the year, land plots held for sale amounting to AED 426,622 thousand (note 16) were transferred to development work in progress, as management intends to develop these lands for future sale (2021: nil).

Allowance for slow moving charge for the year has been allocated to the consolidated statement of profit or loss as follows:

| | 2022 | 2021 |
|---|----------------------|-----------------------|
| | AED'000 | AED'000 |
| Cost of revenue (note 31) | - | 185,900 |
| General and administrative expenses (note 32) | <u>21,117</u> | <u>2,810</u> |
| | <u>21,117</u> | <u>188,710</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

14 TRADE AND OTHER RECEIVABLES

| | 2022 <i>AED '000</i> | 2021 <i>AED '000</i> |
|---|-------------------------|-------------------------|
| Trade receivables | 12,137,267 | 7,131,404 |
| Due from policy holders | 1,046,248 | - |
| Less: allowance for expected credit losses | <u>(1,110,771)</u> | <u>(433,312)</u> |
| | 12,072,744 | 6,698,092 |
| Advances to suppliers and sub-contractors | 4,044,447 | 1,498,057 |
| Margin receivables, net ⁽ⁱ⁾ | 2,110,218 | 1,259,891 |
| Receivable under sale purchase agreements ⁽ⁱⁱ⁾ | 1,983,110 | - |
| Government funded programs receivables | 1,740,078 | - |
| Prepayments | 948,389 | 373,332 |
| Subsidy receivable from Government ⁽ⁱⁱⁱ⁾ | 961,380 | - |
| Retention receivables, net | 734,838 | 510,558 |
| Advances paid towards investments | 720,478 | - |
| Reinsurance receivables | 199,780 | - |
| Unbilled revenue | 145,804 | 113,813 |
| Receivables relating to project finance | 144,125 | - |
| Accrued interest/ profit receivable | 54,410 | 343 |
| Deferred commission expense | 33,481 | - |
| Due from security markets | 20,342 | 6,901 |
| Deposits and other receivables | <u>2,901,210</u> | <u>949,820</u> |
| | 28,814,834 | 11,410,807 |
| Less: non-current portion | <u>(2,674,851)</u> | <u>(200,411)</u> |
| | <u>26,139,983</u> | <u>11,210,396</u> |
| Non-current portion consists of the following: | | |
| Receivable under sale purchase agreement ⁽ⁱⁱⁱ⁾ | 1,647,558 | - |
| Trade receivables, net of allowance for expected credit losses | 761,571 | 130,424 |
| Receivables relating to project finance | 135,262 | - |
| Retention receivable, net of allowance for expected credit losses | 54,303 | 69,987 |
| Other non-current receivables | <u>76,157</u> | <u>-</u> |
| | <u>2,674,851</u> | <u>200,411</u> |

(i) Margin receivables relate to receivable from customers from margin trading services. As at 31 December 2022, the securities available in the margin trading account amounted to AED 6,849,921 thousand (2021: AED 4,657,646 thousand), which are held as collateral against the margin receivables. Provision for impairment on margin trade receivables as of 31 December 2022 amounts to AED 43 thousand (2021: 43 thousand).

(ii) During the year, the Group entered into an agreement to acquire equity shares. As per the agreement, the Group is entitled to receive a guaranteed return over a period of time reduced by any dividends that may be declared and paid by the investee. Accordingly, the Group recognised a non-current receivable of AED 1.94 billion on the transaction date, using a discount rate of 8%, with a corresponding deferred income.

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14 TRADE AND OTHER RECEIVABLES continued

(iii) Movement in subsidy receivable from Government, relating to an insurance product offered by a subsidiary of the Group, is as follows:

| | 2022 <i>AED'000</i> | 2021 <i>AED'000</i> |
|----------------------------------|-------------------------|------------------------|
| Balance at 1 January | - | - |
| Acquired in business combination | 930,159 | - |
| Subsidy earned (note 34) | 208,414 | - |
| Funds collected | <u>(177,193)</u> | <u>-</u> |
| Balance at 31 December | <u>961,380</u> | <u>-</u> |

The average credit period on sale of goods and rendering of services is 30 - 90 days. No interest is charged on the outstanding trade receivables.

The Group measures the loss allowance for trade receivables, contract assets and other receivable at an amount equal to lifetime ECL. The expected credit losses on financial assets and contract assets are estimated using a provision matrix based on the Group's historical credit loss experience and an analysis of the debtor's current financial position, adjusted for factors that are specific to the debtors, general economic conditions of the industry in which the debtor operates and an assessment of both the current as well as the forecast direction of conditions at the reporting date, including time value of money where appropriate.

Below is the information about the credit risk exposure on the Group's trade receivables:

| | <i>Total</i> <i>AED'000</i> | <i>Not past</i> <i>due</i> <i>AED'000</i> | <i><30</i> <i>days</i> <i>AED'000</i> | <i>31-60</i> <i>days</i> <i>AED'000</i> | <i>61-120</i> <i>days</i> <i>AED'000</i> | <i>121-360</i> <i>days</i> <i>AED'000</i> | <i>>360</i> <i>days</i> <i>AED'000</i> |
|--|--------------------------------|---|--|---|--|---|---|
| 31 December 2022 | | | | | | | |
| Expected credit loss rate | | 0.89% | 1.01% | 5.91% | 5.32% | 11.27% | 38.31% |
| Estimated total gross carrying amount at default | 13,183,515 | 5,300,508 | 1,511,656 | 982,605 | 1,423,494 | 2,237,250 | 1,728,002 |
| Life time ECL | 1,110,771 | 47,423 | 15,279 | 58,109 | 75,692 | 252,227 | 662,041 |
| 31 December 2021 | | | | | | | |
| Expected credit loss rate | | 0.53% | 2.38% | 2.43% | 4.93% | 15.17% | 32.14% |
| Estimated total gross carrying amount at default | 7,131,404 | 3,417,025 | 307,864 | 1,033,150 | 515,705 | 1,413,315 | 444,345 |
| Life time ECL | 433,312 | 18,113 | 7,342 | 25,125 | 25,445 | 214,455 | 142,832 |

The movement in the allowance for expected credit losses on trade receivables during the year is as follows:

| | 2022 <i>AED'000</i> | 2021 <i>AED'000</i> |
|--|-------------------------|------------------------|
| Balance at 1 January | 433,312 | 122,001 |
| Acquired in business combinations | 507,566 | 250,728 |
| Charge for the year (note 32) | 266,994 | 111,686 |
| Derecognition on disposal of subsidiaries | (3,602) | (8,187) |
| Transfer from ECL on balances due from related parties (note 35.1) | 1,959 | - |
| Written off during the year | <u>(95,458)</u> | <u>(39,359)</u> |
| | 1,110,771 | 436,869 |
| Less: provision for expected credit losses related to a subsidiary transferred to assets held for sale | <u>-</u> | <u>(3,557)</u> |
| Balance at 31 December | <u>1,110,771</u> | <u>433,312</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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15 BIOLOGICAL ASSETS

| | 2022 <i>AED'000</i> | 2021 <i>AED'000</i> |
|-----------|------------------------|------------------------|
| Plants | 273 | 389 |
| Livestock | <u>84,648</u> | <u>30,247</u> |
| | <u>84,921</u> | <u>30,636</u> |

Movement in biological assets is as follows:

| | 2022 <i>AED'000</i> | 2021 <i>AED'000</i> |
|--|------------------------|------------------------|
| At 1 January | 30,636 | 5,480 |
| Acquired in business combinations (note 6.1) | 22,916 | 19,848 |
| Additions | 7,691 | 3,814 |
| Depreciation capitalised (note 7) | 1,270 | 3,826 |
| Disposals | (1,054) | (1,092) |
| Amortisation expense of livestock (note 31) | (5,870) | (6,870) |
| Change in fair value (note 34) | <u>29,332</u> | <u>5,630</u> |
| At 31 December | <u>84,921</u> | <u>30,636</u> |

Biological assets are classified in the consolidated statement of financial position as follows:

| | 2022 <i>AED'000</i> | 2021 <i>AED'000</i> |
|-------------|------------------------|------------------------|
| Current | 57,913 | 5,363 |
| Non-current | <u>27,008</u> | <u>25,273</u> |
| | <u>84,921</u> | <u>30,636</u> |

Biological assets include plants and livestock. Plants mainly comprises of growing crops which are carried at cost. Livestock comprises of herd of sheep and fish which are carried at fair value, chicken livestock and shrimps which are carried at cost.

Chicken livestock:

Chicken livestock which are carried at cost. There are no quoted market prices for chicken livestock in the Gulf Cooperation Council, and alternatives for measuring fair value are determined by management to be unverifiable. Accordingly, the cost of parent chicken, determined on the basis of monthly average expenditure, comprises purchase price of the day old chicken (“DOC”) and all expenses incurred in bringing the DOCs to the farm from overseas, together with costs such as feed costs, incurred in rearing and maintaining the flock until the egg production commences.

Fish, caviar and shrimps live stock:

Biological assets include mature fish and its caviar, juvenile fish and shrimps, which are farmed by the Group. Shrimps are carried at acquisition cost plus costs incurred post acquisition for feeds and chemicals until the age of 6 months which is considered to be the economic productivity period. After this period, shrimps are sold to outside parties except for mother shrimps which are expected to produce larvae.

Agricultural produce, i.e. larval shrimps and juveniles, is measured at fair value less costs to sell at the point of production from the Company’s biological assets. The fair values are determined based on current market prices of similar type of assets. Costs to sell include commission to brokers and retailers.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

15 BIOLOGICAL ASSETS continued

Fish, caviar and Shrimps live stock: continued

Fish are considered as 'mature' when it weighs between 500 grams to 2,000 grams, while juvenile species weighs between 2 grams to 15 grams. All matured fish are measured on initial recognition and at end of each reporting period at fair values less estimated costs to sell. Shrimps are carried at acquisition cost plus costs incurred post acquisition for feeds and chemicals until the age of 6 months, which is considered to be the economic productivity period.

Caviar that the sturgeon fish produces are fair valued on the basis of the bio mass relative to the relative of the weight of the fish on current market prices of similar type of assets. Costs to sell include commission to brokers and retailers. After harvest, the caviar produced from harvest is treated as inventory and the fair value at the point of harvest is treated as the cost of the inventory.

Sheep:

Sheep are measured at fair value less costs to sell. The fair values are determined based on current market prices of similar type of assets.

16 DEVELOPMENT WORK-IN-PROGRESS

Development work-in-progress represents development and construction costs incurred on properties being constructed for sale. Land granted without consideration to the Group is accounted for at nominal value.

Movement during the year is as follows:

| | 2022 <i>AED'000</i> | 2021 <i>AED'000</i> |
|---|-------------------------|-------------------------|
| At 1 January | 1,737,183 | 1,025,466 |
| Acquired in business combinations (note 6.2(a)) | 3,678,915 | 694,022 |
| Additions during the year | 2,651,727 | 24,326 |
| Transferred from investment properties (note 9) | 1,393,699 | - |
| Transferred from inventories (note 13) | 426,622 | - |
| Depreciation capitalised (note 7) | - | 115 |
| Derecognition on disposal of a subsidiary (note 6.4(b)) | - | (6,746) |
| Transferred to investment properties (note 9) | (24,949) | - |
| Transferred to inventories (note 13) | (206,280) | - |
| Recognised in direct costs of properties sold | (1,804,757) | - |
| Write-off of project costs (note 31) | (37,715) | - |
| Foreign exchange difference | <u>(824,047)</u> | <u>-</u> |
| | 6,990,398 | 1,737,183 |
| Less: provision for impairment | <u>(622,850)</u> | <u>(387,359)</u> |
| At 31 December | <u>6,367,548</u> | <u>1,349,824</u> |

There are no borrowing costs included in the additions during the year (2021: nil).

Certain lands are mortgaged as securities against borrowings (note 24).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

16 DEVELOPMENT WORK-IN-PROGRESS continued

Movement in provision for impairment is as follows:

| | 2022 <i>AED'000</i> | 2021 <i>AED'000</i> |
|--|------------------------|------------------------|
| At 1 January | 387,359 | 345,154 |
| Acquired in business combination | - | 42,205 |
| Charge for the year ⁽ⁱ⁾ (note 31) | 261,363 | - |
| Reversal during the year (note 31) | <u>(25,872)</u> | <u>-</u> |
| At 31 December | <u>622,850</u> | <u>387,359</u> |

- (i) During the year, the Group determined the net realisable value of its development work in progress and concluded that the carrying value was higher than the net realisable value for certain projects and accordingly a provision of impairment amounting to AED 261,363 thousand (2021: nil) was recorded. The estimates of net realisable values are based on the most reliable evidence available at the reporting date.

17 CONTRACT ASSETS

Amounts relating to contract assets are balances due from customers under contracts that arise when the Group receives payments from customers in line with a series of performance related milestones. The Group will previously have recognised a contract asset for any work performed. Any amount previously recognised as a contract asset is reclassified to trade receivables at the point at which it is invoiced to the customer.

| | 2022 <i>AED'000</i> | 2021 <i>AED'000</i> |
|--|-------------------------|------------------------|
| Contract assets | 6,115,434 | 5,274,112 |
| Contract costs ⁽ⁱ⁾ | 1,708,665 | 690,834 |
| Reinsurance contract assets (note 28) | <u>394,127</u> | <u>-</u> |
| | 8,218,226 | 5,964,946 |
| Less: allowance for expected credit losses | <u>(89,970)</u> | <u>(103,478)</u> |
| | <u>8,128,256</u> | <u>5,861,468</u> |

- (i) Contract costs represents costs incurred on projects, on which the Group is not contractually entitled to recognise revenue until various work packages are completed and handed over. While the work packages are yet to be handed over up to 31 December 2022, commencing from the year 2023, a number of packages are scheduled to be completed and handed over, which will result in winding down of the balance throughout the remaining contractual period.

Disclosed in the consolidated statement of financial position as follows:

| | 2022 <i>AED'000</i> | 2021 <i>AED'000</i> |
|-------------|-------------------------|------------------------|
| Current | 8,128,256 | 5,201,530 |
| Non-current | <u>-</u> | <u>659,938</u> |
| | <u>8,128,256</u> | <u>5,861,468</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

17 CONTRACT ASSETS continued

The movement in the allowance for expected credit loss against contract assets during the year is as follows:

| | 2022 <i>AED '000</i> | 2021 <i>AED '000</i> |
|--|-------------------------|-------------------------|
| At 1 January | 103,478 | 7,378 |
| Acquired in business combinations | - | 40,040 |
| (Reversal) charge for the year, net (note 32) | (14,285) | 348,288 |
| Transfer from allowance from expected credit losses against amounts due from related parties | 777 | - |
| Written off during the year | <u>-</u> | <u>(292,228)</u> |
| At 31 December | <u>89,970</u> | <u>103,478</u> |

18 CASH AND CASH EQUIVALENTS

| | 2022 <i>AED '000</i> | 2021 <i>AED '000</i> |
|---|-------------------------|-------------------------|
| Cash on hand | 28,281 | 23,461 |
| <i>Bank balances:</i> | | |
| Current and call accounts | 18,963,877 | 13,867,365 |
| Group's bank accounts for clients' deposits ⁽ⁱ⁾ | 4,741,008 | 2,537,208 |
| Term deposits | 13,287,836 | 3,668,020 |
| Margin accounts | 16,380 | 8,940 |
| Wakala deposits with Islamic financial institutions | 223,816 | 173,272 |
| Less: allowance for expected credit loss | <u>(31,056)</u> | <u>(31,684)</u> |
| Cash and bank balances | 37,230,142 | 20,246,582 |
| Less: term deposits and margin accounts with an original maturity of more than three months | (4,097,079) | (884,890) |
| Less: restricted cash ⁽ⁱⁱ⁾ | (5,540,613) | (38,274) |
| Less: Wakala deposits with Islamic financial institutions | (171,617) | (173,272) |
| Less: Group's bank accounts for clients' deposits | (4,741,008) | (2,537,208) |
| Less: bank overdrafts (note 24) | <u>(38,688)</u> | <u>(382,795)</u> |
| | 22,641,137 | 16,230,143 |
| Add: cash and bank balances attributable to a subsidiary held for sale (note 19.2) | <u>2,048</u> | <u>247,975</u> |
| Cash and cash equivalents | <u>22,643,185</u> | <u>16,478,118</u> |

(i) In accordance with the regulations issued by the Emirates Securities and Commodities Authority ("ESCA"), a subsidiary of the Group maintains separate bank accounts for advances received from its customers ("clients' deposits"). The clients' deposits are not available to the Group other than to settle transactions executed on behalf of the customers. Although the use of the clients' deposits by the Group is restricted, they have been presented on the consolidated statement of financial position as notified by ESCA.

(ii) Restricted cash mainly includes an amount of AED 2,970,712 thousand, which are deposited into escrow accounts representing cash received from customers against the sale of development properties. The remaining balance of restricted cash mainly represent balances designated against government projects and dividends payable for which separate bank accounts are maintained.

Term deposits are placed with commercial banks. These are mainly denominated in the UAE Dirham and earn interest at market rates. These deposits have original maturity between 1 to 12 months.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

19 DISCONTINUED OPERATIONS AND ASSETS HELD FOR SALE

| | 2022 <i>AED'000</i> | 2021 <i>AED'000</i> |
|--|-------------------------|------------------------|
| Assets held for sale – buildings (note 19.1) | 1,256,424 | 394,250 |
| Discontinued operations (note 19.2) | <u>683,327</u> | <u>3,822,389</u> |
| | <u>1,939,751</u> | <u>4,216,639</u> |
| Liabilities directly associated with discontinued operations (note 19.2) | <u>8,015</u> | <u>2,196,432</u> |

19.1 Assets held for sale – buildings*Buildings*

The buyer and a subsidiary of the Group, Al Tamouh Investments Company LLC, entered into a sale and purchase agreement of one of its assets, having a net book value of AED 385,119 thousand. As at 31 December 2022, the sale was not complete and expected to be completed within 2023.

Property, plant and equipment and investment properties

During the year, Q Holding PSC, a subsidiary, committed based on a sale and purchase agreement to sell its property, plant and equipment and investment properties relating to the Traditional Souq project with carrying value of AED 137,215 thousand and AED 734,090 thousand respectively. As at reporting date, the sale was not complete and is expected to be completed within 2023.

The movement during the year is as follows:

| | 2022 <i>AED'000</i> | 2021 <i>AED'000</i> |
|---|-------------------------|------------------------|
| At 1 January | 394,250 | 376,730 |
| Additions during the year | - | - |
| Transfer from investment properties ⁽ⁱ⁾ (note 9) | 734,090 | 8,762 |
| Transfer from property, plant and equipment (note 7) | 137,215 | - |
| Completed sale during the year ⁽ⁱ⁾ | (9,131) | - |
| Reversal of impairment during the year (note 31) | <u>-</u> | <u>8,758</u> |
| At 31 December | <u>1,256,424</u> | <u>394,250</u> |

- (i) During 2021, the Group entered into sale and purchase agreements for 5 commercial units that were previously classified under investment properties. During 2022, the units were sold in full.

19.2 Discontinued operations*Paragon Malls LLC (“Paragon”)*

On 31 October 2020, the Group signed a sale and purchase agreement to sell the subsidiary, Paragon Mall LLC (note 19.1). During 2021, a loan amounting to AED 242,422 thousand was settled, in order to meet one of the conditions precedent set in the sale and purchase agreement. As at 31 December 2022, the sale was not complete and expected to be completed within 2023.

Holiday Inn Abu Dhabi (“Holiday Inn”)

Holiday Inn Abu Dhabi, a subsidiary classified as held for sale, became part of the Group as a result of the acquisition of Q Holding PSC (formerly “Al Qudra Holding PJSC”) in the prior year. Prior to acquisition, the buyer and Q Holding entered into a sale and purchase agreement for the sale of Holiday Inn and accordingly, the subsidiary was classified under discontinued operations. The sale of Holiday Inn was not completed at 31 December 2022.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

19 DISCONTINUED OPERATIONS AND ASSETS HELD FOR SALE continued**19.2 Discontinued operations** continued*Aafaq Islamic Finance PSC (“Aafaq”)*

On 24 November 2021, the Group entered into a sale and purchase agreement with a buyer for the sale of Aafaq Islamic Finance PSC, a subsidiary. As at 1 July 2022, the sale was completed and Aafaq was disposed (note 6.4(a)).

The carrying value of the assets and liabilities of each discontinued operations as of 31 December 2022 and 2021 are as follows:

| | <i>Paragon</i> | <i>Holiday Inn</i> | <i>Total</i> | <i>Paragon</i> | <i>Holiday Inn</i> | <i>Aafaq</i> | <i>Total</i> |
|---|----------------|--------------------|----------------|----------------|--------------------|------------------|------------------|
| | <i>2022</i> | <i>2022</i> | <i>2022</i> | <i>2021</i> | <i>2021</i> | <i>2021</i> | <i>2021</i> |
| | <i>AED'000</i> | <i>AED'000</i> | <i>AED'000</i> | <i>AED'000</i> | <i>AED'000</i> | <i>AED'000</i> | <i>AED'000</i> |
| ASSETS | | | | | | | |
| Property, plant and equipment – building | 503,096 | 162,080 | 665,176 | 503,096 | 162,080 | - | 665,176 |
| Investment properties | - | - | - | - | - | 217,192 | 217,192 |
| Investments in financial assets | - | - | - | - | - | 916,429 | 916,429 |
| Receivables from Islamic financing activities | - | - | - | - | - | 1,657,097 | 1,657,097 |
| Trade and other receivables | 9,859 | 5,930 | 15,789 | 9,752 | 5,930 | 32,201 | 47,883 |
| Wakala deposits with Islamic financial institutions | - | - | - | - | - | 43,736 | 43,736 |
| Inventories | - | 223 | 223 | - | 223 | - | 223 |
| Due from related parties | - | 91 | 91 | - | 91 | 26,587 | 26,678 |
| Cash and cash equivalents | - | 2,048 | 2,048 | 561 | 2,048 | 245,366 | 247,975 |
| TOTAL ASSETS | 512,955 | 170,372 | 683,327 | 513,409 | 170,372 | 3,138,608 | 3,822,389 |
| LIABILITIES | | | | | | | |
| Employees' end of service benefits | - | 867 | 867 | - | 867 | 5,908 | 6,775 |
| Borrowings | - | - | - | - | - | 200,000 | 200,000 |
| Margin against letter of guarantee | - | - | - | - | - | 901,440 | 901,440 |
| Lease liabilities | - | - | - | - | - | 1,991 | 1,991 |
| Contract liabilities | 408 | - | 408 | 498 | - | - | 498 |
| Trade and other payables | - | 6,740 | 6,740 | - | 6,740 | 1,078,988 | 1,085,728 |
| TOTAL LIABILITIES | 408 | 7,607 | 8,015 | 498 | 7,607 | 2,188,327 | 2,196,432 |
| NET ASSETS | 512,547 | 162,765 | 675,312 | 512,911 | 162,765 | 950,281 | 1,625,957 |

Building held for sale with a carrying value of AED 162,080 thousand (2021: AED 162,080 thousand) are mortgaged as security against borrowings (note 24).

The results of operations of the discontinued subsidiaries were not segregated on the face of the consolidated statement of profit or loss, as the amounts are insignificant.

20 SHARE CAPITAL

| | <i>2022</i> | <i>2021</i> |
|---|------------------|------------------|
| | <i>AED'000</i> | <i>AED'000</i> |
| <i>Authorised issued and fully paid</i> | | |
| 2,193,540 thousand shares of AED 1 each | | |
| (31 December 2020: 1,821,429 thousand shares of AED 1 each) | 2,193,540 | 1,821,429 |

In their General Assembly Meeting held on 9 November 2022, the shareholders approved to increase the share capital of the Company from AED 1,821,429 thousand to AED 2,193,540 thousand, through the issuance of 372,111 thousand new shares with a fair value of AED 151,560,938 thousand in order to acquire additional shareholding in existing subsidiaries, namely Alpha Dhabi Holding PJSC, Multiply Group PJSC and Al Seer Marine Supplies and Equipment Company PJSC (note 6.6(a)(E)). The issuance of the new shares resulted in a share premium of AED 151,188,827 thousand. The transaction was executed and completed on 25 November 2022.

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31 December 2022

20 SHARE CAPITAL continued

| | <i>AED '000</i> | <i>AED '000</i> |
|---|----------------------|----------------------|
| Additional shareholding acquired at carrying value ⁽ⁱ⁾ | 23,921,572 | - |
| Additional shareholding acquired at fair value ⁽ⁱ⁾ | - | 138,690,392 |
| Fair value of newly issued shares | <u>(151,560,938)</u> | <u>(151,560,938)</u> |
| | <u>(127,639,366)</u> | <u>(12,870,546)</u> |

(i) The fair value of the additional shareholding acquired in subsidiaries on 25 November 2022 (i.e. the acquisition date) amounted to AED 138,690,392 thousand as compared to the carrying value of AED 23,921,572 thousand. As required by IFRS, the carrying values of the additional shareholding acquired was used to account for the transaction.

The impact on the Group's equity was as follows:

| | <i>Prior to the transaction AED'000</i> | <i>Impact of the transaction AED'000</i> | <i>Post the transaction AED'000</i> |
|--|---|--|---|
| Share capital | 1,821,429 | 372,111 | 2,193,540 |
| Share premium | - | 151,188,827 | 151,188,827 |
| Merger, acquisition and other reserves | <u>17,738,956</u> | <u>(127,639,366)</u> | <u>(109,900,410)</u> |
| | <u>19,560,385</u> | <u>23,921,572</u> | <u>43,481,957</u> |

The net impact from the transaction was a net increase in equity of AED 23,921,572 thousand with an equal decrease in non-controlling interests.

In the next Annual General Meeting planned to be held subsequent to year end, the Board of Directors will propose transferring a portion of the share premium to settle the negative merger, acquisition and other reserves.

21 STATUTORY RESERVE

In accordance with UAE Federal Law No. (32) of 2021 and the Company's Articles of Association, the Company has established a statutory reserve by appropriation of 10% of profit for each year until the reserve equals 50% of the share capital. This reserve is not available for distribution except as stipulated by the Law.

22 HYBRID EQUITY INSTRUMENTS

Aldar Investment Properties LLC, a subsidiary acquired during the year, had issued hybrid equity instruments in two tranches to an investor ("Noteholder") worth USD 500 million (the "Notes"). The first tranche amounting to USD 310.5 million was received during March 2022 and the second tranche of USD 189.5 million was received during April 2022.

| Issuance period | Issued amount | Coupon rate |
|-----------------|---------------------------------------|--|
| March 2022 | USD 310.5 million (AED 1,140 million) | Fixed interest of 5.625% with a reset after 15 years |
| April 2022 | USD 189.5 million (AED 696 million) | Fixed interest of 5.625% with a reset after 15 years |

As per the terms of the agreement, the Notes do not have any maturity date and the Group may elect at its sole discretion not to pay interest on the Note and the Noteholder does not have a right to claim such interest. Such event will not be considered an Event of Default. Pursuant to the terms and conditions of the agreement, the instrument is classified as hybrid equity instrument in line with the requirements of *IAS 32 Financial Instruments: Presentation*.

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22 HYBRID EQUITY INSTRUMENTS continued

Transaction costs amounting to AED 20,604 thousand related to issuance of the Notes were recorded directly in equity.

The movement in hybrid equity instruments net off transaction costs is as follows:

| | 2022 AED'000 | 2021 AED'000 |
|---|-------------------------|-----------------|
| Acquired in business combinations (note 6.2(b)) | 1,126,639 | - |
| Proceeds from issuance of second tranche | <u>689,007</u> | <u>-</u> |
| | <u>1,815,646</u> | <u>-</u> |

During the year, the Group paid a coupon amounting to AED 51,645 thousand on the hybrid instrument.

23 EMPLOYEES' END OF SERVICE BENEFITS

| | 2022 AED'000 | 2021 AED'000 |
|--|-------------------------|-----------------------|
| At 1 January | 809,804 | 114,889 |
| Acquired in business combinations (note 6.1 & 6.2) | 1,816,532 | 713,215 |
| Charge for the year | 303,005 | 162,101 |
| Actuarial loss recognised in other comprehensive income ⁽ⁱ⁾ | 35,748 | - |
| Derecognition on disposal of subsidiaries (note 6.4(a)) | (2,858) | (14,500) |
| Paid during the year | (191,528) | (159,993) |
| Transfer from related parties | <u>551</u> | <u>-</u> |
| | 2,771,254 | 815,712 |
| Less: transferred to liabilities related to a subsidiary held for sale (note 19.2) | <u>-</u> | <u>(5,908)</u> |
| | <u>2,771,254</u> | <u>809,804</u> |

- (i) During the year, the Group acquired Abu Dhabi Health Services Company PJSC ("SEHA"), which provides end of service benefits (defined benefit obligations) to its eligible employees. The actuarial valuation of the present value of the defined benefit obligations was carried out at 31 December 2022 by an actuary registered in the UAE. The present value of defined benefit obligations and the related current and past service cost were measured using the projected unit credit method.

Below are the significant assumptions used:

| | 2022 | 2021 |
|--|------|------|
| Average period of employment (years) | 10.6 | - |
| Average annual rate of salary increase (percentage) | 3% | - |
| Average annual voluntary termination rate (percentage) | 8% | - |
| Discount rate (percentage) | 5% | - |

Demographic assumptions for mortality, withdrawal and retirement were used in valuing the liabilities and benefits under the plan. Because of the nature of the benefit, which is a lump sum payable on exit due to any cause, a combined single rate has been used.

Charge for the year ended 31 December 2022 includes current service cost of AED 27,129 thousand (2021: nil) and net interest cost of AED 13,945 thousand (2021: nil).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

23 EMPLOYEES' END OF SERVICE BENEFITS continued

Actuarial loss recognised in the consolidated statement of other comprehensive income includes the following:

| | 2022 <i>AED'000</i> | 2021 <i>AED'000</i> |
|--|------------------------|------------------------|
| Actuarial loss arising from experience adjustments | 11,821 | - |
| Actuarial loss arising from changes in financial assumptions | <u>23,927</u> | <u>-</u> |
| | <u>35,748</u> | <u>-</u> |

The weighted average duration of the defined benefit obligation is 5.9 years. The mortality rates for ages 18 to 59 range between 0.56 to 16.77 deaths per thousand of population.

Sensitivity analysis

Reasonably possible changes at the reporting date to one of the relevant actuarial assumptions, holding other assumptions constant, would have affected the defined benefit obligation by the amounts shown below:

| | <u>2022</u> | | <u>2021</u> | |
|---------------------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| | <i>Increase AED'000</i> | <i>Decrease AED'000</i> | <i>Increase AED'000</i> | <i>Decrease AED'000</i> |
| Discount rate (0.5%) | (360) | 373 | - | - |
| Annual rate of salary increase (0.5%) | (439) | 517 | - | - |
| Voluntary termination rate (2%) | 3,109 | (3,691) | - | - |

24 BORROWINGS

Movement in borrowings during the year is as follows:

| | 2022 <i>AED'000</i> | 2021 <i>AED'000</i> |
|--|--------------------------|-------------------------|
| Balance at 1 January | 8,421,423 | 1,125,476 |
| Acquired in business combinations (note 6.1 & 6.2) | 5,654,889 | 8,408,909 |
| Drawdowns during the year | 33,572,235 | 1,126,482 |
| Derecognition on disposal of a subsidiary (note 6.4(a)) | (3,429) | (50,276) |
| Foreign exchange difference | (174,229) | (16,181) |
| Repayments during the year | <u>(11,151,447)</u> | <u>(1,972,987)</u> |
| | 36,319,442 | 8,621,423 |
| Less: transferred to liabilities related to a subsidiary held for sale (note 19.2) | <u>-</u> | <u>(200,000)</u> |
| | 36,319,442 | 8,421,423 |
| Less: unamortised transaction cost | <u>(52,725)</u> | <u>(13,486)</u> |
| Balance at 31 December | <u>36,266,717</u> | <u>8,407,937</u> |

Disclosed in the consolidated statement of financial position as follows:

| | 2022 <i>AED'000</i> | 2021 <i>AED'000</i> |
|---------------------|--------------------------|-------------------------|
| Non-current portion | 33,829,725 | 6,749,087 |
| Current portion | <u>2,436,992</u> | <u>1,658,850</u> |
| | <u>36,266,717</u> | <u>8,407,937</u> |

International Holding Company PJSC

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

24 BORROWINGS continued

| <i>Borrowings from financial institutions</i> | <i>Interest rates</i> | <i>Maturity</i> | <i>2022 AED'000</i> | <i>2021 AED'000</i> | <i>Instalments</i> | <i>Purpose</i> | <i>Security</i> |
|---|-----------------------|-----------------|-------------------------|-------------------------|--------------------|---|--|
| Term loan 1 | EIBOR + 3% | March 2025 | 40,437 | 56,437 | Quarterly | To finance the construction of a factory | Corporate guarantee and mortgage over the asset |
| Term loan 2 | EIBOR + 1.85% | December 2023 | 10,640 | 25,431 | Semi-annual | To finance the construction of a plant | Mortgage over the asset, including Mustaha rights over the plot and subordination of a loan from a related party |
| Term loan 3 | EIBOR + 1.85% | December 2024 | 111,885 | 137,481 | Annual | To finance the construction of a plant | Personal guarantee of a related party and mortgage of the asset |
| Term loan 4 | EIBOR + 1.85% | September 2030 | 95,648 | 41,607 | Quarterly | To finance the construction of a plant | Mortgage over the asset and an irrevocable corporate guarantee of a related party |
| Term loan 5 | EIBOR + 1.85% | December 2027 | 139,106 | 154,788 | Quarterly | To finance the construction of a plant | Mortgage over the asset and an irrevocable corporate guarantee of a related party |
| Term loan 6 | 6.90% | May 2022 | - | 6 | Monthly | To finance the purchase of motor vehicles | Mortgage over the asset |
| Term loan 7 | 3.25% - 4.41% | November 2025 | 33,517 | 19,423 | Monthly | To finance the purchase of motor vehicles | Personal guarantees of the shareholders of the subsidiary, updated cheque drawn on customer account, general assignment of receivables and proceeds in favor of the bank, assignment of insurance policy over financed motorcycles and motor vehicles. |
| Term loan 8 | 3.25% | November 2024 | 6,783 | 4,906 | Monthly | To finance the purchase of motor vehicles | Personal guarantees of the shareholders of the subsidiary, updated cheque drawn on customer account, general assignment of receivables and proceeds in favor of the bank |
| Term loan 9 | EIBOR + 2.8% | September 2024 | 100,753 | 158,353 | Quarterly | Project financing | Assignment of project proceeds and first degree mortgage over certain properties |
| Term loan 10 | EIBOR + 3% | March 2029 | 219,084 | 233,512 | Quarterly | To finance the construction of residential apartments | Assignment of property proceeds and a first degree mortgage over the asset |
| Term Loan 11 | EIBOR + 2% | September 2025 | 31,439 | 42,135 | Semi- annual | Project financing | Corporate guarantees of related parties, mortgage over certain properties, including assignment of insurance policy of and rental proceeds from the mortgaged properties |
| Term Loan 12 | EIBOR + 3% | December 2031 | - | 1,308,822 | Quarterly | Project financing | Mortgage over the assets, corporate guarantees and assignment of rental proceeds |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

24 BORROWINGS continued

| <i>Borrowings from financial institutions</i> | <i>Interest rates</i> | <i>Maturity</i> | <i>2022 AED'000</i> | <i>2021 AED'000</i> | <i>Instalments</i> | <i>Purpose</i> | <i>Security</i> |
|---|-----------------------|-----------------|-------------------------|-------------------------|-----------------------------|--|---|
| Term Loan 13 | EIBOR + 3% | December 2031 | - | 250,000 | Quarterly | Project financing | Mortgage over the assets, corporate guarantees and assignment of rental proceeds |
| Term Loan 14 | EIBOR + 2.5% - 3% | December 2028 | 239,708 | 248,322 | Quarterly | General corporate purpose | First degree mortgage over a plot of land, irrevocable corporate guarantee and irrevocable assignment of project profits pertaining to the 1,500 Government Villa West Baniyas Project (as and when the project is awarded) |
| Term Loan 15 | EIBOR + 2.5% | June 2030 | 110,608 | 121,077 | Quarterly | General corporate purpose | Unsecured |
| Term Loan 16 | EIBOR + 2.5% | October 2023 | 78,613 | 102,613 | Quarterly | General corporate purpose` | Irrevocable corporate guarantees and mortgage over certain properties, including assignment of insurance policy of the mortgaged properties |
| Term Loan 17 | EIBOR + 2.25% | December 2023 | 24,000 | 66,812 | Quarterly | Project financing | Irrevocable corporate guarantees and assignment of rental proceeds |
| Term Loan 18 | EIBOR + 2.65% | December 2026 | 441,698 | 573,417 | Quarterly | General corporate purpose | Corporate guarantee |
| Term Loan 19 | LIBOR + 0.90% | March 2027 | 1,109,155 | 1,373,589 | Quarterly | To finance the purchase of vessels | Mortgage over the assets acquired. |
| Term Loan 20 | EIBOR + 1.15% | December 2026 | 217,414 | 249,414 | Quarterly | To finance the purchase of a machinery | Mortgage over the asset acquired and assignment of insurance policy of the asset acquired. |
| Term Loan 21 | 2.75% | December 2025 | 194,295 | 234,018 | Annual | General corporate purpose | Mortgage over the assets |
| Term Loan 22 | 2.5% | October 2028 | 367,500 | 367,500 | Semi-annual | General corporate purpose | Unsecured |
| Term Loan 23 | EIBOR + 1.85% | February 2028 | 234,445 | 274,459 | Semi-annual | To finance the purchase of a property | Mortgage over the asset, including assignment of insurance policy of the mortgaged asset |
| Term Loan 24 | 2% | April 2024 | 1,500,000 | 1,500,000 | Lumpsum payment at maturity | To finance the investment in financial asset | Custody of financial instruments covering minimum of 200% of the facility amount and assignment of related dividend proceeds. |
| Term loan 25 | EIBOR + 2% | September 2025 | 30,557 | 30,727 | Quarterly | To finance the purchase of machinery and equipment | Assignment of receivables |
| Term loan 26 | 3.6% - EIBOR + 1.9% | December 2029 | 85,821 | 97,365 | Quarterly | To finance the purchase of equipment and vehicles | Corporate guarantees, mortgage over the assets and assignment of insurance policy of the mortgaged assets |

International Holding Company PJSC

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

24 BORROWINGS continued

| <i>Borrowings from financial institutions</i> | <i>Interest rates</i> | <i>Maturity</i> | <i>2022 AED'000</i> | <i>2021 AED'000</i> | <i>Instalments</i> | <i>Purpose</i> | <i>Security</i> |
|---|-----------------------|-----------------|-------------------------|-------------------------|--|---|---|
| Term loan 27 | 6 months EIBOR +2% | September 2026 | 69,999 | - | Quarterly | To finance the construction of warehouse | Mortgage over investment property. |
| Term loan 28 | 3.4% | September 2024 | 161 | - | Monthly | To finance the purchase of vehicles | Mortgage over the asset |
| Term loan 29 | LIBOR + 2.25% | January 2032 | 84,574 | - | Quarterly | Project financing | Mortgage of investment property |
| Term loan 30 | 3 months EIBOR + 3.5% | November 2036 | 294,316 | - | Quarterly | Investment purposes | Mortgage of properties |
| Term loan 31 | 2.85% - 3.5% | February 2027 | 1,819,354 | - | Two equal instalments during 2025 and 2027 | Investment purposes and to finance acquisition of vessels | Pledge of shares covering minimum of 200% of the facility amount and assignment of related dividends. |
| Term loan 32 | 6 month EIBOR + 1.70% | May 2027 | 2,760,000 | - | Two equal instalments during May 2025 and May 2027 | Investment purposes | Pledge of shares covering minimum of 154% of the facility amount. |
| Term loan 33 | 1 month EIBOR + 0.88% | May 2032 | 436,169 | - | Quarterly | Finance acquisition of vessels | Mortgage of vessel acquired. |
| Term loan 34 | EIBOR + 1% | March 2025 | 419,949 | - | Revolving facility | To refinance existing debts & General Corporate purposes | Mortgage of land plots in Reem Island |
| Term loan 35 | EIBOR + 2% | March 2025 | 295,305 | - | Revolving facility | General Corporate purposes | Unsecured |
| Term loan 36 | EIBOR + 1.2% - 1.4% | March 2027 | (4,427) | - | Revolving facility | General Corporate purposes | Unsecured |
| Term loan 37 | EIBOR + 1% | March 2025 | 469,166 | - | Revolving facility | General Corporate purposes | Mortgage of commercial property |
| Term loan 38 | EIBOR + 1% - 1.3% | March 2027 | 1,173,750 | - | Revolving facility | General Corporate purposes | Unsecured |

International Holding Company PJSC

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

24 BORROWINGS continued

| <i>Borrowings from financial institutions</i> | <i>Interest rates</i> | <i>Maturity</i> | <i>2022 AED'000</i> | <i>2021 AED'000</i> | <i>Instalments</i> | <i>Purpose</i> | <i>Security</i> |
|---|-----------------------------|-----------------|-------------------------|-------------------------|--|----------------------------------|---|
| Term loan 39 | EIBOR + 1% - 1.3% | March 2027 | (4,306) | - | Revolving facility | General Corporate purposes | Mortgage of commercial & residential property |
| Term loan 40 | EIBOR + 1% | June 2026 | 297,319 | - | Revolving facility | General Corporate purposes | Mortgage of commercial property |
| Term loan 41 | 3 month EIBOR + 2.25% | October 2027 | 94,626 | - | Semi-annual | General Corporate purposes | Assignment of receivables and insurance policies. |
| Term loan 42 | CBE Corridor + 0.9% | October 2027 | 81,578 | - | Quarterly | Project financing | Mortgage of property, assignment of receivables and insurance policies |
| Term loan 43 | CBE Corridor + 1.2% - 1.5% | December 2031 | 189,058 | - | Quarterly | Project financing | Mortgage of property, assignment of receivables and insurance policies |
| Term loan 44 | CBE Corridor + 0.7% | December 2024 | 29,814 | - | Quarterly | Project financing | Mortgage of property, assignment of receivables and insurance policies |
| Term loan 45 | CBE Corridor + 0.7% - 0.85% | June 2027 | 131,618 | - | Quarterly | Project financing | Mortgage of property, assignment of receivables and insurance policies |
| Term loan 46 | CBE Corridor + 1% | June 2028 | 37,172 | - | Based on collection of assigned receivables | Project financing | Mortgage of property, assignment of receivables and insurance policies |
| Term loan 47 | 3.32% | December 2028 | 944,986 | - | Semi-annual | To refinance existing debts. | Mortgage of properties and pledge of shares. |
| Term loan 48 | EIBOR + 2.50% | January 2027 | 108,460 | - | Semi-annual | To finance construction project. | Mortgage of land plot. |
| Term loan 49 | EIBOR + 2.50% | January 2030 | 71,265 | - | Semi-annual | To finance construction project. | Mortgage of land plot. |
| Term loan 50 | 3.2% | June 2032 | 199,268 | - | Two equal instalments one in 2031 and the second in 2032 | Investment purposes | Pledge of shares covering minimum of 170% of the facility amount and assignment of related dividends. |

International Holding Company PJSC

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

24 BORROWINGS continued

| <i>Borrowings from financial institutions</i> | <i>Interest rates</i> | <i>Maturity</i> | <i>2022 AED'000</i> | <i>2021 AED'000</i> | <i>Instalments</i> | <i>Purpose</i> | <i>Security</i> |
|---|------------------------|-----------------|-------------------------|-------------------------|--|---|---|
| Term loan 51 | 3.5% | April 2027 | 1,837,500 | - | Two equal instalments one in April 2025 and the second in April 2027 | Investment purposes | Pledge of shares covering minimum of 200% of the facility amount. |
| Term loan 52 | 3.5% | April 2027 | 1,837,500 | - | Two equal instalments one in April 2025 and the second in April 2027 | Investment purposes | Pledge of shares covering minimum of 200% of the facility amount. |
| Term loan 53 | 3.5% | April 2027 | 3,675,000 | - | Two equal instalments one in April 2025 and the second in April 2027 | Investment purposes | Pledge of shares covering minimum of 200% of the facility amount. |
| Term loan 54 | SOFR + Variable Margin | October 2023 | 60,039 | - | Bullet payment on maturity. | Investment purposes and working capital purposes. | Mortgage of assets. |
| Term loan 55 | 3 month EIBOR +2% | October 2023 | 1,207 | - | Revolving facility | To support working capital. | Corporate guarantee |
| Term loan 56 | 3 month EIBOR +0.95% | September 2027 | 995,055 | - | Bullet payment on maturity. | General corporate purposes | Unsecured |
| Term loan 57 | 3 month EIBOR +0.9% | September 2027 | 497,560 | - | Revolving facility | General corporate purposes | Unsecured |
| Term loan 58 | 3 month EIBOR +0.95% | September 2027 | 995,250 | - | Bullet payment on maturity. | General corporate purposes | Unsecured |
| Term loan 59 | 5.5% | July 2024 | 1,307 | - | Monthly | To support working capital. | Post dated cheques. |
| Term loan 60 | 5.6% | September 2025 | 24,955 | - | Monthly | To fund acquisition of new subsidiary. | Corporate guarantee of subsidiaries of the Company |
| Term loan 61 | 2.25% | April 2025 | 1,162 | - | Monthly | To finance purchase of motor vehicle. | Mortgage over the asset. |

International Holding Company PJSC

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

24 BORROWINGS continued

| <i>Borrowings from financial institutions</i> | <i>Interest rates</i> | <i>Maturity</i> | <i>2022 AED'000</i> | <i>2021 AED'000</i> | <i>Instalments</i> | <i>Purpose</i> | <i>Security</i> |
|---|------------------------|-----------------|-------------------------|-------------------------|--|--|---|
| Term loan 62 | 3.88% | July 2027 | 5,996,150 | - | Semi-annual | To finance the acquisition of investments. | Pledge of shares covering minimum of 200% of the facility amount. |
| Term loan 63 | 3.88% | August 2025 | 1,000,000 | - | Semi-annual | To finance the acquisition of investments. | Pledge of shares covering minimum of 200% of the facility amount. |
| Term loan 64 | 4.2% | August 2027 | 496,674 | - | Semi-annual | To finance the acquisition of investments. | Pledge of shares covering minimum of 200% of the facility amount. |
| Term loan 65 | 3 months EIBOR +0.85% | September 2025 | 499,684 | - | Semi-annual | To finance the acquisition of investments. | Pledge of shares covering minimum of 200% of the facility amount. |
| Term loan 66 | EIBOR + 2.25% | September 2026 | 5,600 | - | Semi-annual | To finance the acquisition of properties. | Mortgage of acquired properties. |
| Term loan 67 | EIBOR +0.91% | December 2027 | 500,000 | - | Annual | Investment purposes | Mortgage over the acquired investment and assignment of related dividends. |
| Term loan 68 | 3 months EIBOR + 0.95% | September 2027 | 398,055 | - | Bullet payment on maturity. | General corporate purposes | Unsecured |
| Term loan 69 | 3 months EIBOR + 0.95% | November 2023 | 499,555 | - | Bullet payment on maturity. | General corporate purposes | Mortgage of commercial properties. |
| Term loan 70 | 5.33% | February 2027 | 367,500 | - | Two equal instalments in February 2025 and February 2027 | Acquisition of VLCC (Elandra Everest/ Acruz) | Pledge of shares covering minimum of 200% of the facility amount and assignment of related dividends. |
| Term loan 71 | 5.03% | December 2027 | 750,000 | - | Annual | Investment purposes | Pledge of acquired investments. |
| Short term loan I | EIBOR + 1.3% | Matured | - | 16,667 | Bullet payment on maturity | To meet working capital requirement | Unsecured |
| Short term loan II | LIBOR + 1.9% | Matured | - | 317,496 | Bullet payment on maturity | Project financing | Corporate guarantee and assignment of receivables |
| Short term loan III | EIBOR + 3% | 150 days | 9,582 | - | Bullet payment on maturity | Working capital requirements | Corporate guarantee and assignment of insurance policy. |
| Short term loan IV | EIBOR + 3.5% | 90-120 days | 4,771 | - | Bullet payment on maturity | Working capital requirements | Personal and corporate guarantees and assignment of receivables. |

International Holding Company PJSC

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

24 BORROWINGS continued

| <i>Borrowings from financial institutions</i> | <i>Interest rates</i> | <i>Maturity</i> | <i>2022 AED'000</i> | <i>2021 AED'000</i> | <i>Instalments</i> | <i>Purpose</i> | <i>Security</i> |
|---|---------------------------|-----------------|--------------------------|-------------------------|---|--|--|
| Short term loan V | EIBOR + 3% | 30-90 days | 1,159 | - | Bullet payment on maturity | To finance the construction of waste heat recovery plant | Pledge over the asset and assignment of comprehensive insurance policy on waste heat recovery plant. |
| Short term loan VI | 14% | May 2023 | 195 | - | Monthly | To finance purchase of inventory | Cheque in favor of bank covering 120% of principal amount. |
| Short term loan VII | 10% | April 2023 | 500 | - | Bullet payment on maturity | Working capital requirement | Unsecured. |
| Short term loan VIII | SONIA+ Variable margin | October 2023 | 112,265 | - | Bullet payment on maturity | Investment & working capital | Mortgage over assets |
| Short term loan IX | SOFR + Variable margin | October 2023 | 36,828 | - | Bullet payment on maturity | Investment & working capital | Mortgage over assets |
| Short term loan X | SONIA+ Variable margin | October 2023 | 13,331 | - | Quarterly | To support working capital | Mortgage over assets |
| Short term loan XI | EIBOR + 2.25% | April 2023 | 2,602 | - | Quarterly | To support working capital. | Corporate and personal guarantee. |
| Short term loan XII | EIBOR + 2.25% | March 2023 | 6,803 | - | Annual | To support working capital. | Corporate and personal guarantee. |
| Short term loan XIII | EIBOR + 3% | April 2023 | 2,613 | - | Quarterly | To support working capital. | Corporate and personal guarantee. |
| Short term loan XIV | 4% | October 2023 | 8,887 | - | Two equal instalments in April and October 2023 | To support working capital. | Unsecured. |
| Trust receipts | Various rates | Various | 166,460 | 18,765 | | | |
| Bank overdraft | EIBOR + margin | 90 to 180 days | 38,688 | 382,795 | | To meet working capital requirements and daily operations. | Partially secured against approved payment certificates |
| Total borrowings | | | <u>36,266,717</u> | <u>8,407,937</u> | | | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

24 BORROWINGS continued*Term loan 12, 13 and 47*

During 2022, a subsidiary of the Group entered into an Islamic loan facility agreement amounting to AED 1,050 million (term loan 47) by restructuring term loans 12 and 13 in order to finance the construction of Traditional Souq and the Moon Flower Real Estate labor camp. The facility carries a fixed profit rate of 3.32% per annum and is repayable in 14 semi-annual instalments of AED 65 million each, starting from 30 June 2022 up to 31 December 2028 and the balance to be paid with a bullet repayment at the end of the loan period.

Term loan 36 and 39

Both loan facilities were taken by a subsidiary, Aldar Properties PJSC (“Aldar”), where no drawdowns were taken as at 31 December 2022. Further, Aldar paid the transactions costs relating to both loans.

Borrowing cost included in the cost of qualifying assets for the year was AED 8,485 thousand (31 December 2021: AED 3,267 thousand).

Borrowings are denoted in the following currencies:

| | 2022 AED'000 | 2021 AED'000 |
|-----------------------------------|--------------------------|-------------------------|
| United Arab Emirates Dirham (AED) | 33,810,603 | 6,115,334 |
| United States Dollar (USD) | 1,755,524 | 2,292,603 |
| Egyptian Pound (EGP) | 469,240 | - |
| Great Britain Pound (GBP) | <u>231,350</u> | <u>-</u> |
| | <u>36,266,717</u> | <u>8,407,937</u> |

Movement of unamortised transaction cost during the year is as follows:

| | 2022 AED'000 | 2021 AED'000 |
|-------------------------------------|----------------------|----------------------|
| Balance at 1 January | 13,486 | 7,696 |
| Acquired in business combinations | 28,372 | 7,400 |
| Paid during the year | 23,071 | - |
| Amortised during the year (note 38) | (12,067) | (1,610) |
| Foreign exchange difference | <u>(137)</u> | <u>-</u> |
| | <u>52,725</u> | <u>13,486</u> |

The following table details the Group’s remaining contractual maturity for its borrowings. The table has been drawn up based on the undiscounted cash flows of borrowings based on contractual undiscounted payments.

| | 2022 AED'000 | 2021 AED'000 |
|---|--------------------------|-------------------------|
| On demand | 38,688 | 363,124 |
| Less than 3 months | 521,096 | 444,045 |
| After 3 months but no more than 12 months | 2,689,488 | 910,765 |
| After one but not more than five years | 35,769,955 | 5,534,509 |
| More than 5 years | <u>1,216,468</u> | <u>1,778,211</u> |
| | <u>40,235,695</u> | <u>9,030,654</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

25 NON-CONVERTIBLE SUKUK

A subsidiary of the Group acquired during the year, had issued the following non-convertible sukuku:

Sukuk launched in 2018 (“Sukuk 1”)

On 1 October 2018, Aldar Sukuk Ltd., a subsidiary acquired during the year, issued non-convertible sukuk for a total value of AED 1,836,750 thousand (USD 500,000 thousand), carrying a profit rate of 4.750% per annum payable semi-annually and due for repayment in September 2025.

| | 2022 <i>AED'000</i> | 2021 <i>AED'000</i> |
|---|-------------------------|------------------------|
| Acquired in business combinations (note 6.2(a)) | 1,900,622 | - |
| Accrued profits | 58,164 | - |
| Amortisation of issue costs | 3,442 | - |
| Other movement | (78,432) | - |
| Less: settled during the year | <u>(36,352)</u> | <u>-</u> |
| | <u>1,847,444</u> | <u>-</u> |

Sukuk launched in 2019 (“Sukuk 2”)

On 22 October 2019, Aldar Sukuk (No.2) Ltd., a subsidiary acquired during the year, issued non-convertible sukuk for a total value of AED1,836,750 thousand (USD 500,000 thousand), carrying a profit rate of 3.875% per annum payable semi-annually and due for repayment in October 2029.

| | 2022 <i>AED'000</i> | 2021 <i>AED'000</i> |
|---|-------------------------|------------------------|
| Acquired in business combinations (note 6.2(a)) | 1,831,759 | - |
| Accrued profits | 41,518 | - |
| Amortisation of issue costs | 1,418 | - |
| Other movement | 18,891 | - |
| Less: settled during the year | <u>(59,114)</u> | <u>-</u> |
| | <u>1,834,472</u> | <u>-</u> |

Non-convertible sukuku are disclosed in the consolidated statement of financial position as follows:

| | | |
|---------------------|-------------------------|-----------------|
| Current portion | 37,104 | - |
| Non-current portion | <u>3,644,812</u> | <u>-</u> |
| | <u>3,681,916</u> | <u>-</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

26 DERIVATIVE FINANCIAL INSTRUMENTS

In order to reduce the Group's exposure to interest rate fluctuations on variable interest-bearing borrowings, the Group has entered into interest rate swap arrangements and forward currency contracts with counter-party banks, generally for amounts matching to those particular borrowings.

Derivatives designated as hedging instruments:

| | <i>Fix leg on instrument</i> | <i>Notional amount AED'000</i> | <i>Assets AED'000</i> | <i>Liabilities AED'000</i> |
|--------------------------------------|----------------------------------|--|---------------------------|--------------------------------|
| 31 December 2022 | | | | |
| - Foreign exchange forward contracts | | 644,445 | - | (47,236) |
| - Interest rate swaps | 0.80% - 2.82% | 2,023,578 | <u>248,792</u> | <u>-</u> |
| | | | <u>248,792</u> | <u>(47,236)</u> |
| 31 December 2021 | | | | |
| - Foreign exchange forward contracts | | 265,971 | - | (5,351) |
| - Interest rate swaps | 0.80% | 686,758 | <u>6,403</u> | <u>(288)</u> |
| | | | <u>6,403</u> | <u>(5,639)</u> |

Derivatives not designated as hedging instruments:

| | <i>Fix leg on instrument</i> | <i>Notional amount AED'000</i> | <i>Assets AED'000</i> | <i>Liabilities AED'000</i> |
|-------------------------|----------------------------------|--|---------------------------|--------------------------------|
| 31 December 2022 | | | | |
| - Interest rate swaps | 4.27% | 470,314 | <u>-</u> | <u>(2,935)</u> |
| 31 December 2021 | | | | |
| - Interest rate swaps | 4.27% | 553,605 | <u>-</u> | <u>(39,925)</u> |

Derivative financial instruments are disclosed in the consolidated statement of financial position as follows:

| | <u>Assets</u> | | <u>Liabilities</u> | |
|-------------|----------------|----------------|--------------------|----------------|
| | <u>2022</u> | <u>2021</u> | <u>2022</u> | <u>2021</u> |
| | <u>AED'000</u> | <u>AED'000</u> | <u>AED'000</u> | <u>AED'000</u> |
| Current | 41,747 | 6,403 | 50,171 | 26,005 |
| Non-current | <u>207,045</u> | <u>-</u> | <u>-</u> | <u>19,559</u> |
| | <u>248,792</u> | <u>6,403</u> | <u>50,171</u> | <u>45,564</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

27 TRADE AND OTHER PAYABLES

| | 2022 <i>AED'000</i> | 2021 <i>AED'000</i> |
|---|--------------------------|--------------------------|
| Provisions, accruals and other payables | 18,874,455 | 6,646,887 |
| Trade payables | 5,276,185 | 5,080,480 |
| Payable to customers relating to brokerage business | 4,123,980 | 2,190,642 |
| Retention payable | 2,526,422 | 497,754 |
| Payables related to government funded programs | 1,870,024 | - |
| Deferred income | 1,818,655 | - |
| Insurance and reinsurance payables | 984,236 | - |
| Payable to a government authority for purchase of lands | 778,469 | - |
| Deferred government grant | <u>42,143</u> | <u>-</u> |
| | 36,294,569 | 14,415,763 |
| Less: non-current portion | <u>(3,334,080)</u> | <u>(65,201)</u> |
| | <u>32,960,489</u> | <u>14,350,562</u> |

Non-current portion consists of the following:

| | | |
|---|-------------------------|----------------------|
| Deferred income | 1,431,594 | - |
| Payable to a government authority for purchase of lands | 713,253 | - |
| Retention payable | 678,996 | 2,693 |
| Deferred government grant | 42,143 | - |
| Trade payables | 15,013 | - |
| Other payables | <u>453,081</u> | <u>62,508</u> |
| | <u>3,334,080</u> | <u>65,201</u> |

The Group's trade and other payables have usual credit terms of 30 to 90 days from the invoice date. No interest is charged on trade payables.

28 CONTRACT LIABILITIES

Contract liabilities represent contracts for which consideration has been received by the Group, however, the performance obligation remains unsatisfied as at the reporting date, including construction contracts where a particular milestone payment exceeds the revenue recognised to date and contracts for goods or services where the transaction price is received by the Group before the control of promised goods or service is transferred to the customer.

| | 2022 <i>AED'000</i> | 2021 <i>AED'000</i> |
|---|--------------------------|-------------------------|
| Amounts received in advance from customers | 6,051,115 | 2,393,417 |
| Amounts related to construction contracts | 3,489,106 | 452,998 |
| Amounts related to insurance contracts ⁽ⁱ⁾ | <u>2,482,806</u> | <u>-</u> |
| | <u>12,023,027</u> | <u>2,846,415</u> |

Contract liabilities are disclosed in the consolidated statement of financial position as:

| | | |
|---------------------|--------------------------|-------------------------|
| Non-current portion | - | 83,663 |
| Current portion | <u>12,023,027</u> | <u>2,762,752</u> |
| | <u>12,023,027</u> | <u>2,846,415</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

28 CONTRACT LIABILITIES continued

- (i) Amounts related to insurance contracts relate to a subsidiary acquired during the year, National Health Insurance Company (Daman) PJSC.

| | 2022 AED'000 | 2021 AED'000 |
|--|------------------|-----------------|
| <i>Insurance contract liabilities</i> | | |
| Claims incurred but not reported and claims reported but not approved | 1,019,789 | - |
| Unearned premiums | 1,451,286 | - |
| Unallocated loss adjustment expense reserve | <u>11,731</u> | <u>-</u> |
| Total liabilities as of year end | <u>2,482,806</u> | <u>-</u> |
| <i>Reinsurance contract assets</i> | | |
| Reinsurance share of claims incurred but not reported and claims reported but not approved | (178,831) | - |
| Reinsurance share of profit commission | (7,799) | - |
| Reinsurance share of unearned premiums | <u>(207,497)</u> | <u>-</u> |
| Total reinsurance contract assets as of year end (note 17) | <u>(394,127)</u> | <u>-</u> |
| <i>Insurance contract liabilities - net</i> | | |
| Claims incurred but not reported and claims reported but not approved (net) | 840,958 | - |
| Unearned premiums (net) | 1,243,789 | - |
| Unallocated loss adjustment expense reserve (net) | <u>11,731</u> | <u>-</u> |
| Net insurance contract liabilities | <u>2,096,478</u> | <u>-</u> |

The gross and net claims incurred but not reported and claims reported but not approved, in addition to the unallocated loss adjustment expense reserve, were calculated by the Group's independent actuary.

Movement in the insurance contract liabilities (gross and net) during the year were as follows:

| | Gross AED'000 | Reinsurance AED'000 | Net AED'000 |
|---------------------------------------|--------------------|------------------------|--------------------|
| <i>Claims (including ULAE)</i> | | | |
| Balance at 1 January 2022 | - | - | - |
| Acquired in business combinations | 970,890 | (178,305) | 792,585 |
| Claims incurred during the year | 1,343,784 | (189,568) | 1,154,216 |
| Claims settled during the year | <u>(1,283,154)</u> | <u>189,042</u> | <u>(1,094,112)</u> |
| Balance at 31 December 2022 | <u>1,031,520</u> | <u>(178,831)</u> | <u>852,689</u> |
| <i>Premiums</i> | | | |
| Balance at 1 January 2022 | - | - | - |
| Acquired in business combinations | 1,938,188 | (283,061) | 1,655,127 |
| Written during the year | 761,991 | (117,827) | 644,164 |
| Earned during the year | <u>(1,248,893)</u> | <u>193,391</u> | <u>(1,055,502)</u> |
| Balance at 31 December 2022 | <u>1,451,286</u> | <u>(207,497)</u> | <u>1,243,789</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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29 RIGHT-OF-USE ASSETS AND LEASE LIABILITIES

Set out below are the carrying amounts of the Group's right-of-use assets and lease liabilities and the movements during the year:

Right-of-use assets:

| | <i>Land</i> <i>AED '000</i> | <i>Warehouses, office spaces, shops and cinema halls</i> <i>AED '000</i> | <i>Others</i> <i>AED '000</i> | <i>Total</i> <i>AED '000</i> |
|--|--------------------------------|---|----------------------------------|---------------------------------|
| 2022 | | | | |
| At 1 January 2022 | 600,214 | 369,838 | 761 | 970,813 |
| Acquired in business combinations (note 6.1(a) & 6.2(a)) | 381,950 | 337,447 | 7,291 | 726,688 |
| Additions | 70,837 | 1,482,774 | 12,613 | 1,566,224 |
| Depreciation expense | (56,797) | (162,377) | (5,289) | (224,463) |
| Derecognition on disposal of subsidiaries (note 6.4(a)) | - | (1,070) | - | (1,070) |
| Termination of a lease | (6,885) | (9,194) | (62) | (16,141) |
| Lease modifications | 7,634 | 1,226 | - | 8,860 |
| Eliminated on acquisition of subsidiary ⁽ⁱ⁾ | - | (75,089) | - | (75,089) |
| Exchange difference | (18) | (1,405) | 392 | (1,031) |
| At 31 December 2022 | <u>996,935</u> | <u>1,942,150</u> | <u>15,706</u> | <u>2,954,791</u> |
| 2021 | | | | |
| At 1 January 2021 | 27,095 | 60,231 | 1,105 | 88,431 |
| Acquired in business combinations (note 6.1(b) & 6.2(b)) | 580,620 | 262,261 | 15,945 | 858,826 |
| Additions | 12,451 | 125,318 | - | 137,769 |
| Depreciation expense | (19,933) | (53,637) | (1,162) | (74,732) |
| Derecognition on disposal of subsidiaries | - | (13,009) | - | (13,009) |
| Termination of a lease | - | - | (15,127) | (15,127) |
| Lease modifications | (19) | (7,823) | - | (7,842) |
| Impairment (note 31) | - | (3,503) | - | (3,503) |
| At 31 December 2021 | <u>600,214</u> | <u>369,838</u> | <u>761</u> | <u>970,813</u> |

Right of use assets with a carrying value of AED 54,232 thousand (2021: AED 57,001) are mortgaged as security against borrowings (note 24).

Lease liabilities:

Set out below are the carrying amounts of lease liabilities and the movements during the year:

| | 2022 AED '000 | 2021 AED '000 |
|--|--------------------------------|--------------------------------|
| As at 1 January | 994,535 | 88,509 |
| Acquired in business combinations (note 6) | 757,876 | 863,207 |
| Additions during the year | 1,552,858 | 136,057 |
| Interest expense (note 38) | 89,491 | 28,508 |
| Repayments made during the year | (228,178) | (80,883) |
| Derecognition on disposal of subsidiaries (note 6.4) | (1,133) | (13,241) |
| Termination of a lease | (13,643) | (12,681) |
| Lease modifications | 8,860 | (9,102) |
| Eliminated on acquisition of a subsidiary ⁽ⁱ⁾ | (83,479) | - |
| Covid-19 related rent concessions (note 34) | (386) | (3,848) |
| Exchange difference | (4,356) | - |
| Transfer to assets held for sale (note 19.2) | - | (1,991) |
| As at 31 December | <u>3,072,445</u> | <u>994,535</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

29 RIGHT-OF-USE ASSETS AND LEASE LIABILITIES continued

- (i) Represents elimination of a lease of Pure Health Holding LLC (“Lessee”), which become an intercompany lease, after the acquisition of Aldar Properties PJSC (“Lessor”) (2021: Palms Sports PJSC (“Lessee”), which became an intercompany lease, after the acquisition of Al Tamouh Investment Company LLC (“Lessor”).

Lease liabilities are disclosed in the consolidated statement of financial position as:

| | <i>2022</i> <i>AED '000</i> | <i>2021</i> <i>AED '000</i> |
|---------------------|--------------------------------|--------------------------------|
| Non-current portion | 2,814,243 | 876,906 |
| Current portion | <u>258,202</u> | <u>117,629</u> |
| | <u>3,072,445</u> | <u>994,535</u> |

Maturity analysis of lease liabilities is disclosed in note 44.

The following are the amounts recognised in the consolidated statement of profit or loss:

| | <i>2022</i> <i>AED '000</i> | <i>2021</i> <i>AED '000</i> |
|--|--------------------------------|--------------------------------|
| Depreciation expense (included in cost of revenue) (note 31) | 48,841 | 22,271 |
| Depreciation expense (included in general and administrative expenses) (note 32) | 146,974 | 27,214 |
| Depreciation expense (included in selling and distribution expenses) (note 33) | 28,648 | 25,204 |
| Expense relating to short-term leases | 324,308 | 53,363 |
| Interest expense on lease liabilities (included in finance cost) (note 38) | 89,491 | 28,508 |
| (Loss) gain on termination of a lease and lease modifications | (3,375) | 3,706 |
| Impairment loss on right of use assets (note 31) | - | 3,503 |
| Covid-19 related rent concessions adjustment (note 34) | <u>(386)</u> | <u>(3,848)</u> |
| | <u>634,501</u> | <u>159,921</u> |

During the year, no depreciation of right-of-use assets (2021: AED 43 thousand) and interest expense on lease liabilities (2021: AED 67 thousand) were capitalised to capital work in progress within property, plant and equipment.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

30 REVENUE

| | 2022 <i>AED '000</i> | 2021 <i>AED '000</i> |
|---|--------------------------|--------------------------|
| <i>Type of goods or services</i> | | |
| Healthcare and other medical supplies | 13,128,693 | 10,818,675 |
| Marine and dredging revenue | 10,685,339 | 5,652,967 |
| Construction and related services revenue | 8,632,015 | 5,953,344 |
| Developing of properties | 4,085,237 | - |
| Food and related non-consumable items | 2,989,961 | 1,700,097 |
| Rental income | 2,829,719 | 1,100,765 |
| Hospitality and leisure revenue | 1,177,786 | 251,817 |
| Management of properties, facilities and development projects | 1,414,517 | 411,254 |
| Premiums and other insurance related revenue | 1,050,133 | - |
| Information technology related revenue | 862,691 | 65,249 |
| Sale of properties and land | 714,088 | 23,380 |
| Coaching and training services | 619,483 | 407,176 |
| Education and related services | 453,160 | - |
| Sale of cosmetics and related personal care services | 360,500 | 74,703 |
| Sale of furniture | 311,249 | 237,295 |
| Manpower and consultancy services | 289,161 | 586,716 |
| District cooling services | 287,477 | 352,264 |
| Revenue from brokerage services | 206,419 | 164,703 |
| Delivery services | 110,274 | 57,044 |
| Media and marketing services | 107,362 | 57,064 |
| Revenue from Islamic financing activities | 83,637 | 186,536 |
| Sale of industrial equipment | 63,417 | 86,841 |
| Others | <u>483,815</u> | <u>374,600</u> |
| | <u>50,946,133</u> | <u>28,562,490</u> |
| <i>Timing of revenue recognition</i> | | |
| Revenue at a point in time | 22,631,563 | 16,654,361 |
| Revenue over time | <u>28,314,570</u> | <u>11,908,129</u> |
| | <u>50,946,133</u> | <u>28,562,490</u> |
| <i>Geographical markets</i> | | |
| UAE | 44,061,745 | 25,228,219 |
| Outside the UAE | <u>6,884,388</u> | <u>3,334,271</u> |
| | <u>50,946,133</u> | <u>28,562,490</u> |

Revenue expected to be recognised in the future related to performance obligation that are unsatisfied or partially unsatisfied.

| | 2022 <i>AED '000</i> | 2021 <i>AED '000</i> |
|---------------------------------------|--------------------------|--------------------------|
| Within one year | 33,158,848 | 14,708,515 |
| After one but no more than five years | 24,254,532 | 23,657,910 |
| More than five years | <u>28,102,004</u> | <u>15,133,573</u> |
| | <u>85,515,384</u> | <u>53,499,998</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

31 COST OF REVENUE

| | 2022 <i>AED '000</i> | 2021 <i>AED '000</i> |
|---|--------------------------|--------------------------|
| Staff costs | 6,299,365 | 2,727,921 |
| Cost of healthcare and other medical supplies | 2,890,209 | 1,971,414 |
| Cost related to consumer products | 1,772,195 | 1,069,144 |
| Other direct materials and charges | 14,671,547 | 7,625,592 |
| Subcontracting and maintenance costs | 8,831,489 | 3,507,896 |
| Depreciation (note 7, 9 & 29) | 1,724,359 | 644,766 |
| Insurance claims incurred | 1,014,506 | - |
| Impairment of non-financial assets ⁽ⁱ⁾ | 1,120,849 | 55,249 |
| Allowance for slow moving inventories (note 13) | - | 185,900 |
| Cost related to sale of furniture | 139,467 | 113,707 |
| Amortisation (note 8 & 15) | 115,439 | 100,175 |
| Supply of installation of water desalination | 22,252 | 83,977 |
| Asset management costs | 54,001 | 46,876 |
| Cost incurred on leased properties | 56,059 | 35,196 |
| Cost of properties and land sold | 40,926 | 33,102 |
| Royalty fees | 14,929 | 14,427 |
| Others | <u>501,253</u> | <u>171,521</u> |
| | <u>39,268,845</u> | <u>18,386,863</u> |

(i) The breakup of impairment of non-financial assets is as follows:

| | 2022 <i>AED '000</i> | 2021 <i>AED '000</i> |
|---|-------------------------|-------------------------|
| Impairment loss on property, plant and equipment (note 7) | 394,465 | 59,859 |
| Reversal of impairment loss on property, plant and equipment (note 7) | (312,362) | - |
| Impairment loss on investment properties (note 9) | 765,540 | 645 |
| Impairment loss on development work in progress (note 16) | 261,363 | - |
| Reversal of impairment loss on development work in progress (note 16) | (25,872) | - |
| Write-off of project costs in development work in progress (note 16) | 37,715 | - |
| Impairment loss on right of use assets (note 29) | - | 3,503 |
| (Reversal of) impairment loss on assets held for sale - buildings (note 19.1) | <u>-</u> | <u>(8,758)</u> |
| | <u>1,120,849</u> | <u>55,249</u> |

32 GENERAL AND ADMINISTRATIVE EXPENSES

| | 2022 <i>AED '000</i> | 2021 <i>AED '000</i> |
|---|-------------------------|-------------------------|
| Staff costs | 3,371,413 | 1,132,379 |
| Rent, utilities and communication | 443,366 | 129,175 |
| Government fees, professional and legal expenses | 384,013 | 120,458 |
| Allowance for expected credit loss (note 14, 17 & 35) | 450,628 | 462,159 |
| Depreciation (note 7, 9 & 29) | 611,579 | 95,932 |
| Amortisation (note 8) | 192,731 | 29,667 |
| Allowance for slow moving inventories (note 13) | 21,117 | 2,810 |
| Impairment ⁽ⁱ⁾ | 178,791 | - |
| Other expenses | <u>1,980,165</u> | <u>261,132</u> |
| | <u>7,633,803</u> | <u>2,233,712</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

32 GENERAL AND ADMINISTRATIVE EXPENSES continued

(i) The breakup of impairment of other assets is as follows:

| | 2022 AED '000 | 2021 AED '000 |
|---|-----------------------|------------------|
| Net impairment on associates and joint ventures (note 10) | 177,731 | - |
| Impairment on other assets | <u>1,060</u> | <u>-</u> |
| | <u>178,791</u> | <u>-</u> |

33 SELLING AND DISTRIBUTION EXPENSES

| | 2022 AED '000 | 2021 AED '000 |
|---|-----------------------|-----------------------|
| Staff cost | 50,780 | 42,502 |
| Sales promotion and marketing | 457,444 | 32,260 |
| Rent, utilities and communication | 11,863 | 9,909 |
| Freight and other direct selling expenses | 14,800 | 4,930 |
| Depreciation (note 7 & 29) | 39,959 | 33,741 |
| Other expenses | <u>16,340</u> | <u>16,123</u> |
| | <u>591,186</u> | <u>139,465</u> |

34 INVESTMENT AND OTHER INCOME

| | 2022 AED '000 | 2021 AED '000 |
|---|--------------------------|-------------------------|
| Change in the fair value of financial assets carried at fair value through profit or loss (note 11.2) | 22,029,776 | 2,271,629 |
| Income from government grant ⁽ⁱ⁾ | 1,423,331 | - |
| Interest and dividends income | 840,492 | 203,759 |
| Gain on disposal of property, plant and equipment | 326,871 | 8,477 |
| Amortisation of deferred income | 116,647 | - |
| Fair value gain on remeasurement of a joint venture (note 10(viii)) | 116,430 | - |
| Recovery of bad debts written off | 71,496 | 518,685 |
| Unwinding of discounting of long-term receivables | 47,808 | 27,986 |
| Gain on disposal of investment properties | 27,952 | - |
| Change in fair value of biological assets (note 15) | 29,332 | 5,630 |
| COVID-19 related rent concessions (note 29) | 386 | 3,848 |
| Foreign exchange (loss) gain | (819,291) | 17,899 |
| Others | <u>582,212</u> | <u>159,487</u> |
| | <u>24,793,442</u> | <u>3,217,400</u> |

(i) Government grant comprises of funding from the Government of Abu Dhabi mainly for COVID related expenses and equipment amounting to AED 1,214,917 thousand and subsidy income earned during the year amounting to AED 208,414 thousand (note 14).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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35 RELATED PARTY TRANSACTIONS AND BALANCES

The Group enters into transactions with companies and entities that fall within the definition of a related party as contained in the International Accounting Standard (IAS) 24 *Related Party Disclosures*. These represent transactions with related parties, i.e. shareholders, associates, affiliates, directors and key management personnel of the Group, and entities controlled or significantly influenced by such parties. Pricing policies and terms of these transactions are approved by the Group's management.

35.1 Balances

Balances with related parties included in the consolidated statement of financial position are as follows:

| <i>Due from related parties:</i> | <i>Nature of relationship</i> | <i>2022</i> <i>AED '000</i> | <i>2021</i> <i>AED '000</i> |
|---|-------------------------------|--------------------------------|--------------------------------|
| Current: | | | |
| Emirates Business Group LLC | Other related party | 760,384 | - |
| Al Sharqia United General Trading | Other related party | 205,156 | 205,140 |
| Murban Holding Limited | Entity under common control | 158,623 | 158,618 |
| The Challenge Egyptian Emirates Marine Dredging Company | Joint venture | 132,135 | 183,183 |
| Hydra Properties LLC | Entity under common control | 130,833 | 130,742 |
| Sampi International Holding Limited | Other related party | 119,347 | - |
| Meena Holdings LLC | Other related party | 113,947 | 113,947 |
| ATGC Transport & GC LLC | Other related party | 108,293 | 7,748 |
| Pure Capital Investments LLC | Entity under common control | 104,730 | - |
| Pal Technology Services LLC | Entity under common control | 59,462 | 43,050 |
| Meena Palace | Other related party | 36,888 | 29,959 |
| NPC-CRCC | Joint operations | 29,444 | 234 |
| Tafseer Contracting & General Maintenance Company LLC | Associate | 28,410 | 18,686 |
| Eltizam Asset Management LLC | Associate | 27,715 | 33,509 |
| Aldar Ready Mix LLC | Other related party | 24,550 | - |
| Deco Vision Company WLL | Associate | 19,677 | 24 |
| Response Plus Holding PJSC | Associate | 18,000 | - |
| RG Procurement RSC Limited | Entity under common control | 12,134 | 7,742 |
| Malah Investments LLC | Entity under common control | 10,364 | 178 |
| Tafawuq Facilities Management Company LLC | Associate | 8,512 | 5,032 |
| EDE Research Institute Limited | Joint venture | 7,412 | 19,092 |
| Royal Group Companies Management LLC | Entity under common control | 5,396 | 5,359 |
| Chimera Investments LLC | Entity under common control | 621 | 57,307 |
| Aldar Properties PJSC ⁽ⁱ⁾ | Subsidiary | - | 627,403 |
| Al Yasat Catering and Restaurant Supplies LLC | Entity under common control | - | 3,117 |
| Emirates Refreshment PSC | Associate | - | 17,077 |
| Protect 7 Healthcare Sole Proprietorship LLC ⁽ⁱ⁾ | Subsidiary | - | 50,117 |
| Others | | 331,910 | 480,229 |
| | | 2,453,943 | 2,197,493 |
| Less: allowance for expected credit losses on current portion | | (465,611) | (301,331) |
| | | 1,988,332 | 1,896,162 |
| Non-current: | | | |
| Royal Group Companies Management LLC ⁽ⁱⁱ⁾ | Entity under common control | 951 | 951 |
| Royal House LLC | Other related party | 210,918 | - |
| | | 211,869 | 951 |
| Less: allowance for expected credit losses on non-current portion | | (210,918) | - |
| | | 951 | 951 |
| Total due from related parties, net | | 1,989,283 | 1,897,113 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

35 RELATED PARTY TRANSACTIONS AND BALANCES continued**35.1 Balances** continued*Due from related parties:* continued

- (i) During the year, the Group acquired control of Aldar Properties PJSC and Protect 7 Healthcare Sole Proprietorship LLC, which resulted in the balances being eliminated as of 31 December 2022.
- (ii) This balance pertains to retention receivables on contracts signed with related parties.

Movement in allowance for expected credit losses of due from related parties is as follows:

| | 2022 <i>AED '000</i> | 2021 <i>AED '000</i> |
|--|-------------------------|-------------------------|
| Balance at 1 January | 301,331 | 286,433 |
| Acquired in business combinations | 184,416 | 12,713 |
| Charge for the year (note 32) | 197,919 | 2,185 |
| Write-off during the year | (5,178) | - |
| Transfer to ECL on trade and other receivables (note 14) | <u>(1,959)</u> | <u>-</u> |
| Balance at 31 December | <u>676,529</u> | <u>301,331</u> |

Loan to related parties

- The Group has granted a loan to a key management personnel amounting to AED 1.2 million (2021: AED 1.2 million) which is unsecured and non-interest bearing and due in 2023.
- The Group granted a loan to Mirak Royal Nature Fruits & Vegetables LLC amounting to AED 25 million, which is unsecured and non-interest bearing. The loan is repayable on yearly installments of AED 5 million each, commencing on 31 January 2022 with the last installment payable on 31 January 2026. During the year, the Group acquired a controlling interest in Mirak Royal Nature Fruits & Vegetables LLC, which resulted in this balance being eliminated as of 31 December 2022.

Disclosed in the consolidated statement of financial position as follows:

| | 2022 <i>AED '000</i> | 2021 <i>AED '000</i> |
|-------------|-------------------------|-------------------------|
| Current | 1,200 | 6,200 |
| Non-current | <u>-</u> | <u>20,000</u> |
| | <u>1,200</u> | <u>26,200</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

35 RELATED PARTY TRANSACTIONS AND BALANCES continued**35.1 Balances** continued

| <i>Due to related parties:</i> | <i>Nature of relationship</i> | <i>2022</i> <i>AED '000</i> | <i>2021</i> <i>AED '000</i> |
|---|-------------------------------|--------------------------------|--------------------------------|
| Current | | | |
| Kalyon Insaat Sanayi Ve Ticaret A.S. | Joint venture | 920,587 | - |
| Emirates Business Group LLC | Other related party | 800,000 | - |
| AH Capital FZE | Other related party | 556,846 | - |
| EDE Research Institute Limited | Joint venture | 344,198 | 713,068 |
| Al Ataa Investment LLC | Other related party | 321,248 | - |
| ATGC Transport & GC LLC | Other related party | 208,711 | 170,506 |
| Al Sharqia United General Trading LLC | Other related party | 125,634 | 6,489 |
| Power House Group for Company Management LLC | Entity under common control | 112,247 | 128,639 |
| Chimera Investment LLC | Entity under common control | 70,141 | 71,286 |
| YAS Finance Holding Limited | Other related party | 54,612 | - |
| Pal Technology Services LLC | Entity under common control | 51,018 | 5,151 |
| Infinity TV FZ LLC | Entity under common control | 44,270 | 59,446 |
| Centro Holding LLC | Other related party | - | 180,000 |
| Royal Group Procurements RSC LTD | Entity under common control | 36,295 | 22,442 |
| Seven Emirates Investment and International Trading LLC | Entity under common control | 35,782 | 6,399 |
| Royal Group Management LLC | Entity under common control | 22,929 | 23,026 |
| Dentro Investment LLC | Other related party | - | 180,000 |
| EBG Private investment LLC | Other related party | - | 126,000 |
| Abu Dhabi United Group Investment and Development | Entity under common control | 8,200 | 50,645 |
| Infinity Wave Holding | Entity under common control | - | 31,220 |
| Royal Group Holding LLC | Entity under common control | 4,184 | 2,348 |
| Al Jaraf Travel & Tourism | Entity under common control | 2,288 | 1,343 |
| Others | | <u>621,327</u> | <u>363,120</u> |
| | | <u>4,340,517</u> | <u>2,141,128</u> |
| Non-current | | | |
| Bunya Enterprises LLC | Joint venture | - | 16,530 |
| Royal Group Holding LLC | Entity under common control | 2,520 | 2,520 |
| H2O Interior Design LLC | Entity under common control | <u>613</u> | <u>613</u> |
| | | <u>3,133</u> | <u>19,663</u> |
| Total due to related parties | | <u>4,343,650</u> | <u>2,160,791</u> |

| <i>Loan from related parties:</i> | <i>Nature of relationship</i> | <i>2022</i> <i>AED '000</i> | <i>2021</i> <i>AED '000</i> |
|---|-------------------------------|--------------------------------|--------------------------------|
| Royal Group Holding LLC ⁽ⁱ⁾ | Entity under common control | 40,995 | 41,001 |
| Aafaq Islamic Finance PSC ⁽ⁱⁱ⁾ | Other related party | 39,178 | - |
| RG Treasury Holding LLC ⁽ⁱⁱⁱ⁾ | Entity under common control | 13,300 | 13,300 |
| Aldar Properties PJSC ^(iv) | Subsidiary | - | 7,623 |
| Chimera Investment LLC ^(v) | Entity under common control | - | 885,240 |
| RG Procurement RSC Ltd ^(vi) | Entity under common control | - | 121,832 |
| | | <u>93,473</u> | <u>1,068,996</u> |

Disclosed in the consolidated statement of financial position as follows:

| | <i>2022</i> <i>AED '000</i> | <i>2021</i> <i>AED '000</i> |
|-------------|--------------------------------|--------------------------------|
| Non-current | 43,007 | 57,232 |
| Current | <u>50,466</u> | <u>1,011,764</u> |
| | <u>93,473</u> | <u>1,068,996</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

35 RELATED PARTY TRANSACTIONS AND BALANCES continued**35.1 Balances** continued*Loan from related parties:* continued

- (i) A subsidiary of the Group obtained a loan from Royal Group Holding LLC, to finance 20% of the total cost of a district cooling plant project in Abu Dhabi. Principal portion of the loan is repayable in 4 equal annual instalments starting from 31 December 2023 and the interest portion is repayable in 12 annual instalments starting 31 December 2018. The loan is secured by a mortgage over the Musataha rights granted to the subsidiary in respect of district cooling plot, pledge over the equipment.
- (ii) Prior to its acquisition by the Group, Mawarid Holding Investment LLC (“Mawarid”), obtained a loan from its subsidiary, Aafaq Islamic Finance PSC (“Aafaq”), which was disposed during the year. As a result of Aafaq being deconsolidated by the Group, the loan balance that was previously being eliminated is presented as a loan from related party as at 31 December 2022.
- (iii) A subsidiary of the Group obtained a loan from RG Treasury Holding LLC, to support the working capital requirements. The loan is repayable in 2025 The loan doesn’t carry any interest.
- (iv) During July 2013, a loan was obtained from Aldar Properties PJSC, which does not carry interest and is repayable in 8 yearly instalments commencing on 1 April 2016 and ending on 1 April 2023. During the year, the Group acquired control of Aldar Properties PJSC, which resulted in the balance being eliminated as of 31 December 2022.
- (v) A subsidiary of the Group obtained a loan from Chimera Investment LLC (“Chimera”) amounting to AED 885,240 thousand, to finance the purchase of specialised medical equipment that is used in the operation of a joint venture of the Group. The loan is unsecured, interest free and repayable on demand. During the year, Chimera resolved to waive the outstanding loan balance, which in turn was accounted for as contributed capital.
- (vi) In 2021, a subsidiary of the Group obtained an interest free loan from RG Procurement RSC Ltd (“RG Procurement”) amounting to AED 121,832 thousand (2021: AED 121,832 thousand). During the year, RG Procurement, resolved to waive the outstanding loan balance, which in turn was accounted for as contributed capital. The non-controlling interest share of the contributed capital amounted to AED 67,057 thousand.

35.2 Transactions

During the year, the Group entered into the following transactions with related parties

| | 2022 AED ‘000 | 2021 AED ‘000 |
|-------------------------------|-------------------------|-------------------------|
| Revenue | | |
| Entities under common control | 616,774 | 749,178 |
| Joint venture | 331,316 | 756,404 |
| Associate | 52,200 | 16,772 |
| Other related parties | <u>463,629</u> | <u>391,206</u> |
| | <u>1,463,919</u> | <u>1,913,560</u> |
| Cost of revenue | | |
| Entities under common control | 57,157 | 466,550 |
| Joint venture | 1,516,197 | - |
| Associate | 5,707 | 10,597 |
| Other related parties | <u>47,375</u> | <u>3,801</u> |
| | <u>1,626,436</u> | <u>480,948</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

35 RELATED PARTY TRANSACTIONS AND BALANCES continued**35.2 Transactions** continued

| | 2022 <i>AED '000</i> | 2021 <i>AED '000</i> |
|--|-------------------------|-------------------------|
| <i>General and administrative expenses</i> | | |
| Entities under common control | 23,971 | 23,575 |
| Associate | 6,396 | 10,597 |
| Joint venture | <u>18,879</u> | <u>29</u> |
| | <u>49,246</u> | <u>34,201</u> |
| Disposal of investment in a joint venture to a related party | <u>101,000</u> | - |
| Disposal of investment in a subsidiary to a related party | <u>114,300</u> | - |

Refer to note 6, 10 and 11 for the acquisitions of subsidiaries, associates and financial assets respectively, that fall under entities under common control.

Transactions and balances with a financial institution (other related party):

| | 2022 <i>AED '000</i> | 2021 <i>AED '000</i> |
|---------------------------------------|-------------------------|-------------------------|
| Balances with a financial institution | <u>15,618,285</u> | <u>16,786,034</u> |
| Borrowings | <u>27,139,091</u> | <u>3,366,800</u> |
| Interest expense for the year | <u>581,662</u> | <u>49,729</u> |
| Interest income | <u>52,738</u> | <u>14,545</u> |
| Drawdown | <u>26,497,337</u> | <u>400,532</u> |
| Repayment of borrowings | <u>3,738,119</u> | <u>843,679</u> |

Transactions with related parties were entered into on terms agreed with management.

Key management remuneration

| | 2022 <i>AED '000</i> | 2021 <i>AED '000</i> |
|--|-------------------------|-------------------------|
| Salaries and other benefits – short term | <u>37,437</u> | <u>37,886</u> |
| End of service benefits – long term | <u>1,083</u> | <u>528</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

36 BASIC AND DILUTED EARNINGS PER SHARE

Basic earnings per share is calculated by dividing the profit for the year attributed to the owners of the Company by the weighted average number of shares in issue throughout the year.

Diluted earnings per share is calculated by dividing the profit for the year attributed to the owners of the Company by the weighted average number of shares in issue throughout the year, adjusted for the effects of dilutive instruments.

| | <i>2022</i> | <i>2021</i> |
|---|--------------------------|------------------|
| Profit attributable to owners of the Company (AED '000) | <u>12,652,578</u> | <u>7,338,660</u> |
| Weighted average number of shares (shares in '000) | <u>1,859,149</u> | <u>1,821,429</u> |
| Basic and diluted earnings per share for the year (AED) | <u>6.81</u> | <u>4.03</u> |

As of 31 December 2022 and 31 December 2021, the Company has not issued any instruments that have a dilutive impact on earnings per share when exercised.

37 CONTINGENT LIABILITIES AND COMMITMENTS

| | <i>2022</i> <i>AED '000</i> | <i>2021</i> <i>AED '000</i> |
|----------------------|--------------------------------|--------------------------------|
| Letters of guarantee | <u>19,567,353</u> | <u>14,914,601</u> |
| Letters of credit | <u>1,176,744</u> | <u>728,478</u> |
| Capital commitments | <u>46,514,089</u> | <u>4,502,584</u> |

The Group's share in contingencies and commitments of the associates and joint ventures is disclosed under note 10.

38 FINANCE COSTS

| | <i>2022</i> <i>AED '000</i> | <i>2021</i> <i>AED '000</i> |
|--|--------------------------------|--------------------------------|
| Interest on borrowings | 1,051,191 | 133,186 |
| Interest on lease liabilities (note 29) | 89,491 | 28,508 |
| Unwinding of discounting of long-term payables | - | 14,379 |
| Amortisation of transaction costs (note 24) | 12,067 | 1,610 |
| Others | <u>35,510</u> | <u>11,368</u> |
| | <u>1,188,259</u> | <u>189,051</u> |

39 TAXATION

The Group's subsidiaries in United States of America, Spain, India, Kingdom of Saudi Arabia, Russia, Maldives and Arab Republic of Egypt are subject to taxation. Income tax for the current year is provided on the basis of estimated taxable income computed by the Group using tax rates, enacted or substantially enacted at the reporting date, applicable in the respective countries in which the subsidiaries operate and any adjustment to tax in respect of previous years. The Group is not subject to income tax in the UAE. Providing the product of the consolidated accounting profit multiplied by the applicable tax rates is therefore not meaningful. The consolidated accounting profit has been reconciled to the accounting profit attributable to tax and the reconciliation between tax expense and the product of accounting profit attributable to tax multiplied by effective income tax rate for the year ended 31 December as follows:

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

39 TAXATION continued

The major components of taxation for the years ended 31 December 2022 and 2021 are:

| | 2022 AED '000 | 2021 AED '000 |
|---|------------------------|----------------------|
| Consolidated statement of profit or loss | | |
| <i>Income tax:</i> | | |
| Charge for the year | 135,596 | 22,749 |
| Adjustments in respect of current income tax of previous year | <u>(491)</u> | <u>(10,837)</u> |
| | 135,105 | 11,912 |
| <i>Deferred tax:</i> | | |
| Relating to origination and reversal of temporary differences | <u>(46,231)</u> | <u>708</u> |
| Income tax expense reported in the consolidated statement of profit or loss | <u>88,874</u> | <u>12,620</u> |
| Consolidated other comprehensive income | | |
| | 2022 AED '000 | 2021 AED '000 |
| <i>Deferred tax related to items recognised in OCI during in the year:</i> | | |
| Foreign exchange difference on translation of foreign operations | <u>(13,991)</u> | - |
| Deferred income tax charged to OCI | <u>(13,991)</u> | - |
| Reconciliation of tax expense and the accounting profit for 2021 and 2022: | | |
| | 2022 AED '000 | 2021 AED '000 |
| Accounting profit before tax | 32,660,074 | 11,589,976 |
| Income not subject to tax | <u>(31,933,426)</u> | <u>(11,339,336)</u> |
| Accounting profit subject to tax | <u>726,648</u> | <u>250,640</u> |
| At effective tax rate of 11.51% (2021: 9.1%) | 83,671 | 22,749 |
| Tax losses | (12,572) | - |
| Temporary differences | (3,729) | 708 |
| Adjustment related to previous year | (491) | (10,837) |
| Permanent differences | <u>21,995</u> | - |
| Income tax benefit reported in the consolidated statement of profit or loss | <u>88,874</u> | <u>12,620</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

39 TAXATION continued**Deferred tax**

Reconciliation of deferred tax assets (net):

| | 2022 <i>AED '000</i> | 2021 <i>AED '000</i> |
|---|-------------------------|-------------------------|
| At 1 January | 15,053 | (757) |
| Acquired in business combination | (11,227) | 13,443 |
| Foreign currency translation adjustment | (22,839) | 3,075 |
| Tax income (expense) recognised in profit or loss during the year | 46,231 | (708) |
| Tax income recognised in OCI during the year | <u>13,991</u> | <u>-</u> |
| At 31 December – assets (net) | <u>41,209</u> | <u>15,053</u> |

Deferred tax assets (liabilities) relate to the following:

| | 2022 <i>AED '000</i> | 2021 <i>AED '000</i> |
|--|-------------------------|-------------------------|
| <i>Deferred tax assets</i> | | |
| Foreign exchange difference on translation of foreign operations | 9,853 | - |
| Losses available for offsetting against future taxable income | 12,949 | 377 |
| Provisions and other | <u>83,555</u> | <u>16,561</u> |
| | <u>106,357</u> | <u>16,938</u> |
| <i>Deferred tax liabilities</i> | | |
| Accelerated depreciation for tax purposes | (40,461) | (1,885) |
| Others | <u>(24,687)</u> | <u>-</u> |
| | <u>(65,148)</u> | <u>(1,885)</u> |

UAE Corporate Tax Law

On 9 December 2022, the UAE Ministry of Finance released Federal Decree-Law No. 47 of 2022 on the Taxation of Corporations and Businesses (Corporate Tax Law or the Law) to enact a Federal corporate tax (CT) regime in the UAE. The CT regime will become effective for accounting periods beginning on or after 1 June 2023.

Generally, UAE businesses will be subject to a 9% CT rate. A rate of 0% will apply to taxable income not exceeding a particular threshold to be prescribed by way of a Cabinet Decision (issued at AED 375,000 subsequent to the year end). In addition, there are several other decisions that are yet to be finalised by way of a Cabinet Decision that are significant in order for entities to determine their tax status and the taxable income. Therefore, pending such important decisions by the Cabinet as at 31 December 2022, the Group has considered that the Law is not substantively enacted from IAS 12 – Income Taxes perspective as at 31 December 2022. The Group shall continue to monitor the timing of the issuance of these critical cabinet decisions to determine their tax status and the application of IAS 12 – Income Taxes.

The Group is currently in the process of assessing the possible impact on its consolidated financial statements, both from a current and deferred tax perspective, once these critical cabinet decisions are issued.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

40 SHARE BASED PAYMENTS

On 31 May 2021, ordinary shares of a subsidiary of the Group were granted to certain personnel of the Group for a consideration of AED 6,000 thousand. The share awards did not have any service or performance conditions ('vesting condition') and, therefore, vested immediately on the grant date. No share based payments schemes were offered during 2022.

The breakup of the shares awarded is as follows;

| | <i>Number of shares of the subsidiaries</i> | |
|--|---|-------------------|
| | <i>2022</i> | <i>2021</i> |
| Share awards to certain personnel of the Group | <u>-</u> | <u>12,500,000</u> |

During 2021, the fair value at the grant date (being the measurement date) was estimated at AED 4.16 per share, considering the terms and conditions on which the shares were granted. The total fair value of the share awards, less consideration received, amounted to AED 46,000 thousand and was recorded as follows, with a corresponding increase in non-controlling interests:

| | <i>Number of shares</i> | | <i>Number of shares</i> | |
|---|-------------------------|-----------------|-------------------------|-----------------|
| | <i>2022</i> | <i>2022</i> | <i>2021</i> | <i>2021</i> |
| | <i>No.</i> | <i>AED '000</i> | <i>No.</i> | <i>AED '000</i> |
| Charged to general and administrative expenses (staff cost) | <u>-</u> | <u>-</u> | <u>12,500,000</u> | <u>46,000</u> |

41 MATERIAL PARTLY-OWNED SUBSIDIARIES

Proportion of equity interest held by non-controlling interests:

| <i>Name</i> | <i>Country of incorporation and operation</i> | | |
|--|---|---------------|-------------|
| | | <i>2022</i> | <i>2021</i> |
| Alpha Dhabi Holding PJSC | United Arab Emirates | 11.32% | 54.59% |
| Multiply Group PJSC | United Arab Emirates | 41.58% | 68.23% |
| Q Holding PSC (formerly "Al Qudra Holding PJSC") | United Arab Emirates | 48.11% | 46.63% |
| Ghitha Holding PJSC (formerly "Zee Store PJSC") | United Arab Emirates | 13.47% | 25.59% |
| Sirius International Holding Limited | United Arab Emirates | 20.00% | - |
| Quant Lase Lab LLC ⁽ⁱ⁾ | United Arab Emirates | - | 20.00% |
| Apex Holding LLC ⁽ⁱⁱ⁾ | United Arab Emirates | - | 40.00% |

- (i) During the year, Quant Lase Lab LLC was transferred under Sirius International Holding Limited, a newly incorporated entity.
- (ii) During the year, Apex Holding LLC was transferred under Ghitha Holding PJSC.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

41 MATERIAL PARTLY-OWNED SUBSIDIARIES continued

| | 2022 AED '000 | 2021 AED '000 |
|---|-------------------|-------------------|
| <i>Accumulated balances of material non-controlling interests:</i> | | |
| Alpha Dhabi Holding PJSC | 36,882,236 | 14,502,427 |
| Multiply Group PJSC | 13,004,655 | 8,173,025 |
| Q Holding PSC | 7,498,447 | 3,779,715 |
| Ghitha Holding PJSC | 1,499,061 | 283,916 |
| Sirius International Holding Limited | 424,942 | - |
| Quant Lase Lab LLC | - | 209,819 |
| Apex Holding LLC | - | 453,860 |
| | <u>59,309,341</u> | <u>27,402,762</u> |
| <i>Profit (loss) allocated to material non-controlling interests:</i> | | |
| Alpha Dhabi Holding PJSC | 5,954,817 | 3,250,518 |
| Multiply Group PJSC | 12,884,871 | 94,156 |
| Q Holding PSC | 161,593 | - |
| Ghitha Holding PJSC | 87,535 | 9,307 |
| Sirius International Holding Limited | (38,428) | - |
| Quant Lase Lab LLC | - | 215,596 |
| Apex Holding LLC | - | 392,974 |
| | <u>19,050,388</u> | <u>3,962,551</u> |

The summarised financial information of these subsidiaries is provided below. This information is based on amounts before inter-company eliminations.

Summarised statement of profit or loss of material partly-owned subsidiaries:

| | Alpha Dhabi AED '000 | Multiply AED '000 | Q Holding AED '000 | Ghitha AED '000 | Sirius AED '000 | |
|--|-------------------------|----------------------|-----------------------|----------------------|------------------------|-----------------------|
| <i>31 December 2022</i> | | | | | | |
| Revenue | 40,049,989 | 1,125,509 | 682,407 | 2,278,565 | 22,620 | |
| Cost of revenue | (30,312,280) | (556,351) | (917,530) | (1,895,244) | (48,868) | |
| General and administrative expenses | (5,216,475) | (237,564) | (314,309) | (241,351) | (54,857) | |
| Gain on bargain purchase | 416,372 | - | 1,865,900 | - | - | |
| Fair value gain on previously held equity interest | 3,879,900 | - | - | 90,000 | - | |
| Finance cost | (583,798) | (150,081) | (116,443) | (13,382) | (1,907) | |
| Finance and other income | 2,442,198 | 18,381,435 | (377,374) | 113,557 | (97,648) | |
| Taxation | (68,532) | - | - | 356 | - | |
| Profit (loss) for the year | <u>10,607,374</u> | <u>18,562,948</u> | <u>822,651</u> | <u>332,501</u> | <u>(180,660)</u> | |
| Attributable to non-controlling interests | <u>5,954,817</u> | <u>12,884,871</u> | <u>161,593</u> | <u>87,535</u> | <u>(38,428)</u> | |
| | Alpha Dhabi AED '000 | Multiply AED '000 | Apex AED '000 | Al Qudra AED '000 | Quant Lase AED '000 | Zee Store AED '000 |
| <i>31 December 2021</i> | | | | | | |
| Revenue | 18,019,025 | 371,912 | 1,520,110 | - | 924,827 | 545,620 |
| Cost of revenue | (12,338,560) | (161,294) | (881,022) | - | (63,762) | (482,488) |
| General and administrative expenses | (1,544,143) | (82,374) | (42,043) | - | (2,223) | (34,949) |
| Gain on bargain purchase | - | - | 8,263 | - | - | - |
| Finance cost | (116,334) | (5,702) | - | - | (4) | (2,653) |
| Finance and other income | 1,059,966 | 102,654 | 402,738 | - | 219,137 | 34,181 |
| Income tax expense | (12,392) | - | - | - | - | - |
| Profit for the year | <u>5,067,562</u> | <u>225,196</u> | <u>1,008,046</u> | <u>-</u> | <u>1,077,975</u> | <u>59,711</u> |
| Attributable to non-controlling interests | <u>3,250,518</u> | <u>94,156</u> | <u>392,974</u> | <u>-</u> | <u>215,596</u> | <u>9,307</u> |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

41 MATERIAL PARTLY-OWNED SUBSIDIARIES continued**Summarised statement of financial position of material partly-owned subsidiaries:**

| | <i>Alpha Dhabi</i> <i>AED'000</i> | <i>Multiply</i> <i>AED'000</i> | <i>Q Holding</i> <i>AED'000</i> | <i>Ghitha</i> <i>AED'000</i> | <i>Sirius</i> <i>AED'000</i> |
|--|--------------------------------------|-----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 31 December 2022 | | | | | |
| Non-current assets | 56,145,804 | 28,125,027 | 8,906,345 | 2,475,685 | 1,832,898 |
| Current assets | 74,883,420 | 13,080,855 | 10,635,399 | 2,890,530 | 1,141,962 |
| Non-current liabilities | (23,461,806) | (9,787,108) | (1,709,480) | (543,303) | (643,229) |
| Current liabilities | <u>(37,528,458)</u> | <u>(2,038,067)</u> | <u>(3,584,411)</u> | <u>(1,025,799)</u> | <u>(283,207)</u> |
| Total equity | 70,038,960 | 29,380,707 | 14,247,853 | 3,797,113 | 2,048,424 |
| Less: non-controlling interest | 36,328,703 | 853,219 | 955,255 | 1,271,296 | 9,272 |
| Less: hybrid equity instruments | <u>1,815,646</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| Equity attributable to the owners of the subsidiaries | <u>31,894,611</u> | <u>28,527,488</u> | <u>13,292,598</u> | <u>2,525,817</u> | <u>2,039,152</u> |
| Attributable to: | | | | | |
| Equity holders of parent | <u>31,341,078</u> | <u>16,376,052</u> | <u>6,749,406</u> | <u>2,298,052</u> | <u>1,623,482</u> |
| Non-controlling interest | <u>36,882,236</u> | <u>13,004,655</u> | <u>7,498,447</u> | <u>1,499,061</u> | <u>424,942</u> |

| | <i>Alpha Dhabi</i> <i>AED'000</i> | <i>Multiply</i> <i>AED'000</i> | <i>Q Holding</i> <i>AED'000</i> | <i>Ghitha</i> <i>AED'000</i> | <i>Quant Lase</i> <i>AED'000</i> | <i>Apex</i> <i>AED'000</i> |
|--|--------------------------------------|-----------------------------------|------------------------------------|---------------------------------|-------------------------------------|-------------------------------|
| 31 December 2021 | | | | | | |
| Non-current assets | 21,507,692 | 2,057,344 | 8,062,634 | 861,409 | 1,104,514 | 17,533 |
| Current assets | 25,839,659 | 9,546,418 | 4,517,911 | 627,406 | 835,967 | 1,321,056 |
| Non-current liabilities | (5,540,080) | (535,956) | (2,255,945) | (79,401) | (14) | (2,308) |
| Current liabilities | <u>(15,835,690)</u> | <u>(341,776)</u> | <u>(2,679,614)</u> | <u>(446,084)</u> | <u>(891,676)</u> | <u>(185,484)</u> |
| Total equity | 25,971,581 | 10,726,030 | 7,644,986 | 963,330 | 1,048,791 | 1,150,797 |
| Less: non-controlling interest | <u>2,954,575</u> | <u>575,529</u> | <u>1,033,098</u> | <u>28,142</u> | <u>-</u> | <u>-</u> |
| Equity attributable to the owners of the subsidiaries | <u>23,017,006</u> | <u>10,150,501</u> | <u>6,611,888</u> | <u>935,188</u> | <u>1,048,791</u> | <u>1,150,797</u> |
| Attributable to: | | | | | | |
| Equity holders of parent | <u>11,469,154</u> | <u>2,553,005</u> | <u>3,865,271</u> | <u>679,414</u> | <u>839,032</u> | <u>696,937</u> |
| Non-controlling interest | <u>14,502,427</u> | <u>8,173,025</u> | <u>3,779,715</u> | <u>283,916</u> | <u>209,759</u> | <u>453,860</u> |

Summarised cash flow information of material partly-owned subsidiaries:

| | <i>Alpha Dhabi</i> <i>AED'000</i> | <i>Multiply</i> <i>AED'000</i> | <i>Q Holding</i> <i>AED'000</i> | <i>Ghitha</i> <i>AED'000</i> | <i>Sirius</i> <i>AED'000</i> |
|---|--------------------------------------|-----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 31 December 2022 | | | | | |
| Operating | 13,362,632 | 857,155 | 711,484 | 156,837 | (668,931) |
| Investing | (10,089,405) | (11,536,617) | (288,151) | (426,362) | 752,253 |
| Financing | <u>6,452,035</u> | <u>8,070,277</u> | <u>(791,928)</u> | <u>561,820</u> | <u>744,238</u> |
| Net increase (decrease) in cash and cash equivalents | <u>9,725,262</u> | <u>(2,609,185)</u> | <u>(368,595)</u> | <u>292,295</u> | <u>827,560</u> |

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41 MATERIAL PARTLY-OWNED SUBSIDIARIES continued**Summarised cash flow information of material partly-owned subsidiaries:** continued

| | <i>Alpha Dhabi</i> <i>AED'000</i> | <i>Multiply</i> <i>AED'000</i> | <i>Q Holding</i> <i>AED'000</i> | <i>Ghitha</i> <i>AED'000</i> | <i>Quant Lase</i> <i>AED'000</i> | <i>Apex</i> <i>AED'000</i> |
|---|--------------------------------------|-----------------------------------|------------------------------------|---------------------------------|-------------------------------------|-------------------------------|
| <i>31 December 2021</i> | | | | | | |
| Operating | 7,547,262 | (35,174) | - | 49,396 | 9,705 | 235,125 |
| Investing | 655,121 | (1,558,437) | - | (29,050) | 64,493 | (129,946) |
| Financing | <u>(1,528,704)</u> | <u>5,025,607</u> | <u>-</u> | <u>(9,830)</u> | <u>(34,100)</u> | <u>(86)</u> |
| Net increase in cash and cash equivalents | <u>6,673,679</u> | <u>3,431,996</u> | <u>-</u> | <u>10,516</u> | <u>40,098</u> | <u>105,093</u> |

42 FAIR VALUE MEASUREMENT**Fair value of the Group's assets that are measured at fair value on recurring basis**

Some of the Group's financial assets are measured at fair value at the end of the reporting year. The following table provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 based on the degree to which the fair value is observable and gives information about how the fair value of these financial assets are determined.

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Following is the information on how the fair value of the financial assets, financial liabilities and biological assets are determined.

| | <i>Fair value as at</i> | | | <i>Valuation techniques and key inputs</i> | <i>Significant unobservable input</i> | <i>Relationship of unobservable inputs to fair value</i> |
|--|---|---|-----------------------------|---|---------------------------------------|--|
| | <i>31 December 2022</i> <i>AED'000</i> | <i>31 December 2021</i> <i>AED'000</i> | <i>Fair value hierarchy</i> | | | |
| Financial assets | | | | | | |
| Quoted equity investments – investment in financial assets | 46,620,069 | 2,543,211 | Level 1 | Quoted bid prices in an active market. | None | Not applicable |
| Quoted debt investments – investment in financial assets | - | 490,014 | Level 1 | Quoted bid prices in an active market. | None | Not applicable |
| Unquoted equity investments – investment in financial assets | 11,853,492 | 8,124,099 | Level 3 | Discounted cash flow method and latest transaction price. | Net assets value | Higher the net assets value of the investees, higher the fair value. |
| Unquoted debt investments – investment in financial assets | 89,141 | 8 | Level 3 | Discounted cash flow method and latest transaction price. | Net assets value | Higher the net assets value of the investees, higher the fair value. |
| Derivative financial assets | 248,792 | 6,403 | Level 2 | Significant observable inputs | None | Not applicable |
| Derivative financial liabilities | 50,171 | 45,564 | Level 2 | Significant observable inputs | None | Not applicable |
| Non-financial assets | | | | | | |
| Biological assets | 84,921 | 30,636 | Level 2 | Significant observable inputs | None | Not applicable |

There were no transfers between each of the levels during the year. The fair values of all other financial assets and liabilities are not materially different from their carrying values at the reporting date.

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43 SEGMENTAL ANALYSIS

For operating purposes, the Group is organised into business segments as follows:

Real estate and construction includes construction, development and management of real estate, contracting services, landscaping design and execution, labour camp management and sale of properties.

Food includes freezing fish and seafood, preparing and packing food products, trading in general trading of foodstuff. It also includes sourcing, processing and sales of forage and animal feed to securing the food from milk, meat and poultry industry.

Asset management includes investments in financial assets and financing activities related to the investment.

Financial services includes brokerage services provided with respect to securities, in addition to health insurance solutions provided in UAE.

Marine and dredging includes the maintaining and trading of marine machinery and equipment, retail sale of ships and boats and sale of spare parts. Also included are dredging and its associated land reclamation works.

Healthcare includes healthcare and other medical supplies, rental of medical equipment income and sale of medical equipment.

Utilities includes the installation of district cooling and air conditioning, repair district cooling and investment in infrastructure projects.

Services and other segments mainly comprise of technology, education, leisure & hospitality, communication and entertainment segments as well as a variety of smaller ancillary activities. This includes retail trade of household and office furniture, Islamic financing and other head office expenses.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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43 SEGMENTAL ANALYSIS continued

| | <i>Real estate and construction</i> | | <i>Food</i> | | <i>Asset management</i> | | <i>Financial services</i> | | <i>Marine and dredging</i> | | <i>Healthcare</i> | | <i>Utilities</i> | | <i>Services and other segments</i> | | <i>Total</i> | |
|---|-------------------------------------|----------------|----------------|----------------|-------------------------|------------------|---------------------------|----------------|----------------------------|----------------|-------------------|------------------|------------------|----------------|------------------------------------|------------------|-------------------|-------------------|
| | 2022 | 2021 | 2022 | 2021 | 2022 | 2021 | 2022 | 2021 | 2022 | 2021 | 2022 | 2021 | 2022 | 2021 | 2022 | 2021 | 2022 | 2021 |
| | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 |
| Revenue | 14,234,958 | 4,567,913 | 2,328,769 | 1,711,780 | - | - | 1,177,156 | 162,361 | 11,852,443 | 6,316,909 | 12,329,657 | 11,661,435 | 287,476 | 352,262 | 8,735,674 | 3,789,830 | 50,946,133 | 28,562,490 |
| Cost of sales | (12,236,436) | (3,943,822) | (1,928,838) | (1,332,569) | - | - | (973,355) | - | (10,780,016) | (5,802,016) | (6,717,489) | (4,446,987) | (165,522) | (195,797) | (6,467,189) | (2,665,672) | (39,268,845) | (18,386,863) |
| Gross profit | 1,998,522 | 624,091 | 399,931 | 379,211 | - | - | 203,801 | 162,361 | 1,072,427 | 514,893 | 5,612,168 | 7,214,448 | 121,954 | 156,465 | 2,268,485 | 1,124,158 | 11,677,288 | 10,175,627 |
| Selling and distribution expenses | (367,525) | (11,251) | (55,171) | (49,066) | (489) | - | (101) | - | (490) | - | (30,301) | - | (434) | - | (136,675) | (79,148) | (591,186) | (139,465) |
| General and administrative expenses | (1,795,238) | (391,531) | (158,627) | (81,614) | (31,290) | (14,677) | (200,734) | (27,976) | (185,412) | (237,906) | (2,225,832) | (842,987) | (51,360) | (16,512) | (2,985,310) | (620,509) | (7,633,803) | (2,233,712) |
| Investment and other income | (4,984) | 201,372 | 27,358 | 31,566 | 21,088,463 | 2,015,498 | 343,472 | 30,077 | 1,509,929 | 623,737 | 1,113,936 | (2,054) | 4,817 | 1,293 | 710,451 | 315,911 | 24,793,442 | 3,217,400 |
| Share of profit (loss) from investment in associates and joint ventures | 159,980 | 39,650 | 34,486 | (5,713) | (3,391) | - | 322 | - | 4,234 | 7,121 | 467,243 | 684,292 | (14,535) | - | (224,788) | (53,164) | 423,551 | 672,186 |
| Gain on acquisition of subsidiaries | 1,744,528 | 319 | - | - | - | - | 406,640 | - | - | - | 249 | - | - | - | 31,867 | 8,489 | 2,183,284 | 8,808 |
| (Loss) gain on disposal of subsidiaries | (16,253) | 28,785 | - | 8,658 | - | - | - | - | - | 6,411 | - | - | - | - | 107,297 | - | 91,044 | 43,854 |
| Fair value gain on revaluation of previously held equity interest | 2,742,265 | - | 90,000 | - | - | - | - | - | - | - | - | - | - | - | 16,414 | 40,988 | 2,848,679 | 40,988 |
| (Loss) gain on disposal of investment in a joint venture and an associate | (510) | - | 48,597 | - | - | - | - | - | - | - | 1,064 | (6,659) | - | - | 13,960 | - | 63,111 | (6,659) |
| Share of other comprehensive loss of a joint venture reclassified to profit or loss on disposal | - | - | (7,077) | - | - | - | - | - | - | - | - | - | - | - | - | - | (7,077) | - |
| Finance costs | (507,490) | (61,587) | (11,301) | (14,900) | (312,470) | (1,361) | (3,924) | (635) | (127,684) | (35,096) | (41,649) | (11,638) | (10,946) | (7,306) | (172,795) | (56,528) | (1,188,259) | (189,051) |
| Taxation | (21,344) | - | 356 | - | (3,136) | - | - | - | (41,982) | (8,529) | - | - | - | - | (22,768) | (4,091) | (88,874) | (12,620) |
| Profit (loss) for the year | 3,931,951 | 479,848 | 368,552 | 268,142 | 20,737,687 | 1,999,460 | 749,476 | 163,827 | 2,231,022 | 870,631 | 4,896,878 | 7,035,402 | 49,496 | 133,940 | (393,862) | 676,106 | 32,571,200 | 11,577,356 |
| | 2022 | 2021 | 2022 | 2021 | 2022 | 2021 | 2022 | 2021 | 2022 | 2021 | 2022 | 2021 | 2022 | 2021 | 2022 | 2021 | 2022 | 2021 |
| | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 | AED'000 |
| Segment assets | 81,861,401 | 30,976,364 | 4,420,310 | 1,701,736 | 49,902,069 | 14,612,816 | 14,803,098 | 4,397,270 | 20,546,319 | 14,056,247 | 16,106,954 | 10,588,841 | 3,270,481 | 1,412,660 | 37,123,862 | 11,234,214 | 228,034,494 | 88,980,148 |
| Segment liabilities | 34,689,105 | 10,555,584 | 1,232,737 | 375,095 | 16,878,770 | 554,063 | 10,465,075 | 2,556,003 | 12,284,235 | 7,733,544 | 3,691,883 | 5,807,339 | 1,539,216 | 615,071 | 17,889,364 | 4,751,423 | 98,670,385 | 32,948,122 |

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44 FINANCIAL RISK MANAGEMENT**Capital risk management**

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debts.

There were no changes in the Group's approach to capital management during the year.

Consistent with others in the industry, the Group monitors capital on the basis of the gearing ratio. This ratio is calculated as net debt divided by net debt and equity. Net debt is calculated as borrowings, non-convertible sukuk lease liabilities, loan from related parties, trade and other payables, contract liabilities, due to related parties less cash and bank balances. Total capital is calculated as 'equity attributable to owners of the Company' as shown in the statement of financial position plus net debt.

| | 2022 <i>AED '000</i> | 2021 <i>AED '000</i> |
|--|-------------------------|-------------------------|
| Borrowings | 36,266,717 | 8,407,937 |
| Lease liabilities | 3,072,445 | 994,535 |
| Loan from related parties | 93,473 | 1,068,996 |
| Trade and other payables | 36,294,569 | 14,415,763 |
| Non-convertible sukuk | 3,681,916 | - |
| Contract liabilities | 12,023,027 | 2,846,415 |
| Due to related parties | 4,343,650 | 2,160,791 |
| Cash and bank balances | <u>(37,230,142)</u> | <u>(20,246,582)</u> |
| Net debt | 58,545,655 | 9,647,855 |
| Equity attributable to owners of the Company | <u>67,860,583</u> | <u>27,093,661</u> |
| Net debt and equity (capital) | <u>126,406,238</u> | <u>36,741,516</u> |
| Debt/equity ratio | <u>0.46</u> | <u>0.26</u> |

Financial instruments risk management objectives and policies

The Group is exposed to the following risks related to financial instruments – market risk (including foreign exchange risk, price risk and interest rate risk), credit risk, insurance risk and liquidity risk. The Group's overall risk management program focuses on the unpredictability of the financial markets and seeks to optimise potential adverse effects on the Group's financial performance.

The Board of Directors of the Company establishes and oversees the Company's risk management framework, while the management and respective boards of certain companies within the Group takes responsibility for the establishment and oversight of risk management frameworks at the entities' levels.

The Group's risk management policies are established to identify and analyse the risks faced by the Group, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Group's activities. The Group, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment in which all employees understand their roles and obligations.

The Group's Audit, Risk and Compliance Committee oversees how management monitors compliance with the Group's risk management policies and procedures and reviews the adequacy of the risk management framework in relation to the risks faced by the Group.

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44 FINANCIAL RISK MANAGEMENT continued**Market risk management**

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, price risk and interest rate risk. Financial instruments affected by market risk include investment in financial assets, borrowings and derivative financial instruments.

Foreign exchange risk:

Foreign currency risk is the risk that the fair value or future cash flows of an exposure will fluctuate because of changes in foreign exchange rates. The Group's exposure to the risk of changes in foreign exchange rates relates primarily to the Group's operating activities (when revenue or expense is denominated in a foreign currency), investment in financial assets and the Group's net investments in foreign subsidiaries, associates and joint ventures.

The carrying amounts of the Group's monetary assets and liabilities in major foreign currencies at the reporting date are as follows;

| | <i>Assets</i> 2022 AED '000 | <i>Liabilities</i> 2022 AED '000 | <i>Net</i> <i>Exposure</i> 2022 AED '000 | <i>Assets</i> 2021 AED '000 | <i>Liabilities</i> 2021 AED '000 | <i>Net</i> <i>Exposure</i> 2021 AED '000 |
|-----------------------------|-----------------------------------|--|---|-----------------------------------|--|---|
| Egyptian Pound ('EGP') | 5,920,099 | 3,816,710 | 2,103,389 | 1,560,260 | 645,778 | 914,482 |
| Euro ('Eur') | 163,213 | 50,191 | 113,022 | 15,898 | 73,374 | (57,476) |
| Great Britain Pound ('GBP') | 1,193,875 | 672,998 | 520,877 | 511,320 | 3,939 | 507,381 |
| Moroccan Dirham ('MD') | 221,401 | 223,376 | (1,975) | 432,665 | 32,371 | 400,294 |
| Indian Rupees ('INR') | 10,410,562 | - | 10,410,562 | 33,646 | 13,050 | 20,596 |
| Others | 202,525 | 369,282 | (166,757) | 912,144 | 452,755 | 459,389 |

Foreign currency sensitivity analysis

The Group is exposed to currencies not denominated in USD or AED, as the latter is pegged to the UAE Dirham. The major exposure to foreign currencies at the end of reporting period relates to EGP, Euro, GBP and MD. The following table demonstrates the sensitivity of AED on the Group's profit and equity to a reasonably possible change by 5% against following foreign currencies, with all other variables held constant. The Group's exposure to foreign currency changes for all other currencies is not material.

| | <i>Effect on</i> <i>Equity</i> 2022 AED '000 | <i>Effect on</i> <i>Equity</i> 2021 AED '000 |
|-----------------------------|---|---|
| Egyptian Pound ('EGP') | 105,169 | 45,724 |
| Euro ('Eur') | 5,651 | (2,874) |
| Great Britain Pound ('GBP') | 26,044 | 25,369 |
| Moroccan Dirham ('MD') | (99) | 20,015 |
| Indian Rupees ('INR') | 520,528 | 1,030 |
| Others | (8,338) | 22,969 |

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44 FINANCIAL RISK MANAGEMENT continued**Market risk management** continued*Price risk*

The Group is exposed to equity securities price risk because of quoted investments held by the Group. The Group's quoted investment portfolio amounted to AED 46,620,069 thousand (2021: AED 3,033,225 thousand). At the reporting date if the prices of investments were 5% higher/lower with all other variables held constant, the Group's equity and profit or loss would have increased/decreased as follows:

| | 2022 AED '000 | 2021 AED '000 |
|---|------------------|------------------|
| Impact on the Group's profit for the year (increase/decrease) | <u>2,313,221</u> | <u>96,017</u> |
| Impact on the Group's other comprehensive income for the year (increase/decrease) | <u>17,783</u> | <u>55,645</u> |

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's exposure to the risk of changes in market interest rates relates primarily to the Group's borrowings with floating interest rates.

At 31 December 2022, if interest rates on the borrowings had been 100 basis points lower/higher with all other variables held constant, profit for the year would have been increased or decreased by AED 151,976 thousand (2021: AED 62,715 thousand).

Interest rate swap contracts

Under interest rate swap contracts, the Group agrees to exchange the difference between fixed and floating rate interest amounts calculated on agreed notional principal amounts. Such contracts enable the Group to mitigate the risk of changing interest rates on the fair value of issued fixed rate debt and the cash flow exposures on the issued variable rate debt. The fair value of interest rate swaps at the reporting date is determined by discounting the future cash flows using the curves at reporting date and the credit risk inherent in the contract.

The notional principal amounts and terms of interest rate swaps are disclosed in note 26.

Credit risk management

Credit risk is managed on Group basis, except for credit risk relating to accounts receivables balances. Each local entity is responsible for managing and analysing the credit risk for each of their new clients before standard payment and delivery terms and conditions are offered. Credit risk arises from cash and cash equivalents and deposits with banks and financial institutions, as well as credit exposures to customers, including outstanding receivables and committed transactions. Individual risk limits are based on management's assessment on a case by case basis. The utilisation of credit limits is regularly monitored. The Group's policy is to place cash and cash equivalents and short terms deposits with reputable banks and financial institutions.

There are no significant concentrations of credit risk within the Group. There are policies in place to ensure that services are rendered to customers with an appropriate credit history. The Group's exposure to credit risk arises from default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments.

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44 FINANCIAL RISK MANAGEMENT continued**Insurance risk**

The underwriting business of a subsidiary, National Health Insurance Company (Daman) PJSC, is based entirely within the UAE. The principal risk the Group faces under insurance contracts is that the actual claims and benefit payments or the timing thereof, differ from expectations. This is influenced by the frequency of claims, severity of claims, actual benefits paid and subsequent development of long-term claims. Therefore, the objective of the Group is to ensure that sufficient reserves are available to cover these liabilities.

The above risk exposure is mitigated by diversification across a portfolio of insurance contracts. The variability of risks is also improved by careful selection and implementation of underwriting strategy guidelines, as well as through the use of reinsurance arrangements.

Reinsurance contracts do not relieve the Group from its obligations to policyholders. The Group remains liable to its policyholders for the portion reinsured to the extent that any reinsurer does not meet the obligations assumed under the reinsurance agreements. The reinsurance strategy of the Group is designed to protect exposures to individual risks and events based in current risk exposures through cost effective insurance agreements.

Frequency and amounts of claims

The frequency and amounts of claims can be affected by several factors. The Group underwrites health insurance business, based on different health insurance products. Some products are subsidised product by the Government of Abu Dhabi. In the case of loss ratio being more than a 100% on the net risk premiums, the Group requests the government of Abu Dhabi to provide a subsidy to cover the losses. In the case of the loss ratio being less than 100% on the net risk premium, the Group is liable to transfer the excess to a specific account.

These are regarded as short-term insurance contracts as claims are normally advised and settled within one year of the insured event taking place. This helps to mitigate insurance risk.

Managing reinsurance risk

In common with other insurance companies, in order to minimise financial exposure arising from large insurance claims, the Group, in the normal course of business, enters into arrangements with other parties for reinsurance purposes. Such reinsurance arrangements provide for greater diversification of business, allow management to control exposure to potential losses arising from large risks, and provide additional capacity for growth.

To minimise its exposure to significant losses from reinsurer insolvencies, the Group evaluates the financial condition of its reinsurer and monitors concentrations of credit risk arising from similar geographic regions, activities or economic characteristics of the reinsurers.

Sources of uncertainty in the estimation of future claim payments

Claims on insurance contracts are payable on a claims-occurrence basis. The Group is liable for all insured events that occurred during the term of the contract, even if the loss is discovered after the end of the contract term. As a result, certain claims are settled over a long period of time and element of the claims provision includes incurred but not reported claims (IBNR).

In estimating the liability for the cost of reported claims not yet paid, the Group considers information on the cost of settling claims with similar characteristics in previous periods.

The Group takes all reasonable steps to ensure that it has appropriate information regarding its claims' exposures. However, given the uncertainty in establishing claims provisions, it is possible that the final outcome will prove to be different from the original liability established.

Where possible, the Group adopts multiple techniques to estimate the required level of provisions. This provides a greater understanding of the trends inherent in the experience being projected. The projections given by the various methodologies also assist in estimating the range of possible outcomes. The most appropriate estimation technique is selected taking into account the characteristics of the business class and the extent of the development of each accident year.

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44 FINANCIAL RISK MANAGEMENT continued**Insurance risk** continued*Sources of uncertainty in the estimation of future claim payments* continued

In calculating the estimated cost of unpaid claims (both reported and not), the Group's estimation techniques are a combination of loss-ratio-based estimates and an estimate based upon actual claims experience using predetermined formulae where greater weight is given to actual claims experience as time passes.

The gross loss ratios for 2022 was 86% and net loss ratio for 2022 was 96%. Based on the simulations performed, the net profit after a change of 1% in the loss ratio for both gross and net of reinsurance recoveries would not be material for the Group.

Liquidity risk management

Liquidity risk is the risk that the Group will be unable to meet its funding requirements. The maturity profile of financial liabilities is monitored by management to ensure adequate liquidity is maintained.

Cash flow forecasting is performed in the operating entities of the Group and aggregated by the Group Finance. The Group finance monitors rolling forecasts of the Group's liquidity requirements to ensure it has sufficient cash to meet operational needs while maintaining sufficient headroom on its undrawn committed borrowing facilities at all times so that the Group does not breach borrowing limits or covenants on any of its borrowing facilities. Such forecasting takes into consideration the Group's debts financing plans, covenant compliance and compliance with internal consolidation statement of financial position targets. The table below analyses the Group's financial liabilities into relevant maturity groupings based on the remaining period at the reporting date to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows:

| | <i>On demand</i> <i>AED '000</i> | <i>Less than</i> <i>3 months</i> <i>AED '000</i> | <i>3 to 12</i> <i>months</i> <i>AED '000</i> | <i>1 to 5</i> <i>years</i> <i>AED '000</i> | <i>More than</i> <i>5 years</i> <i>AED '000</i> | <i>Total</i> <i>AED '000</i> |
|----------------------------------|-------------------------------------|--|--|--|---|---------------------------------|
| At 31 December 2022 | | | | | | |
| Borrowings | 38,688 | 521,096 | 2,689,488 | 35,769,955 | 1,216,468 | 40,235,695 |
| Lease liabilities | 6,504 | 103,139 | 193,561 | 1,460,037 | 2,114,888 | 3,878,129 |
| Due to related parties | 663,068 | 687,596 | 2,989,853 | 3,133 | - | 4,343,650 |
| Loan from related parties | - | - | 50,466 | 43,007 | - | 93,473 |
| Derivative financial instruments | - | 50,171 | - | - | - | 50,171 |
| Non-convertible sukuk | - | - | 37,104 | 2,161,743 | 2,161,742 | 4,360,589 |
| Trade and other payables | <u>103,595</u> | <u>17,398,992</u> | <u>12,098,024</u> | <u>1,793,928</u> | <u>-</u> | <u>31,394,539</u> |
| Total | <u>811,855</u> | <u>18,760,994</u> | <u>18,058,496</u> | <u>41,231,803</u> | <u>5,493,098</u> | <u>84,356,246</u> |
| At 31 December 2021 | | | | | | |
| Borrowings | 363,124 | 444,045 | 910,765 | 5,534,509 | 1,778,211 | 9,030,654 |
| Lease liabilities | 323 | 33,925 | 76,140 | 359,479 | 988,701 | 1,458,568 |
| Due to related parties | 723,356 | 1,036,683 | 381,089 | 19,663 | - | 2,160,791 |
| Loan from related parties | - | - | 1,011,764 | 57,232 | - | 1,068,996 |
| Derivative financial instruments | - | 26,005 | - | 19,559 | - | 45,564 |
| Trade and other payables | <u>-</u> | <u>9,430,152</u> | <u>208,282</u> | <u>40,560</u> | <u>-</u> | <u>9,678,994</u> |
| Total | <u>1,086,803</u> | <u>10,970,810</u> | <u>2,588,040</u> | <u>6,031,002</u> | <u>2,766,912</u> | <u>23,443,567</u> |

45 DIVIDENDS

Dividends attributable to non-controlling interest amounting to AED 1,849,124 thousand was declared in 2022 (2021: AED 1,451,522 thousand).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2022

46 COMPARATIVE INFORMATION

Certain comparative figures have been reclassified, wherever necessary, to confirm to the presentation adopted in the current year consolidated financial statements. Such reclassification has no impact on previously reported profit or equity of the Group.

47 SUBSEQUENT EVENTS

Subsequent to year end, the Group acquired shareholding interest in the following:

- GC Reach Holdco Ltd. (“Reach”) - 55% equity interest
(Reach is involved in providing manpower services within UAE)
- Mustard & Linen Interior Design Holdings Limited (“M&L”) - 75% equity interest
(M&L is involved in operation of a premium interior design business services in UAE)

Further, the Group entered into the following major agreements:

- Purchase of two land plots located on Al Fahid Island in Abu Dhabi, UAE for a total consideration of AED 2.5 billion, payable over a period of five years.
- A strategic partnership with Dubai Holding to develop three communities in Dubai, UAE through a majority owned joint venture which the Group intends to consolidate.
- An investment of AED 110,250 thousand (US\$ 30 million) in Chim Fin I PE fund, a financial service and fintech fund.

In addition to the above, the Group announced its intention to the following:

- To invest as a cornerstone investor in the initial public offering of ADNOC Gas PLC.
- To invest as a cornerstone investor in the initial public offering of Presight AI Holding PLC.
- Creating a multi-asset class investment manager, which would be a joint venture between the Company and ADQ.

Major development on investments in financial assets:

The Group holds investments in three of Adani’s listed companies, which are classified as investments carried at fair value through profit or loss in the consolidated statement of financial position, and were recorded at their fair value of AED 10,410,563 thousand as at 31 December 2022, resulting in a fair value gain (net of foreign exchange) of AED 2,996,193 thousand, which was recorded in the consolidated statement of profit or loss for the year ended 31 December 2022.

During 2023, as a result of various concerns raised over Adani, there was a significant decline in the share price of Adani companies, including those where the Group has invested. Following is a summary of the Group’s investment in Adani companies and the 2023 fair value losses incurred as at the date of issuing the consolidated financial statements (i.e. 10 March 2023):

| | <i>10 March 2023</i> <i>fair value</i> <i>AED’000</i> | <i>Change in</i> <i>fair value</i> <i>AED’000</i> |
|----------------------------|---|---|
| Adani Enterprises Limited | 3,414,765 | (3,474,025) |
| Adani Green Energy Limited | 612,564 | (1,105,342) |
| Adani Transmission Limited | <u>635,769</u> | <u>(1,168,098)</u> |
| Total | <u>4,663,098</u> | <u>(5,747,465)</u> |